



### HEALTHCARE'S INNOVATOR IN WORKFORCE SOLUTIONS



Dear Fellow Shareholders,



In 2015, AMN Healthcare experienced a banner year of strong top line growth, achieved both organically and through strategic acquisitions. We also reached an important milestone of hitting our previously stated objective of a 10% adjusted EBITDA margin. And most importantly, we were able to

deliver new and improved solutions to our clients, further solidifying our market-leading position as the innovator in healthcare workforce solutions and staffing services.

The dramatic evolution in healthcare is unfolding, with health systems transforming their care delivery models through consolidation and the formation of clinically integrated networks. The most innovative health systems are providing cost-efficient access to high quality care, wherever patients are in the community. To support the transformation, the ability to recruit and retain physicians, clinicians and healthcare leaders efficiently continues to be a top priority. In addition, population health management, predictive analytics, retail and community clinics, and telemedicine also play an increasingly important role. These dynamics have translated into an environment where healthcare executives are seeking innovative workforce solutions and strong partners to optimize their talent pool.

#### THE YEAR IN REVIEW

AMN Healthcare delivered a total shareholder return of 58% in 2015. Market conditions were robust and the AMN team executed very well to fill rapidly growing and urgent demand from our clients. We also brought new strategic value to our client relationships through the expansion of our suite of workforce solutions. This combination of market trends and strong execution resulted in consolidated revenue growth of 41%, including organic growth of 26%. All business segments delivered strong year-over-year growth: Nurse and Allied Healthcare Staffing (47%), Locum Tenens Staffing (30%) and Physician Permanent Placement Services (21%). Adjusted EBITDA margin of 11.3% exceeded our long-term target of 10% established in 2012. Adjusted EBITDA grew 81%, with the margin expanding 250

**OUR ASPIRATION** 

We strive to be recognized as the most trusted, innovative, and influential force in helping healthcare organizations provide a quality patient care experience that is more human, more effective, and more achievable.

basis points from growth in the higher-margin workforce solutions, greater operating leverage, and our focus on continuous improvement and efficiency.

Other highlights for the year include:

- AMN's leadership position in providing managed services programs (MSP) and vendor-neutral vendor management systems (VMS) expanded, with an aggregate of over \$1.7 billion in annualized gross spend under management as we exited 2015. Direct revenue through MSP contracts represented approximately one-third of our 2015 consolidated revenue. Our pipeline of MSP and VMS opportunities continues to be diverse across multiple clinical specialties and healthcare settings.
- Our recruitment process outsourcing (RPO) division experienced accelerated revenue growth in 2015 of over 200%, reflecting our clients' overall hiring confidence and expansion of their permanent workforce, as well as their growing adoption of this value-added solution.
- We significantly expanded our recruitment expertise and became the nation's largest provider of healthcare executive and leadership interim staffing and permanent placement services through our acquisitions of B.E. Smith, The First String Healthcare, and MillicanSolutions.
- We successfully integrated our earlier acquisitions of Avantas, Medefis, Onward Healthcare and Locum Leaders. All of these brands provide immediate strategic value to our clients who are seeking strong partners to provide innovative workforce solutions, as well as the leadership and clinical talent needed to support their evolving care delivery models.

#### THE ROAD AHEAD

By 2024, healthcare employment is expected to grow by 16.4%, according to the U.S. Bureau of Labor Statistics, adding 5 million more professionals. The current shortage of physicians is projected to grow by approximately 100,000 by 2025. In addition, a surge of registered nurses are expected to retire over the next two to three years. According to a 2015 survey, nearly two thirds of nurses over the age of 54 are considering retirement, and of those, nearly two thirds plan to retire within three years. As these trends unfold and labor shortages worsen, the healthcare industry will continue to face significant challenges in ensuring there is enough clinical and leadership talent to deliver a quality, cost-efficient patient experience.

AMN Healthcare has the expertise needed to help providers navigate these trends. More and more, clients will use predictive analytics and technology to identify their ideal, cost-effective mix of permanent and temporary clinicians, resulting in significant labor savings and efficiencies. Through our Avantas solution, which provides workforce forecasting and labor optimization technology, we are able to capture a holistic, analytical view of a client's clinical workforce and provide it with the valuable insights it needs.

We believe AMN Healthcare's position as the innovator in healthcare workforce solutions is a result of: (1) our portfolio of workforce solutions and healthcare staffing services that provide superior value to our clients, (2) our access to the most comprehensive network of quality healthcare professionals, and (3) our consultative, solutions-oriented sales and service approach delivered by a talented and passionate team. Through these competitive advantages, we have translated the value we deliver to our clients into value creation for our shareholders. We intend to continue growing revenues and expanding adjusted EBITDA margins through:

• Growth in Our Addressable Market Size. We will continue evolving our spectrum of innovative workforce solutions offerings through entry into new product and service markets that align with our clients' transformation into value-based care models and settings. These workforce solutions offerings typically operate at higher margins than our staffing businesses, providing EBITDA expansion opportunity as they increase in size. We believe we can drive growth in our core markets through increased adoption of our workforce solutions.

- Operating Leverage. Our scalable foundation and platforms position us to improve our profitability as we increase revenues. In addition, we continue to strengthen and create efficiencies in our organization, technology and operational capabilities to support our strategic transformation.
- Brand Leadership. We will create more clear recognition of AMN Healthcare as the innovator and leader in healthcare workforce solutions to the broader healthcare community.

Our highly engaged and positive company culture is a significant driver of our strong performance and long-standing success. We are very proud of our talented and experienced team members who are committed to our everyday core values of passion, respect, trust, innovation, customer focus and continuous improvement. In addition to their inspiring dedication to our clients and clinicians, our team members carry their passion for helping others into our local communities and developing countries through our Community Connections activities. In 2015, we were proud to be recognized for our humanitarian efforts in providing staff and resources for medical and community development assistance in the rural hills of Guatemala. We were also recognized as best-in-class for our ethics, compliance, risk and governance programs by the New York Stock Exchange (NYSE) Governance Services and the Corporate Secretary organizations.

Forging ahead into 2016, we are excited about our prospects for continued growth and profitability in both the near and long term. The growing demand and shortage of physicians and clinicians continue to create immense challenges for our clients, particularly as changes in healthcare reshape their roles. As the leader and innovator in healthcare workforce solutions, AMN Healthcare is well-positioned to make a significant impact as this transformation continues. We take this opportunity and responsibility very seriously, and we thank you for your continued support and interest in the mission of AMN Healthcare.

Susan R. Salka

President and Chief Executive Officer

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### UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

### **FORM 10-K**

(Mark One)

X	ANNUAL REPORT PURSUANT TO SECTION	13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
	For the fiscal year ended December 31, 2015	
	TRANSITION REPORT PURSUANT TO SECT	TION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
	For the transition period fromCommiss	to sion File No.: 001-16753
		AMN <sup>®</sup> Healthcare
	AMN HEALTH	CARE SERVICES, INC. Registrant as Specified in Its Charter)
	Delaware	06-1500476
	(State or Other Jurisdiction of Incorporation or Organization)	(I.R.S. Employer Identification No.)
	12400 High Bluff Drive, Suite 100	92130
	San Diego, California (Address of principal executive offices)	(Zip Code)
Regis	strant's Telephone Number, Including Area Code: (Securities registered	866) 871-8519 pursuant to Section 12(b) of the Act:
	Title of Each Class	Name of each exchange on which registered
	Common Stock, \$0.01 par value	New York Stock Exchange
	Securities registered	pursuant to Section 12(g) of the Act:  None.
Act.	Indicate by check mark if the registrant is a well-k Yes □ No ☒	nown seasoned issuer, as defined in Rule 405 of the Securities
Exch	Indicate by check mark if the registrant is not requange Act. Yes ☐ No ☒	ired to file reports pursuant to Section 13 or Section 15(d) of the
		has filed all reports required to be filed by Section 13 or 15(d) of the 2 months (or for such shorter period that the registrant was required to requirements for the past 90 days. Yes ■ No □
-	Interactive Data File required to be submitted and	submitted electronically and posted on its corporate Web site, if any, posted pursuant to Rule 405 of Regulation S-T during the preceding was required to submit and post such files). Yes ☒ No ☐
	ter) is not contained herein, and will not be contained	filers pursuant to Item 405 of Regulation S-K (§ 229.405 of this ed, to the best of registrant's knowledge, in definitive proxy or III of this Form 10-K or any amendment to this Form 10-K.
		large accelerated filer, an accelerated filer, a non-accelerated filer, or a accelerated filer," "accelerated filer" and "smaller reporting company"
Larg	e accelerated filer 🗵 Accelerated filer 🗖	Non-accelerated filer ☐ Smaller reporting company ☐
Act).	Indicate by check mark whether the registrant is a Yes $\square$ No $\boxtimes$	shell company (as defined in Rule 12b-2 of the Exchange
the pi	• • • • • • • • • • • • • • • • • • • •	-voting common equity held by non-affiliates computed by reference to he average bid and asked price of such common equity, as of June 30,

As of February 19, 2016, there were 47,817,302 shares of common stock, \$0.01 par value, outstanding.

2015, was \$1,479,930,594 based on a closing sale price of \$31.59 per share.

Documents Incorporated By Reference: Portions of the registrant's definitive proxy statement for the annual meeting of stockholders scheduled to be held on April 20, 2016 have been incorporated by reference into Part III of this Form 10-K.

### TABLE OF CONTENTS

<u>Item</u>		<u>Page</u>
	PART I	
1.	<u>Business</u>	<u>1</u>
1A.	Risk Factors	<u>6</u>
1B.	Unresolved Staff Comments	<u>12</u>
2.	<u>Properties</u>	<u>12</u>
3.	Legal Proceedings	<u>13</u>
4.	Mine Safety Disclosures	<u>13</u>
	PART II	
5.	Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities	1./
6.	Selected Financial Data	<u>14</u> <u>16</u>
7.	Management's Discussion and Analysis of Financial Condition and Results of Operations	<u>18</u>
7A.	Quantitative and Qualitative Disclosures about Market Risk	<u>18</u> <u>27</u>
8.	Financial Statements and Supplementary Data	28 28
9.	Changes In and Disagreements With Accountants on Accounting and Financial Disclosure	<u>25</u> <u>55</u>
9A.	Controls and Procedures	<u>55</u>
9B.	Other Information	<u>57</u>
	D. D.T. W.	
	PART III	
10.	Directors, Executive Officers and Corporate Governance	<u>57</u>
11.	Executive Compensation	<u>57</u>
12.	Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters	<u>57</u>
13.	Certain Relationships and Related Transactions, and Director Independence	<u>58</u>
14.	Principal Accounting Fees and Services	<u>58</u>
	PART IV	
15.	Exhibits and Financial Statement Schedules	<u>59</u>
	Signatures	<u>63</u>

References in this Annual Report on Form 10-K to "AMN Healthcare," the "Company," "we," "us" and "our" refer to AMN Healthcare Services, Inc. and its wholly owned subsidiaries.

### **PART I**

### Item 1. Business

### **Overview of Our Company and Business Strategy**

We are the leader and innovator in healthcare workforce solutions and staffing services in the United States. Our mission is to deliver the best talent and insights to help healthcare organizations optimize their workforce, provide healthcare professionals opportunities to do their best work toward quality patient care and create a values-based culture of innovation in which our team members can achieve their goals. As an innovative workforce solutions company, we enable our clients to optimize their workforce to successfully reduce staffing complexity, increase efficiency and enhance the patient experience. Through our comprehensive suite of workforce solutions we provide technology and services to manage all or a portion of our clients' contingent staffing needs together with staffing healthcare professionals, from clinicians through executives, on a temporary basis. In addition, we recruit and place these same types of healthcare professionals on a permanent basis with our clients.

Over the past several years, we have evolved from a traditional healthcare staffing provider to a healthcare workforce solutions company to serve the diverse and growing talent related needs of our clients whether it be predictive analytics, recruitment and placement, staffing management services, or vendor management systems. We have come to be recognized as the innovator and leader in providing healthcare workforce solutions and staffing services through organic development of service offerings, execution on key strategic initiatives and acquisitions.

Our strategy is to continue to grow our potential addressable market size and our profitability by driving increased adoption of workforce solutions and staffing services and through entry into new market adjacencies while continuing to excel in the provision of traditional healthcare staffing services. When expanding our services and products, we consider the following key criteria: (1) the needs of our clients, (2) alignment with our core expertise of recruitment, credentialing and access to healthcare professionals, (3) strengthening and broadening of our client relationships, (4) reduction in exposure to economic cycles, (5) enhancement of our long-term sustainable, differentiated business model and (6) return on invested capital. We were at the forefront of the industry when, close to a decade ago, we launched a strategy of offering a full suite of workforce solutions to address our clients' evolving needs. To supplement our clinical staffing solutions, we have expanded our suite of offerings to include managed services programs (MSPs) and recruitment process outsourcing (RPO) offerings. Since 2010, we have supplemented, developed or acquired the following offerings:

- Managed Services Programs. We acquired Medfinders, one of the nation's leading providers of clinical workforce
  MSPs, accelerating our growth in this area and clearly establishing AMN Healthcare as the nation's largest provider of
  clinical workforce management solutions.
- *Vendor Management Systems*. Through the acquisition of ShiftWise and Medefis, we offer two industry leading SaaS-based, vendor neutral management systems (VMS), which allows our clients to utilize a technology-based solution to more efficiently manage their contingent staffing needs.
- *Per Diem Staffing*. Our acquisition of Medfinders provided us an entry point into the local, or per diem, staffing market. We currently have 30 local offices through which we provide per diem staffing.
- Interim Leadership Staffing and Executive Search Services. We acquired B.E. Smith, The First String Healthcare ("TFS") and MillicanSolutions ("Millican"), which we believe made us the nation's largest provider of interim healthcare leadership staffing, including clinical leaders and executive leaders, healthcare executive search services and other related advisory services.
- Workforce Optimization Services. Through our acquisition of Avantas, we offer workforce optimization services, including consulting, data analytics, predictive modeling and SaaS-based scheduling technology. We believe Avantas' proprietary scheduling software helps create more cost effective staffing plans for our clients as compared to traditional methodologies.
- *Recruitment Process Outsourcing*. In 2015, we invested heavily in our RPO service line, exponentially increasing the sales team members devoted to this solution in order to capitalize on the market opportunity, resulting in a year-over-year increase of over 200% in revenue generated within this service line.

• Expanded Our Network of Qualified Healthcare Professionals. Through our acquisitions of Onward Healthcare and Locum Leaders, we increased our supply of healthcare professionals and recruiting capabilities in our traditional healthcare staffing areas of nurse, allied and locum tenens.

As a core component of our growth and profitability strategy, we also seek to strengthen and create efficiencies in our operational and technology capabilities. As a result, we have embarked on a multi-year investment in the modernization of our front office, back office and infrastructure domains. We have also increased our efforts to integrate technology based solutions in our recruitment efforts through continued investment in our digital capabilities, mobile applications and data analytics.

The successful implementation of our strategy relies in large part upon the superior execution of our key initiatives by our management, sales and operations teams. Accordingly, we offer a differentiated employment value proposition to attract and retain team members that focuses on fostering a values-driven culture, leader and co-worker quality, career opportunities and development, and a collegial work environment. During the first quarter of 2015 and for the third consecutive year, we were awarded a spot on Achievers' 50 Most Engaged Workplaces<sup>TM</sup>, which honors the top 50 employers in North America that are using leadership and innovation in engaging employees and making their workplaces more productive. We were also named one of the World's Most Trustworthy Companies by Forbes magazine in 2014.

### **Our Services**

In 2015, we conducted our business through three reportable segments: (1) nurse and allied healthcare staffing, (2) locum tenens staffing and (3) physician permanent placement services. We set forth each segment's revenue and operating income in "Item 8. Financial Statements and Supplementary Data—Notes to Consolidated Financial Statements—Note (1)(q), Segment Information." Through our business segments, we provide our healthcare clients with a wide range of workforce solutions and staffing services as set forth below.

- (1) *Travel Nurse Staffing*. We provide clients nurses, most of them registered nurses, to work temporary assignments under our flagship brand, American Mobile<sup>®</sup>, as well as under our Onward Healthcare<sup>®</sup> and Nurses Rx<sup>®</sup> brands. Assignments in acute-care hospitals, including teaching institutions, trauma centers and community hospitals, comprise the majority of our assignments. The length of the assignment varies with a typical travel nurse assignment of 13 weeks. Under our O'Grady-Peyton<sup>®</sup> brands, we also recruit nurses internationally from English speaking countries that emigrate to the United States under a permanent resident visa (Green Card) that typically work for us for a period of 18 months.
- (2) *Rapid Response Nurse Staffing*. We provide a shorter-term staffing solution of four to eight weeks under our NurseChoice<sup>®</sup> brand to address hospitals' urgent need for registered nurses, including in connection with their electronic medical records (EMR) conversion projects. NurseChoice<sup>®</sup> is targeted to recruit and staff nurses who can begin assignments within one to two weeks in acute-care facilities in contrast to the three to five week lead time that may be required for travel nurses.
- (3) *Local, or Per Diem, Staffing*. Primarily through our Nursefinders<sup>®</sup> brand, we provide our clients local staffing in 30 local areas, often in conjunction with our managed services programs. Local staffing involves the placement of locally based healthcare professionals on daily shift work on an as-needed basis. Hospitals and healthcare facilities often give only a few hours' notice of their local staffing assignments that require a turnaround from their staffing agencies of generally less than 24 hours.
- (4) *Locum Tenens Staffing*. We place physicians of all specialties, advanced practice clinicians and dentists on an independent contractor basis on temporary assignments with all types of healthcare organizations throughout the United States, including hospitals, health systems, medical groups, occupational medical clinics, psychiatric facilities, government institutions and insurance companies. We recruit these professionals nationwide and typically place them on multi-week contracts with assignment lengths ranging from a few days up to one year. We market these services through our Staff Care<sup>®</sup>, Linde Healthcare<sup>®</sup> and Locum Leaders<sup>SM</sup> brands.
- (5) Allied Staffing. We provide allied health professionals, both on a travel and local staffing basis, under brands that include Med Travelers<sup>®</sup>, Club Staffing<sup>®</sup> and Rx Pro Health<sup>®</sup> to acute-care hospitals and other healthcare facilities such as skilled nursing facilities, rehabilitation clinics, and retail and mail-order pharmacies. Allied health professionals include such disciplines as physical therapists, respiratory therapists, occupational therapists, medical and radiology technologists, speech pathologists, rehabilitation assistants, pharmacists and pharmacy technicians.
- (6) *Physician Permanent Placement Services*. We provide physician permanent placement services to hospitals, healthcare facilities and physician practice groups throughout the United States. Using a distinct consultative approach that we believe is more client-oriented, we perform the vast majority of these services on a retained basis through our Merritt Hawkins<sup>®</sup> and MillicanSolutions<sup>SM</sup> brands. To a smaller degree, we also perform our

services on a contingent basis through our Kendall & Davis® brand. We also provide physician and executive leadership search services focused on serving academic medical centers and children's hospitals nationwide through our MillicanSolutions brand. Our broad specialty offerings include over 70 specialist and sub-specialist opportunities such as internal medicine, family practice and surgery.

- (7) Interim Leadership Staffing and Executive Search Services. Through our recently acquired businesses, B.E. Smith and TFS, we provide executive and clinical leadership interim staffing, healthcare executive search services and advisory services. Practice areas include senior healthcare executives, physician executives, chief nursing officers and other clinical and operational leaders. This business line provides us greater access to the "C-suite" of our clients and prospective clients, which we believe helps improve our visibility as a strategic partner to them and helps provide cross-selling opportunities.
- (8) *Managed Services Programs*. Many of our clients and prospective clients use a number of healthcare staffing agencies to fulfill their nurse, allied and locums staffing needs. We offer a comprehensive managed services program, in which we manage all or a portion of a client's contingent staffing needs. This service includes both the placement of our own healthcare professionals and the utilization of other staffing agencies to fulfill the client's staffing needs. We believe an MSP reduces redundancies for our clients and allows them to optimize their staffing utilization. We often use our own VMS technology as part of our MSPs, which we believe provides us with a competitive advantage. In 2015, we had over \$800 million in annualized gross spend under management under our MSPs and approximately one-third of our consolidated revenue flowed through MSP relationships compared to approximately 1% in 2008.
- (9) *Vendor Management Systems*. Some clients and prospective clients wish to utilize a vendor-neutral VMS technology that allows them to self-manage the procurement of their contingent clinical labor. We provide two VMS technologies, ShiftWise® and Medefis<sup>SM</sup>, to clients that desire this option. Our VMS technology provides, among other things, control over a wide variety of tasks via a single system and consolidated reporting. As we exited 2015, we had over \$900 million in annualized gross spend flow through our VMS programs, for which we typically earn a 3-4% fee on the spend.
- (10) Recruitment Process Outsourcing. We offer our clients recruitment process outsourcing services, customized to their particular needs, pursuant to which we recruit, hire and/or onboard permanent clinical and nonclinical positions on behalf of the client. Our RPO program leverages our expertise and support systems to replace or complement a client's existing internal recruitment function for permanent staffing needs, providing flexibility to our clients to determine how to best garner the recruiting resources necessary to fill their permanent staffing needs.
- (11) *Workforce Optimization Services*. We provide workforce optimization services, including consulting, data analytics, predictive modeling and SaaS-based scheduling technology. Avantas' proprietary scheduling software, Smart Square<sup>®</sup>, utilizes predictive analytics to create better, more accurate and timely staffing plans for a client, which we believe effectively reduces the client's aggregate clinical labor spend.

#### **Our Healthcare Professionals**

The recruitment and retention of a sufficient number of qualified healthcare professionals to work temporary assignments on our behalf is critical to the success of our business. Healthcare professionals choose temporary assignments for a variety of reasons that include seeking flexible work opportunities, exploring different areas of the country and diverse practice settings, building skills and experience by working at prestigious healthcare facilities, avoiding the demands and political environment of working as permanent staff, working through life and career transitions, and as a means of access into a permanent staff position.

We recruit our healthcare professionals, depending on the particular service line, under the following brands: American Mobile, Nursefinders, NurseChoice, NursesRx, Med Travelers, Club Staffing, Rx Pro Health, Onward Healthcare, B.E. Smith SM, The First String Healthcare SM, O'Grady Peyton International SM, Staff Care, Linde Healthcare and Locum Leaders. We believe that our multi-brand recruiting strategy, together with our innovative and effective marketing programs that focus on lead management, including our digital presence on websites, social media, and mobile applications, and our word-of-mouth referrals from the thousands of current and former healthcare professionals makes us more effective at reaching a larger number of healthcare professionals. When recruiting for healthcare professionals, in addition to other recruitment and staffing firms, we also compete with hospital systems that have developed their own recruitment departments and interim staffing pools. We believe that we attract and retain healthcare professionals because of our (1) large selection of assignment locations, settings and opportunities providing career development, (2) attractive compensation packages, (3) passionate, knowledgeable recruiters and service professionals who understand the needs of our healthcare professionals and provide a personalized approach and (4) excellent reputation. The attractive compensation package that we provide our healthcare professionals

includes a competitive wage, professional development opportunities, professional liability insurance, 401(k) plan and health insurance. In addition, we may provide reimbursements for meals and incidentals, travel and housing, or we may provide company housing if a healthcare professional elects not to receive reimbursement.

### **Our Geographic Markets and Client Base**

During each of the past three years, (1) we generated all of our revenue in the United States and (2) all of our long-lived assets were located in the United States. We typically generate revenue in all 50 states. During 2015, the largest percentages of our revenue were concentrated in California, Texas and New York.

Over half of our temporary healthcare professional assignments occur at acute-care hospitals. In addition to acute-care hospitals, we provide services to sub-acute healthcare facilities, physician groups, rehabilitation centers, dialysis clinics, pharmacies, home health service providers and ambulatory surgery centers. Our clients, many of the largest and most prestigious and progressive health care systems in the country, include Kaiser Foundation Hospitals, New York Presbyterian Health System, MedStar Health, HCA, NYU Medical Center, Stanford Hospital and Clinics, UCLA Medical Center and Johns Hopkins Health System. Kaiser Foundation Hospitals (and its affiliates) to whom we provide clinical and non-clinical managed services comprised approximately 11% of our consolidated revenue and 16% of our nursing and allied healthcare staffing segment's revenue for the year ended December 31, 2015. No other client healthcare system comprised more than 10% of our consolidated revenue and no single client facility comprised more than 3% of our consolidated revenue for the year ended December 31, 2015. Our success in winning MSP contracts means some larger health systems have grown and may continue to grow substantially relative to our other revenue sources. The dynamics could lead to a greater client concentration than we have historically experienced.

### **Our Industry**

The primary market in which we compete is the U.S. temporary healthcare staffing market. Staffing Industry Analysts estimates that the segments of the target market in which we primarily operate had a 2015 estimated market size of \$12.7 billion, of which travel nurse, per diem nurse, locum tenens and allied healthcare comprised \$3.0 billion, \$3.3 billion, \$3.1 billion and \$3.2 billion, respectively. According to Staffing Industry Analysts, collectively, these segments increased in size by about 30% from 2012. We also operate within the MSP, permanent placement, RPO, VMS and consulting and scheduling markets.

### **Industry Demand Drivers**

Many factors affect the demand for temporary and permanent healthcare staffing, which, accordingly, affects the size of the markets in which we primarily operate. Of these many factors, we believe the following serve as some of the most significant drivers of demand.

- Economic Environment and Unemployment Rate. The demand for our services is affected by growth in the U.S economy, which impacts the unemployment rate. Growth in real U.S. gross domestic product generally correlates to declining unemployment rates. When these macro-drivers are positive, it typically results in increased demand for our services and vice versa. Generally, we believe declining unemployment leads to an increasing demand for healthcare services and also reflects that healthcare facilities, like other employers in times of low unemployment, experience higher levels of employee attrition and have a relatively more difficult time finding permanent staffing to fill their needs.
- Supply of Healthcare Professionals. While there are differing reports of the existence and extent of current and future healthcare professional shortages, many regions of the United States are experiencing a shortage of physicians and nurses that we believe will persist in the future. According to the Association of American Medical Colleges, the physician shortage is expected to grow to approximately 90,400 physicians by 2025. In nursing, geographic and specialty-based shortages are also expected through 2025. The demand for our services is correlated with activity in the permanent labor market. When nurse vacancy rates increase, temporary nurse staffing order levels typically increase as well
- General Demand for Healthcare Services. Changes in demand for healthcare services, particularly at acute healthcare hospitals and inpatient facilities, affect the demand for our services. According to the Urban Institute, the number of uninsured adults decreased by 10.6 million between September 2013 and September 2014 due to uninsured citizens beginning to gain access to health insurance upon implementation of the Patient Protection and Affordable Care Act of 2010. The increase has contributed to a relatively sharp increase in national healthcare expenditures in 2014 after remaining fairly flat for several years. Additionally, the U.S. population continues to age as medical technological advances contribute to longer life expectancy. According to the Bureau of Labor Statistics, the number of adults age 65 or older, who are three times more likely to have a hospital stay and twice as likely to visit a physician office compared

- to the rest of the population, will grow an estimated 36% between 2010 and 2020. This may place upward pressure on demand for the services we provide over the next several years.
- Adoption of Workforce Solutions. We believe healthcare organizations are increasingly seeking sophisticated, innovative and economically beneficial workforce solutions that improve patient outcomes. We believe the prevalence of workforce solutions, such as MSP, VMS, RPO and workforce optimization tools in the healthcare industry is still underpenetrated in comparison with non-healthcare sectors. In 2015, approximately one-third of our consolidated revenues were generated through MSP relationships, whereas average MSP and VMS penetration rates across non-healthcare industry sectors were greater than 60% according to the Staffing Industry Analysts 2014 Contingent Buyer Survey. The changes in reimbursement methodologies coupled with clinical labor representing a significant portion of a healthcare facility's cost structure may accelerate the adoption of strategic outsourced workforce solutions, which would likely place upward pressure on the demand for the services we provide.

### **Industry Competition**

The healthcare temporary staffing and workforce solutions industry is highly competitive. We compete in national, regional and local markets for healthcare facility clients. Our comprehensive suite of workforce solutions, our commitment to quality and service excellence, our execution capabilities, our national footprint and our access to a wide network of quality healthcare professionals comprise our value proposition, which we believe resonates with clients and prospective clients. We believe that our size, geographic scope, broad spectrum of workforce solutions, talented and passionate team members and brand reputation give us distinct, scalable advantages over smaller, local and regional competitors and companies whose service offerings, sales and execution capabilities are not as robust. The breadth of our services allows us to provide even greater value through a more strategic, consultative and solution-oriented approach to our clients. Larger firms, such as us, also generally have a deeper, more comprehensive infrastructure with a more established operating model and processes that provide the long-term stability and foundation for quality standards recognition, such as the Joint Commission staffing agency certification and National Committee for Quality Assurance Credentials Verification Organization certification. We possess certifications from both Joint Commission and the National Committee for Quality Assurance. With respect to our recruitment and placement businesses, we generally have access to a larger pool of available candidates than our competitors and substantial word-of-mouth referral networks and recognizable brand names, enabling us to attract a consistent flow of new applicants.

We believe we are the largest provider of nurse and allied healthcare staffing in the United States. In the nurse and allied healthcare staffing business, we compete with a few national competitors together with numerous smaller, more regional and local companies, particularly in the per diem business. We believe we are the second largest provider of locum tenens staffing services in the United States. The locum tenens staffing market consists of many small- to mid-sized companies with only a relatively small number of national competitors of which we are one. The physician permanent placement services market where we believe we hold a strong leading position is also highly fragmented and consists of many small- to mid-sized companies that do not have a national footprint. Our competitors vary by segment and include CHG Healthcare Services, Cross Country Healthcare, RightSourcing, Jackson Healthcare and Parallon Workforce Management Solutions.

#### **Licensure For Our Business**

Some states require state licensure for businesses that employ, assign and/or place healthcare professionals. We believe we are currently licensed in all states that require such licenses and take measures to ensure compliance with all material state licensure requirements. In addition, the healthcare professionals who we employ or independently contract with are required to be individually licensed or certified under applicable state laws. We believe we take appropriate and reasonable steps to validate that our healthcare professionals possess all necessary licenses and certifications. We design our internal processes to ensure that the healthcare professionals that we directly place with clients have the appropriate experience, credentials and skills. Our travel nurse and allied healthcare staffing divisions, all of our locum tenens brands and all of our local staffing offices have received Joint Commission certification. AMN Healthcare has also obtained its Credentials Verification Organization certification from the National Committee for Quality Assurance.

### **Employees**

As of December 31, 2015, we had approximately 2,550 corporate employees. During the fourth quarter of 2015, we had an average of 8,091 nurses, allied and other clinical healthcare professionals contracted to work for us. This does not include our locum tenens, all of whom are independent contractors and not employees.

### **Additional Information**

We incorporated in the state of Delaware on November 10, 1997. We maintain a corporate website at www.amnhealthcare.com. We make available our annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and amendments to these reports, as well as proxy statements and other information free of charge through our website as soon as reasonably practicable after being filed with or furnished to the Securities and Exchange Commission ("SEC"). The information found on our website is not part of this Annual Report on Form 10-K or any other report we file with or furnish to the SEC.

### **Special Note Regarding Forward-Looking Statements**

This Annual Report on Form 10-K, including the section entitled "Management's Discussion and Analysis of Financial Condition and Results of Operations," contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended (the "Securities Act"), and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), that are subject to safe harbors under the Securities Act and the Exchange Act. We base these forward-looking statements on our current expectations, estimates, forecasts and projections about future events and the industry in which we operate. Forward-looking statements are identified by words such as "believe," "anticipate," "expect," "intend," "plan," "will," "should," "would," "project," "may," variations of such words and other similar expressions. In addition, statements that refer to projections of financial items; anticipated growth; future growth and revenue; future economic conditions and performance; plans, objectives and strategies for future operations; and other characterizations of future events or circumstances, are forward-looking statements. Our actual results could differ materially from those discussed in, or implied by, these forward-looking statements. Factors that could cause actual results to differ from those implied by the forward-looking statements in this Annual Report on Form 10-K are described below, elsewhere in this Annual Report on Form 10-K and in our other filings with the SEC.

### Item 1A. Risk Factors

You should carefully read the following risk factors in connection with evaluating us and the forward-looking statements contained in this Annual Report on Form 10-K. Any of the following risks could materially adversely affect our business or our consolidated operating results, financial condition and cash flows, which, in turn, could cause the price of our common stock to decline. The risk factors described below and elsewhere in this Annual Report on Form 10-K are not the only risks we face. Factors we currently do not know, factors that we currently consider immaterial or factors that are not specific to us, such as general economic conditions, may also materially adversely affect our business or our consolidated operating results, financial condition or cash flows. The risk factors described below qualify all forward-looking statements we make, including forward-looking statements within this section entitled "Risk Factors."

### Risk Factors that May Affect the Demand for Our Services

Economic downturns and slow recoveries could result in less demand from clients and pricing pressure that could negatively impact our financial condition.

Demand for staffing services is sensitive to changes in economic activity. As economic activity slows, hospitals and other healthcare entities typically experience decreased attrition and reduce their use of temporary employees before undertaking layoffs of their regular employees, which results in decreased demand for our services. In times of economic downturn and high unemployment rates, permanent full time and part-time healthcare facility staff are generally inclined to work more hours and overtime, resulting in fewer available vacancies and less demand for our services. Fewer placement opportunities for our temporary clinicians and physicians also impair our ability to recruit and place them both on a temporary and permanent basis.

Many healthcare facilities utilize temporary healthcare professionals to accommodate an increase in hospital admissions. Alternatively, when hospital admissions decrease, due to reduced consumer spending, general unemployment causing an increase in under- and uninsured patients and other factors, the demand for our temporary healthcare professionals typically declines. This may have an even greater negative effect on demand for physicians in certain specialties such as surgery, radiology and anesthesiology. In addition, we may experience more competitive pricing pressure during periods of decreased patient occupancy and hospital admissions, negatively affecting our revenue and profitability.

During challenging economic times, our clients, in particular those that rely on state government funding, may face issues gaining access to sufficient credit, which could result in an impairment of their ability to make payments to us, timely or otherwise, for services rendered. If that were to occur, we may increase our allowance for doubtful accounts and our days sales outstanding would be negatively affected.

#### Intermediary organizations may impede our ability to secure new and profitable contracts with our clients.

Our business depends upon our ability to maintain our existing contracts and secure new profitable contracts. Outside of our managed service contracts, our client contracts are not exclusive and our clients are generally free to offer temporary staffing assignments with our competitors. Alternatively, our clients may choose to purchase these services through intermediaries such as group purchasing organizations, with whom we must establish relationships in order to continue to provide our staffing services to certain of our healthcare facilities.

These intermediary organizations may negatively affect our ability to obtain new clients and maintain our existing client relationships by impeding our ability to access and contract directly with clients and may also negatively affect the profitability of these client relationships.

## Consolidation and concentration in buyers of healthcare workforce solutions and staffing services could negatively affect pricing of our services and increase our concentration risk.

Our success in winning managed services contracts means some larger health systems have grown and may continue to grow substantially relative to our other revenue sources. In addition, we have seen an increase in our clients' use of intermediaries such as vendor management service companies and group purchasing organizations as well as consolidation of healthcare systems, which may provide these organizations enhanced bargaining power. These dynamics could lead to a greater concentration of buyers of healthcare staffing services and less diversification of our customer base, which could negatively affect pricing for our services. One of our clients within our nurse and allied healthcare staffing segment comprised approximately 11% of our consolidated revenue in 2015. If we were to lose that client and were unable to provide a significant amount of services to that client, whether directly or as a subcontractor, such loss may have a material adverse effect on our revenue, results of operations and cash flows.

## If we are unable to anticipate and quickly respond to changing marketplace conditions, such as alternative modes of healthcare delivery, reimbursement and client needs, we may not remain competitive.

The settings for the delivery of patient services continually evolve and implicate alternative modes of healthcare delivery, such as retail medicine, telemedicine and home health. Changes in reimbursements models, government mandates, and the public's adoption and demand for such new modes of healthcare delivery may negatively affect our clients' demand for our services, which, in turn, could negatively affect our revenue, results of operations and cash flows.

Our success depends upon our ability to develop innovative workforce solutions and quickly adapt to changing marketplace conditions and client needs, come into compliance with new federal or state regulations, and differentiate our services and abilities from those of our competitors. Our competition may respond more quickly to new or emerging client needs and marketplace conditions. The development of new service lines and business models requires close attention to emerging trends and proposed federal and state legislation related to the healthcare industry. If we are unable to anticipate changing marketplace conditions, adapt our current business model to adequately meet changing conditions in the healthcare industry and develop and successfully implement innovative services, we may not remain competitive.

# The ability of our clients to retain and increase the productivity of their permanent staff or their ability to increase the efficiency and effectiveness of their internal recruiting efforts, through online recruiting or otherwise, may affect the demand for our services, which could negatively affect our revenue, results of operations and cash flows.

If our clients retain and increase the productivity of their permanent clinical staff, their need for our recruitment and placement services for temporary positions may decline. Higher permanent staff retention rates and increased productivity of permanent staff members could result in increased efficiencies, thereby reducing the demand for both our recruitment and placement services for temporary positions, which could negatively affect our revenue, results of operation and cash flows. Additionally, many of our clients maintain internal recruitment functions of various degrees of sophistication for their staffing needs, including utilization of online recruitment technologies. If such clients are able to successfully increase the efficiency and effectiveness of their internal recruiting efforts, through more effective internet- or social media-based recruiting or otherwise, it could reduce the demand for our permanent and temporary staffing services, which could negatively affect our revenue, results of operations and cash flows.

### Regulatory and Legal Risk Factors

We are subject to federal and state healthcare industry regulation including conduct of operations, costs and payment for services and payment for referrals as well as laws regarding employment practices and government contracting.

The healthcare industry is subject to extensive and complex federal and state laws and regulations related to conduct of operations, costs and payment for services and payment for referrals. We provide workforce solutions and services on a contract basis to our clients, who pay us directly. Accordingly, Medicare, Medicaid and insurance reimbursement policy changes generally do not directly impact us. Nevertheless, reimbursement changes in government programs, particularly Medicare and Medicaid, can and do indirectly affect the demand and the prices paid for our services. For example, our clients could receive reduced or no reimbursements because of a change in the rates or conditions set by federal or state governments, which would negatively affect the demand and the prices for our services. Additionally, a repeal of the Affordable Care Act could negatively affect the demand for our services. Moreover, our hospital, healthcare facility and physician practice group clients could suffer civil and criminal penalties, and be excluded from participating in Medicare, Medicaid and other healthcare programs for failure to comply with applicable laws and regulations, which may negatively affect our profitability.

A significant portion of our hospital and healthcare facility clients are state and federal government agencies, where our ability to compete for new contracts and orders, and the profitability of these contracts and orders, may be affected by government legislation, regulation or policy. Additionally, in providing services to state and federal government clients and to clients who participate in state and federal programs, we are also subject to specific laws and regulations, which government agencies have broad latitude to enforce. If we were to be excluded from participation in these programs or should there be regulatory or policy changes or modification of application of existing regulations, it would likely materially adversely affect our business, results of operations and cash flows.

The success of our business depends on our ability to quickly and efficiently assist in obtaining licenses and privileges for our healthcare professionals. The costs to provide these credentialing services impact the revenue and profitability of our business.

We are also subject to certain laws and regulations applicable to recruitment and placement agencies. Like all employers, we must also comply with various laws and regulations relating to employment and pay practices. There is a risk that we could be subject to payment of additional wages, insurance and employment and payroll-related taxes. Because of the nature of our business, the impact of these employment and payroll laws and regulations may have a more pronounced effect on our business. These laws and regulations may also impede our ability to grow the size and profitability of our operations.

## The challenge to the classification of certain of our healthcare professionals as independent contractors could adversely affect our profitability.

We treat physicians and certain advanced practitioners, such as certified nurse anesthetists, nurse practitioners and physician assistants, as independent contractors. Federal or state taxing authorities may take the position that such professionals are employees exposing us to additional wage and insurance claims, and employment and payroll-related taxes. A reclassification of our locum tenens clinicians and physicians to employees from independent contractors could result in liability that would have a significant negative impact on the profitability of the period in which assessed, and would require changes to our payroll and related business processes, which could be costly. In addition, many states have laws that prohibit non-physician owned companies from employing physicians, referred to as the "corporate practice of medicine." If our independent contractor physicians were classified as employees in states that prohibit the corporate practice of medicine, we may be prohibited from conducting our locum tenens staffing business in those states under our current business model, which may have a substantial negative effect on our revenue, results of operations and profitability.

## Medical malpractice, violation of employment and wage regulations and other claims asserted against us could subject us to substantial liabilities.

We, along with our clients and healthcare professionals, are subject to investigations, claims and legal actions alleging malpractice or related legal theories. At times, plaintiffs name us in these lawsuits and actions regardless of our contractual obligations, the competency of the healthcare professionals, the standard of care provided by the healthcare professionals, the quality of service that we provided or our actions. In certain instances, we are contractually required to indemnify our clients against some or all of these potential legal actions. Additionally, we may be subject to various employment claims, including wage and hour claims, by our corporate employees and our employed healthcare professionals. We are also subject to possible claims alleging discrimination, sexual harassment and other similar activities in which we or our hospital and healthcare facility clients and their agents have allegedly engaged.

The nature of our business requires us to place our personnel in the workplaces of other businesses. Many of these individuals have access to client proprietary information systems and confidential information. An inherent risk of such activity includes possible claims of intentional misconduct, release, misuse or misappropriation of client intellectual property, confidential information, funds or other property, cybersecurity breaches affecting our clients or us, criminal activity, torts or other claims. Such claims may result in negative publicity, injunctive relief, criminal investigations or charges, civil litigation, payment by us of monetary damages or fines, or other adverse effects on our business, which may be material.

We maintain various types of insurance coverage for these types of claims, including professional liability and employment practices, through commercial insurance carriers and a wholly-owned captive insurance company. However, the cost of defending such claims, even if groundless, could be substantial and the associated negative publicity could adversely affect our ability to attract, retain and place qualified employees and healthcare professionals in the future. We may also experience increased insurance premiums and retention and deductible accruals that we may not be able to pass on to our clients, thereby reducing our profitability. Moreover, our insurance coverage and reserve accruals may not be sufficient to cover all claims against us.

We are also subject to examination of our payroll practices from various federal and state taxation authorities from time to time and an unforeseen negative outcome from such an exam could have a negative impact on our financial position, results of operations and cash flows.

## Security breaches and other disruptions could compromise our information and expose us to liability, which would cause our business and reputation to suffer and could subject us to substantial liabilities.

In the ordinary course of our business, we collect and store sensitive data, such as our proprietary business information and that of our clients as well as personally identifiable information of our healthcare professionals and employees, including full names, social security numbers, addresses, birth dates and payroll-related information, in our data centers and on our networks. Our employees may also have access to, receive and use personal health information in the ordinary course of our business. The secure processing, maintenance and transmission of this information is critical to our operations. Despite our security measures and business controls, our information technology and infrastructure may be vulnerable to attacks by hackers, breached due to employee error, malfeasance or other disruptions or subject to the inadvertent or intentional unauthorized release of information. Any such occurrence could compromise our networks and the information stored there could be accessed, publicly disclosed, lost or stolen. Any such access, disclosure or other loss of information could (1) result in legal claims or proceedings, liability under laws that protect the privacy of personal information and regulatory penalties, (2) disrupt our operations and the services we provide to our clients and (3) damage our reputation, any of which could adversely affect our profitability, revenue and competitive position.

Additionally, the possession and use of personal information and data in conducting our business subjects us to legislative and regulatory burdens. We may be required to incur significant costs to comply with mandatory privacy and security standards and protocols imposed by law, regulation, industry standards or contractual obligations with our clients.

### Risk Factors Related to Our Operations, Personnel and Information Systems

## Our inability to implement new infrastructure and technology systems and technology disruptions may adversely affect our operating results and ability to manage our business effectively.

We have technology, operations and human capital infrastructures to support our existing business. Our ability to deliver services to our clients and to manage our internal systems depends largely upon our access to and the performance of our management information and communications systems, including our VMS, client relationship management systems and client/healthcare professional-facing self-service websites. These technology systems also maintain accounting and financial information upon which we depend to fulfill our financial reporting obligations. We must continue to invest in this infrastructure and we have embarked on a multi-year plan to upgrade and convert our infrastructure, back office and front office network platforms to support our growth and improve our efficiency. Implementing new systems is costly and involves risks inherent in the conversion to a new technology platform, including loss of information, disruption to our normal operations, changes in accounting procedures and internal control over financial reporting, as well as problems achieving accuracy in the conversion of electronic data. Failure to properly or adequately address these issues could result in increased costs, the diversion of management's and employees' attention and resources and could materially adversely affect our operating results, internal controls over financial reporting and ability to manage our business effectively.

Although we have risk mitigation measures, these systems, and our access to these systems, are not impervious to floods, fire, storms, or other natural disasters, or service interruptions. There also is a potential for intentional and deliberate attacks to our systems, which may lead to service interruptions, data corruption or data theft. Additionally, these systems are subject to

other non-environmental risks, including technological obsolescence and lack of strategic alignment with our evolving business. If our current or planned systems do not adequately support our operations, are damaged or disrupted or if we are unable to replace, repair, maintain or expand them, it may adversely affect our business operations and our profitability.

Disruption to or failures of our SaaS-based technology within certain of our service offerings or our inability to adequately protect our intellectual property rights with respect to such technology could reduce client satisfaction, harm our reputation and negatively affect our business.

The performance and reliability of the SaaS-based technology within our VMS (including in connection with managed services programs for our clients) and workforce optimization service offerings are critical to such offerings' operations, reputation and ability to attract new clients. Some of our clients rely on our SaaS-based technology to perform certain of their operational functions. Accordingly, any errors, defects, disruptions or other performance problems with our SaaS-based technology could damage our or our clients' reputations and negatively affect our ability to attract new clients. If any of these problems occur, our clients may, among other things, terminate their agreements with us, or make indemnification or other claims against us, which may also negatively affect us.

Additionally, if we fail to protect our intellectual property rights adequately with respect to our SaaS-based technology, our competitors might gain access to it, and our business might be harmed. Moreover, any of our intellectual property rights protecting our SaaS-based technology may be challenged by others or invalidated through litigation, and defending our intellectual property rights might also entail significant expense. Accordingly, despite our efforts, we may be unable to prevent third parties from using or infringing upon or misappropriating our intellectual property with respect to our SaaS-based technology, which may negatively affect our business as it relates to our SaaS-based offerings.

### We are increasingly dependent on third parties for the execution of certain critical functions.

We have outsourced certain critical applications or business processes to external providers including cloud-based services. We exercise care in the selection and oversight of these providers. However, the failure or inability to perform on the part of one or more of these critical suppliers could cause significant disruptions and increased costs to our business.

### Cybersecurity risks and cyber incidents could adversely affect our business and disrupt operations.

Cyber incidents can result from deliberate attacks or unintentional events. These incidents can include, but are not limited to, gaining unauthorized access to digital systems for purposes of misappropriating assets or sensitive information, corrupting data, or causing operational disruption. Because the techniques used to obtain unauthorized access, disable or degrade service, or sabotage systems change frequently and may not immediately produce signs of intrusion, we may be unable to anticipate these incidents or techniques, timely discover them, or implement adequate preventative measures. Our information technology may not provide sufficient protection, and as a result we may lose significant information about us or our employees or clients. Other results of these incidents could include, but are not limited to, disrupted operations, liability for stolen assets or the disclosure of personally identifiable information of our employees or independent contractors, misstated financial data, increased cybersecurity protection costs, litigation and reputational damage adversely affecting customer or investor confidence.

## If we do not continue to recruit and retain sufficient quality healthcare professionals at reasonable costs, it could increase our operating costs and negatively affect our business and our profitability.

We rely significantly on our ability to recruit and retain a sufficient number of healthcare professionals who possess the skills, experience and licenses necessary to meet the requirements of our clients. We compete with healthcare staffing companies, recruitment and placement agencies, including online staffing and recruitment agencies, and with hospitals, healthcare facilities and physician practice groups to attract healthcare professionals based on the quantity, diversity and quality of assignments offered, compensation packages and the benefits that we provide. We rely on our human capital intensive, relationship-oriented approach and national infrastructure to enable us to compete in all aspects of our business. We must continually evaluate and expand our temporary and permanent healthcare professional network to serve the needs of our clients.

Our ability to recruit and retain temporary and permanent healthcare professionals depends on several factors, including our ability to provide our healthcare professionals with assignments and placements that they view as attractive and to provide competitive compensation packages. The costs of attracting healthcare professionals and providing them with attractive compensation packages may be higher than we anticipate, or we may be unable to pass these costs on to our hospital and healthcare facility clients, which may reduce our profitability. Moreover, if we are unable to recruit temporary and permanent healthcare professionals, our service execution may deteriorate and, as a result, we could lose clients.

## The inability to properly screen and match quality healthcare professionals with suitable placements may negatively affect demand for our services.

Our success depends on the quality of our healthcare professionals. A quality or licensure issue could adversely affect our business, client demand for our services and potential for growth. Our ability to ensure the quality of our healthcare professionals relies heavily on the effectiveness of our data and communication systems as well as properly trained and competent operational employees that screen and match healthcare professionals in suitable placements. An inability to properly screen, match, and monitor healthcare professionals for acceptable credentials, experience and performance may cause clients to lose confidence in our services, which may damage our reputation and result in clients opting to utilize competitors' services or rely on their own internal resources.

## Our operations may deteriorate if we are unable to continue to attract, develop and retain our sales and operations team members.

Our success depends heavily upon the recruitment, performance and retention of our sales and operations team members, who share our values, passion and commitment to customer focus. The number of individuals who meet our qualifications for these positions is limited, and we may experience difficulty in attracting qualified candidates, especially as we diversify our offerings and our business becomes more complex. In addition, we commit substantial resources to the training, development and support of our team members. Competition for qualified sales and operational team members in the line of business in which we operate is strong, and we may not be able to retain a sufficient number of team members after we have expended the time and expense to recruit and train them.

### The loss of key officers and management personnel could adversely affect our business and operating results.

We believe that the success of our business strategy and our ability to maintain our recent levels of profitability depends on the continued employment of our senior management team. We have an employment agreement with Susan R. Salka, our President and Chief Executive Officer, through May 4, 2017, which is renewable on an annual basis. Other senior members of the team are employees at will with standard severance agreements. If members of our senior management team become unable or unwilling to continue in their present positions, our business and financial results could be adversely affected.

#### Our inability to maintain our positive brand awareness and identity may adversely affect our results of operations.

We have invested substantial amounts in acquiring, developing and maintaining our brands, and our success depends on our ability to maintain positive brand awareness identities for existing services and effectively building up brand awareness and image for new services. We cannot assure that additional expenditures and our continuing commitment to marketing and improving our brands will have the desired effect on our brands' value, which may adversely affect our results of operations. In addition, our brands may suffer reputational damage that could negatively affect our short- and long-term financial results.

## Our inability to effectively incorporate acquisitions into our business operations may adversely affect our results of operations.

We invest time and resources in carefully assessing opportunities for acquisitions, and we have made acquisitions in the past several years to broaden the scope and depth of our workforce solutions and bolster our workforce services. Despite diligence and integration planning, acquisitions still present certain risks, including the time and economic costs of integrating an acquisition's technology, control and financial systems, unforeseen liabilities, and the difficulties in bringing together different work cultures and personnel. Difficulties in integrating our acquisitions, including attracting and retaining talent to grow and manage these acquired businesses, may adversely affect our results of operations.

## We maintain a substantial amount of goodwill and indefinite-lived intangibles on our balance sheet that may decrease our earnings or increase our losses if we recognize an impairment to goodwill or indefinite-lived intangibles.

We maintain goodwill on our balance sheet, which represents the excess of the total purchase price of our acquisitions over the fair value of the net assets and indefinite-lived intangibles we acquired. We evaluate goodwill and indefinite-lived intangibles for impairment annually, or when evidence of potential impairment exists. If we identify an impairment, we record

a charge to earnings. An impairment charge to goodwill or indefinite-lived intangibles would decrease our earnings or increase our losses, as the case may be, which may adversely affect the price of our common stock.

### Risk Factors Related to Our Indebtedness and Other Liabilities

We have substantial insurance-related accruals on our balance sheet, and any significant adverse adjustments in these accruals may decrease our earnings or increase our losses and negatively impact our cash flows.

We maintain accruals related to our captive insurance company and self-insured retentions for various lines of insurance coverage, including professional liability, employment practices, health insurance and workers compensation on our balance sheet. We determine the adequacy of our accruals by evaluating our historical experience and trends, related to both insurance claims and payments, information provided to us by our insurance brokers, attorneys, third-party administrators and actuarial firms as well as industry experience and trends. If such information collectively indicates that our accruals are understated, we provide for additional accruals; a significant increase to these accruals would decrease our earnings.

#### Our level of indebtedness could adversely affect our future financial condition.

We are party to a credit agreement, which contains various financial covenants, restricts the payment of dividends, and limits the amount of repurchases of our common stock. As of December 31, 2015, our total debt outstanding, less unamortized fees, equaled \$218.5 million.

Our indebtedness could have a material adverse effect on our financial condition by, among other things:

- increasing our vulnerability to a downturn in general economic conditions or to increases in interest rates, particularly with respect to the portion of our outstanding debt that is subject to variable interest rates;
- potentially limiting our ability to obtain additional financing or to obtain such financing on favorable terms;
- causing us to dedicate a portion of future cash flow from operations to service or pay down our debt, which
  reduces the cash available for other purposes, such as operations, capital expenditures, and future business
  opportunities; and
- possibly limiting our ability to adjust to changing market conditions and placing us at a competitive disadvantage compared to our competitors who may be less leveraged.

Our ability to service our indebtedness will depend on our ability to generate cash in the future. We cannot assure you that our business will generate sufficient cash flow from operations or that future borrowings will be available in an amount sufficient to enable us to service our indebtedness or to fund other liquidity needs. Additionally, if we are not in compliance with the covenants in our credit agreement, we would be in default, and the lenders could call the debt, which would have a material adverse effect on our business

### Item 1B. Unresolved Staff Comments

None.

### Item 2. Properties

We lease all of our properties, which consist of office-type facilities. We believe that our leased space is adequate for our current needs and that we can obtain adequate space to meet our foreseeable business needs. We have pledged substantially all of our leasehold interests to our lenders under our credit agreement to secure our obligations thereunder. We set forth below our principal leased office spaces as of December 31, 2015 together with our business segments that utilize them:

<u>Location</u>	Square Feet
San Diego, California (corporate headquarters and all segments)	199,418
Dallas, Texas (all segments)	108,502

### Item 3. Legal Proceedings

We are subject to various claims and legal actions in the ordinary course of our business. Some of these matters relate to professional liability, tax, payroll, contract and employee-related matters and include individual and collective lawsuits, as well as inquiries and investigations by governmental agencies regarding our employment practices. We currently are not aware of any pending or threatened litigation that we believe is reasonably possible to have a material adverse effect on our results of operations, financial position or liquidity.

Additionally, some of our clients may also become subject to claims, governmental inquiries and investigations and legal actions relating to services provided by our healthcare professionals. From time to time, and depending upon the particular facts and circumstances, we may be subject to indemnification claims under our contracts with such clients relating to these matters.

### Item 4. Mine Safety Disclosures

Not applicable.

### **PART II**

# Item 5. Market For Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

Our common stock trades on the New York Stock Exchange under the symbol "AHS." The last reported sale of our common stock on February 19, 2016 on the New York Stock Exchange was \$27.92 per share. The following table sets forth, for the periods indicated, the high and low sales prices reported by the New York Stock Exchange.

	 Sales	Price	
	 High		Low
Year Ended December 31, 2014			
First Quarter	\$ 15.45	\$	13.30
Second Quarter	\$ 14.36	\$	10.35
Third Quarter	\$ 16.31	\$	11.96
Fourth Quarter	\$ 20.33	\$	15.04
Year Ended December 31, 2015			
First Quarter	\$ 23.75	\$	17.92
Second Quarter	\$ 31.95	\$	22.65
Third Quarter	\$ 37.47	\$	28.39
Fourth Quarter	\$ 33.98	\$	23.07

During the quarter ended December 31, 2015, neither we nor any "affiliated purchaser" on our behalf repurchased any shares of our common stock. During the fiscal year ended December 31, 2015, we did not sell any equity securities that were not registered under the Securities Act.

As of February 19, 2016, there were 21 stockholders of record of our common stock, one of which was Cede & Co., a nominee for The Depository Trust Company. All of our common stock held by brokerage firms, banks and other financial institutions as nominees for beneficial owners are considered to be held of record by Cede & Co., which is considered to be one stockholder of record. A substantially greater number of holders of our common stock are "street name" or beneficial holders, whose shares are held of record by banks, brokers and other financial institutions. Because such shares are held on behalf of stockholders, and not by the stockholders directly, and because a stockholder can have multiple positions with different brokerage firms, banks and other financial institutions, we are unable to determine the total number of stockholders we have without undue burden and expense.

We have not paid any dividends on our common stock in the past and currently do not expect to pay cash dividends or make any other distributions on common stock in the future. We expect to retain our future earnings, if any, for use in the operation and expansion of our business and to pay down debt. Any future determination to pay dividends on common stock will be at the discretion of our board of directors and will depend upon our financial condition, results of operations, capital requirements and such other factors as the board deems relevant. In addition, our ability to declare and pay dividends on our common stock is subject to covenants restricting such actions in our credit agreement. See "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations—Liquidity and Capital Resources" and "Item 8. Financial Statements and Supplementary Data—Notes to Consolidated Financial Statements—Note (8), Notes Payable and Credit Agreement."

The information required by Item 201(d) of Regulation S-K is incorporated by reference to the table set forth in "Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters" below.

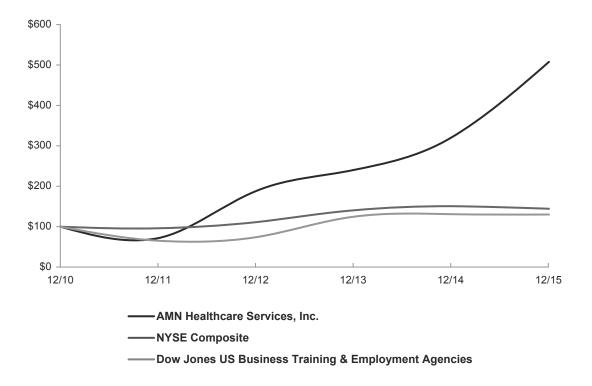
### **Performance Graph**

This performance graph shall not be deemed "filed" with the SEC or subject to Section 18 of the Exchange Act, nor shall it be deemed incorporated by reference in any of our filings under the Exchange Act or the Securities Act.

The graph below compares the total return on our common stock with the total return of (i) the NYSE Composite Index, and (ii) the Dow Jones US Business Training & Employment Agencies Index ("BTEA"), assuming an investment of \$100 on December 31, 2010 in our common stock, the stocks comprising the NYSE Composite Index, and the stocks comprising the BTEA.

### **COMPARISON OF 5 YEAR CUMULATIVE TOTAL RETURN\***

Among AMN Healthcare Services, Inc., the NYSE Composite Index and the Dow Jones US Business Training & Employment Agencies Index



<sup>\*\$100</sup> invested on 12/31/10 in stock or index, including reinvestment of dividends. Fiscal year ending December 31.

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	12/31/10	12/31/11	12/31/12	12/31/13	12/31/14	12/31/15
AMN Healthcare Services, Inc.	100.00	72.15	188.11	239.41	319.22	505.70
NYSE Composite	100.00	96.16	111.53	140.85	150.35	144.21
BTEA	100.00	65.79	74.37	124.91	131.23	130.03

### Item 6. Selected Financial Data

You should read the selected financial and operating data presented below in conjunction with "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations" and "Item 8. Financial Statements and Supplementary Data" below. We derive our statements of operations data for the years ended December 31, 2015, 2014 and 2013, and the balance sheet data at December 31, 2015 and 2014 from the audited financial statements included elsewhere in this Annual Report on Form 10-K. We derive the statements of operations data for the years ended December 31, 2012 and 2011 and the balance sheet data at December 31, 2013, 2012 and 2011 from audited financial statements of ours that do not appear herein.

During the fourth quarter of 2011, we decided to divest our home healthcare services segment and we sold the segment in 2012. Accordingly, we classified its results of operations as discontinued operations for the years ended December 31, 2012 and 2011.

We completed our acquisition of (1) ShiftWise on November 20, 2013, (2) Avantas on December 22, 2014, (3) Onward Healthcare, including its two wholly-owned subsidiaries, Locum Leaders and Medefis (collectively "OH") on January 7, 2015, (4) TFS on September 15, 2015 and (5) Millican on October 5, 2015. Our acquisitions affect the comparability of the selected financial data of the applicable pre-acquisition and post-acquisition time periods.

We have not paid any cash dividends during the past five fiscal years.

Fiscal Years Ended December 31,

	Fiscal Years Ended December 31,										
	_	2015 2014 2013 (in thousands, except						2012	2011		
<b>Consolidated Statements of Operations:</b>				( in thou	sand	s, except per sh	are d	ลเส)			
Revenue	\$	1,463,065	\$	1,036,027	\$	1,011,816	\$	953,951	\$	887,466	
Cost of revenue	Ψ	993,702	Ψ	719,910	Ψ	714,536	Ψ	683,554	Ψ	638,147	
Gross profit	_	469,363	_	316,117	_	297,280	_	270,397	_	249,319	
Operating expenses:	_	.05,505	_	510,117	_		_	2,0,00,	_	2.5,515	
Selling, general and administrative		319,531		232,221		218,233		202,904		195,348	
Depreciation and amortization		20,953		15,993		13,545		14,151		16,324	
Total operating expenses	_	340,484	_	248,214	_	231,778	_	217,055	_	211,672	
Income from operations	_	128,879	_	67,903	_	65,502	_	53,342		37,647	
Interest expense, net, and other		7,790		9,237		9,665		26,019		23,727	
Income from continuing operations before income taxes		121,089		58,666		55,837		27,323		13,920	
Income tax expense		39,198		25,449		22,904		11,010		8,904	
Income from continuing operations		81,891		33,217		32,933		16,313		5,016	
Income (loss) from discontinued operations, net of tax		_		_		_		823		(31,281)	
Net income (loss)	\$	81,891	\$	33,217	\$	32,933	\$	17,136	\$	(26,265)	
Basic income (loss) per common share from:											
Continuing operations	\$	1.72	\$	0.71	\$	0.72	\$	0.36	\$	0.12	
Discontinued operations				_				0.02		(0.78)	
Net income (loss)	\$	1.72	\$	0.71	\$	0.72	\$	0.38	\$	(0.66)	
Diluted income (loss) per common share from:											
Continuing operations	\$	1.68	\$	0.69	\$	0.69	\$	0.35	\$	0.11	
Discontinued operations		_						0.02		(0.68)	
Net income (loss)	\$	1.68	\$	0.69	\$	0.69	\$	0.37	\$	(0.57)	
Weighted average common shares outstanding:											
Basic		47,525		46,504		45,963		41,632		39,913	
Diluted		48,843		48,086		47,787		46,709		45,951	
					460	f December 31.					
		2015		2014	Asu	2013	,	2012		2011	
	_		_	-	(i)	n thousands)		-			
Consolidated Balance Sheet Data:											
Cash and cash equivalents	\$	9,576	\$	13,073	\$	15,580	\$	5,681	\$	3,962	
Total assets		880,432		680,731		604,288		517,386		535,631	
Total notes payable, including current portion, less unamortized discount and fees (1)		135,990		143,190		147,347		156,219		198,670	
Total stockholders' equity		347,860		256,581		217,742		182,111		135,659	
• •		, -		,		,		,		,	

<sup>(1)</sup> As a result of adopting a new accounting pronouncement, we have reclassified debt issuance costs from other assets to long-term notes payable in our consolidated balance sheets as of December 31, 2014, 2013, 2012, and 2011. See additional information in "Item 8. Financial Statements and Supplementary Data—Notes to Consolidated Financial Statements—Note (1) (s), Summary of Significant Accounting Policies—Recently Adopted Accounting Pronouncements."

# Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

You should read the following discussion in conjunction with our consolidated financial statements and the notes thereto and other financial information included elsewhere in this Annual Report on Form 10-K. Certain statements in this "Management's Discussion and Analysis ("MD&A") of Financial Condition and Results of Operations" are "forward-looking statements." See "Special Note Regarding Forward-Looking Statements" under Item 1, "Business." We intend this MD&A section to provide you with a narrative from the perspective of our management on our financial condition, results of operations, liquidity and certain other factors that may affect our future results. The following sections comprise this MD&A:

- Overview
- · Recent Trends
- Results of Operations
- Liquidity and Capital Resources
- Off-Balance Sheet and Other Financing Arrangements
- · Contractual Obligations
- Critical Accounting Policies and Estimates
- Recent Accounting Pronouncements

### Overview

We provide healthcare workforce solutions and staffing services to healthcare facilities across the nation. As an innovative workforce solutions partner, our managed services programs, or "MSP," vendor management systems, or "VMS," recruitment process outsourcing, or "RPO," workforce consulting services, predictive modeling, staff scheduling and the placement of physicians, nurses, allied healthcare professionals and healthcare executives into temporary and permanent positions enable our clients to successfully reduce staffing complexity, increase efficiency and lead their organizations within the rapidly evolving healthcare environment. We conduct business through three reportable segments: nurse and allied healthcare staffing, locum tenens staffing and physician permanent placement services. For the year ended December 31, 2015, we recorded revenue of \$1,463.1 million, as compared to revenue of \$1,036.0 million for 2014. We recorded net income of \$81.9 million for 2015, as compared to \$33.2 million for 2014. Nurse and allied healthcare staffing segment revenue comprised 70% and 67% of total consolidated revenue for the years ended December 31, 2015 and 2014, respectively. Locum tenens staffing segment revenue comprised 26% and 29% of total consolidated revenue for the years ended December 31, 2015 and 2014, respectively. Physician permanent placement services segment revenue comprised 4% of total consolidated revenue for each of the years ended December 31, 2015 and 2014. For a description of the services we provide under each of our business segments, please see, "Item 1. Business—Our Services."

We believe we have become recognized as the market-leading innovator in providing healthcare workforce solutions and staffing services in the United States. We seek to solidify our market-leading position through a number of management strategies that focus on market growth, increasing operational efficiency and scalability and increasing our supply of qualified healthcare professionals. Our growth strategy continues to focus on broadening and investing, both organically and through strategic acquisitions, in service offerings beyond our traditional temporary staffing and permanent placement services, to include more strategic and recurring revenue sources from innovative workforce solutions offerings such as MSP, VMS, RPO and workforce optimization services, which generally operate at higher margins than our traditional healthcare staffing businesses. Through these differentiated services, we intend to build stickier relationships with our clients and seek to serve as a trusted partner for them in improving their financial, operational and patient care results. We also seek strategic opportunities to expand into complementary service offerings to our staffing businesses that leverage our core capabilities of recruiting and credentialing healthcare professionals. Along those lines, we recently acquired TFS and B.E. Smith, which provide executive and nurse leadership interim staffing, executive search services and related advisory consulting.

Operationally, our strategic initiatives focus on investing in and further developing our processes and systems to achieve market leading efficiency and scalability, which we believe will provide operating leverage as our revenue grows. From a healthcare professional supply perspective, we continue to invest in new candidate recruitment initiatives and technology infrastructure to access and utilize effectively our network of qualified healthcare professionals so that we can capitalize on the demand growth we are experiencing, which we expect to continue in the future due to the combined effects of healthcare reform, the aging population and labor shortages within certain regions and disciplines.

Over the last several years, we have worked to execute on our management strategies and intend to continue to do so in the future. Over the past five years, we have grown our business both organically and as a result of a number of acquisitions. We completed three acquisitions in 2015 and one in December 2014. On January 7, 2015, we completed the acquisition of OH, which included Onward Healthcare, a national nurse and allied healthcare staffing firm, Locum Leaders, a national locum tenens provider, and Medefis, a leading provider of a SaaS-based vendor management system for healthcare facilities. On September 15, 2015, we completed the acquisition of TFS, a provider of interim staffing and permanent placement for mid- to high-level clinical leadership positions. On October 5, 2015, we completed our acquisition of Millican, a physician and executive leadership search firm. On December 22, 2014, we completed the acquisition of Avantas, a leading provider of workforce optimization services, including clinical labor management, workforce consulting, data analytics, predictive modeling and SaaS-based scheduling technology. For the twelve months ended December 31, 2015, the OH, TFS, Millican and Avantas entities contributed approximately \$161.6 million of revenue and \$17.1 million of income before income taxes to our results of operations.

In 2015, we experienced organic growth of 26% in consolidated revenue versus 2014 driven by double digit growth in each of our business segments. Although inflation has not materially affected us over the past several years, the demand for temporary healthcare professionals increased significantly in 2015, which led to larger than typical bill rate increases for us to attract an adequate supply of healthcare professionals to meet the demand, which contributed to the increase in organic revenue.

We typically experience modest seasonal fluctuations during our fiscal year and they tend to vary among our business segments. Generally, in our nurse and allied healthcare staffing segment, we tend to experience modestly higher demand during the first and fourth quarters relative to the second and third quarters. In our locum tenens and physician permanent placement segments, the opposite tends to occur. These fluctuations can vary slightly in intensity from year to year. Beginning in the third quarter of 2014 and throughout 2015, steadily and progressively increasing demand and execution by our team members muted the effects of these quarterly fluctuations.

### **Recent Trends**

Demand for our service offerings has generally been robust throughout 2015 and remains strong as we progress through the first quarter of 2016. We continue to experience a high level of demand for our workforce solutions programs. Comprised of ShiftWise, Avantas and Medefis along with our MSP and RPO programs, we expect that revenue attributable to our suite of workforce solutions offerings will continue to grow. Additionally, the growth in revenue from our workforce solutions offerings is contributing to our increasing gross and operating margins.

Demand in our travel nurse and allied healthcare staffing businesses remains strong and has translated into increased booking levels for future assignments as well as healthcare professionals currently on assignment. Although we have increased pay rates to attract more nursing and allied healthcare professionals into our industry to meet the increased demand, the highly competitive market for supply has allowed us to negotiate increased bill rates with many of our clients to mitigate any gross margin impact. We also continue to experience relatively strong demand for our services within both the locum tenens and physician permanent placement services segments that has translated into continued top-line growth and improved profitability.

### **Results of Operations**

The following table sets forth, for the periods indicated, certain statements of operations data as a percentage of revenue. Our results of operations include three reportable segments: (1) nurse and allied healthcare staffing, (2) locum tenens staffing, and (3) physician permanent placement services. The OH, Avantas, TFS and Millican acquisitions impact the comparability of the results between the year ended December 31, 2015 and the year ended December 31, 2014. Our historical results are not necessarily indicative of our results of operations to be expected in the future.

Years Ended December 31,						
2015	2014	2013				
	_					
100.0 %	100.0 %	100.0 %				
67.9	69.5	70.6				
32.1	30.5	29.4				
21.8	22.4	21.6				
1.4	1.5	1.3				
8.8	6.6	6.5				
0.5	0.9	1.0				
8.3	5.7	5.5				
2.7	2.5	2.3				
5.6 %	3.2 %	3.2 %				
	2015  100.0 %  67.9  32.1  21.8  1.4  8.8  0.5  8.3  2.7	2015     2014       100.0 %     100.0 %       67.9     69.5       32.1     30.5       21.8     22.4       1.4     1.5       8.8     6.6       0.5     0.9       8.3     5.7       2.7     2.5				

Comparison of Results for the Year Ended December 31, 2015 to the Year Ended December 31, 2014

**Revenue.** Revenue increased 41% to \$1,463.1 million for 2015 from \$1,036.0 million for 2014, due to additional revenue of approximately \$161.6 million from the acquisitions of OH, Avantas, TFS and Millican with the remainder of the increase driven by 26% organic growth.

Nurse and allied healthcare staffing segment revenue increased 47% to \$1,023.9 million for 2015 from \$695.2 million for 2014. Of the \$328.7 million increase, approximately \$128.1 million was attributable to the additional revenue in connection with the OH, Avantas and TFS acquisitions, with the remainder primarily attributable to increases in the average number of healthcare professionals on assignment, average bill rate charged to our clients, the average numbers of hours worked by our healthcare professionals, and growth in our other workforce solutions offerings during the year ended December 31, 2015.

Locum tenens staffing segment revenue increased 30% to \$385.1 million for 2015 from \$296.2 million for 2014. Of the \$88.9 million increase, \$32.9 million was attributable to the additional revenue in connection with the OH acquisition with the remainder primarily attributable to an increase in both the number of days filled and the average bill rate during the year ended December 31, 2015.

Physician permanent placement services segment revenue increased 21% to \$54.0 million for 2015 from \$44.7 million for 2014. The increase was primarily due to the increase in billable active searches and placements during the year ended December 31, 2015 and the \$0.5 million of additional revenue in connection with the Millican acquisition.

**Gross Profit.** Gross profit increased 48% to \$469.4 million for 2015 from \$316.1 million for 2014, representing gross margins of 32.1% and 30.5%, respectively. The increase in consolidated gross margin was due to an increase in gross margin in all of our reportable segments. The nurse and allied healthcare staffing segment increase in gross margin was primarily due to the acquisition of the higher margin Medefis and Avantas businesses and growth in our higher margin RPO and ShiftWise business lines during the year ended December 31, 2015. The locum tenens staffing segment increase was primarily due to higher bill to pay spreads during the year ended December 31, 2015. The physician permanent placement services segment increase was primarily due to an increase in recruiter productivity during the year ended December 31, 2015. Gross margin rate by reportable segment for 2015 and 2014 was 31.1% and 28.8%, respectively, for nurse and allied healthcare staffing, 30.2% and 29.3%, respectively, for locum tenens staffing, and 65.1% and 64.4%, respectively, for physician permanent placement services.

<u>Selling, General and Administrative Expenses.</u> Selling, general and administrative ("SG&A") expenses were \$319.5 million, representing 21.8% of revenue, for 2015, as compared to \$232.2 million, representing 22.4% of revenue, for 2014. The increase in SG&A expenses was primarily due to approximately \$32.0 million of additional SG&A expenses from the OH,

Avantas, TFS and Millican acquisitions, \$5.1 million of acquisition and integration costs and higher expenses to support our growth, including additional sales and support headcount expenses, performance-based compensation and facilities and marketing expenses. SG&A expense increases in the nurse and allied healthcare staffing, locum tenens staffing and physician permanent placement services segments were \$25.1 million, \$6.0 million and \$0.3 million, respectively, with the additional SG&A expenses driven by the acquisitions and higher growth-related expenses. The increase in unallocated corporate overhead was primarily attributable to \$5.1 million of acquisition and integration costs, and higher employee and other expenses to support our growth. SG&A expenses broken down among the reportable segments, unallocated corporate overhead and share-based compensation are as follows:

	 Years Ended December 31,				
	 2015		2014		
Nurse and allied healthcare staffing	\$ 168,837	\$	113,233		
Locum tenens staffing	68,096		55,876		
Physician permanent placement services	20,060		18,959		
Unallocated corporate overhead	52,254		36,996		
Share-based compensation	10,284		7,157		
	\$ 319,531	\$	232,221		

**Depreciation and Amortization Expenses.** Amortization expense increased 55.3% to \$11.8 million for 2015 from \$7.6 million for 2014, primarily attributable to additional amortization expense related to the intangibles assets acquired in the OH, Avantas, TFS and Millican acquisitions. Depreciation expense increased 9.5% to \$9.2 million for 2015 from \$8.4 million for 2014, primarily attributable to fixed assets acquired as part of the OH, Avantas, TFS and Millican acquisitions and an increase in purchased and developed hardware and software placed in service for our ongoing front and back office information technology initiatives.

<u>Interest Expense</u>, Net, and Other. Interest expense, net, and other, was \$7.8 million for 2015 as compared to \$9.2 million for 2014. The decrease is primarily due to a \$3.1 million write-off of unamortized deferred financing fees and original issue discount in connection with the refinancing of our credit facilities during the year ended December 31, 2014, partially offset by a higher average outstanding debt balance for the year ended December 31, 2015, which resulted from our borrowings used to finance the OH acquisition. In addition, there were \$0.9 million and \$0.4 million of losses on equity method investment for 2015 and 2014, respectively.

**Income Tax Expense.** We recorded an income tax expense of \$39.2 million for 2015 as compared to \$25.4 million for 2014, reflecting effective income tax rates of 32.4% and 43.4% for these periods, respectively. The difference in the effective income tax rate was primarily attributable to the relationship of pre-tax income to permanent differences related to the settlement of the IRS audit. See additional information in "Item 8. Financial Statements and Supplementary Data—Notes to Consolidated Financial Statements—Note (7), Income Taxes."

### Comparison of Results for the Year Ended December 31, 2014 to the Year Ended December 31, 2013

**Revenue.** Revenue increased 2% to \$1,036.0 million for 2014 from \$1,011.8 million for 2013, as a result of higher revenue in all three of our reportable segments.

Nurse and allied healthcare staffing segment revenue increased 2% to \$695.2 million for 2014 from \$682.0 million for 2013. The increase was primarily due to the addition of ShiftWise revenue and an increase in bill rates during the year ended December 31, 2014. The increase was partially offset by a decrease in the average number of healthcare professionals on assignment, which partially resulted from decreased volume of electronic medical record staffing engagements during the year ended December 31, 2014.

Locum tenens staffing segment revenue increased 3% to \$296.2 million for 2014 from \$287.5 million for 2013. The increase was primarily attributable to a 6% increase in revenue per day filled, partially offset by a decrease in the number of days filled during the year ended December 31, 2014.

Physician permanent placement services segment revenue increased 5% to \$44.7 million for 2014 from \$42.4 million for 2013. The increase was primarily due to the increase in billable active searches and placements during the year ended December 31, 2014.

**Gross Profit.** Gross profit increased 6% to \$316.1 million for 2014 from \$297.3 million for 2013, representing gross margins of 30.5% and 29.4%, respectively. The increase in consolidated gross margin was primarily due to an increase in gross margin in all three of our reportable segments. The nurse and allied healthcare staffing segment increase was primarily due to higher bill to pay spreads during the year ended December 31, 2014 and the addition of the higher margin ShiftWise business, which we acquired in November 2013. The locum tenens staffing segment increase was primarily due to higher bill to pay spreads during the year ended December 31, 2014. The physician permanent placement services segment increase was primarily due to a decrease in recruiter compensation as a percentage of revenue during the year ended December 31, 2014. Gross margin rate by reportable segment for 2014 and 2013 was 28.8% and 27.4%, respectively, for nurse and allied healthcare staffing, 29.3% and 29.1%, respectively, for locum tenens staffing, and 64.4% and 62.7%, respectively, for physician permanent placement services.

Selling, General and Administrative Expenses. SG&A expenses were \$232.2 million, representing 22.4% of revenue, for 2014, as compared to \$218.2 million, representing 21.6% of revenue, for 2013. The increase in SG&A expenses was due primarily to the addition of a full year of our ShiftWise business in 2014, a \$3.0 million gain on the holdback settlement in connection with the Medfinders acquisition, which was recorded in unallocated corporate overhead during the year ended December 31, 2013, and higher expenses during 2014 associated with our information technology initiatives to support our current demand and future growth initiatives. For more information on the holdback settlement, see "Item 8. Financial Statements and Supplementary Data—Notes to Consolidated Financial Statements—Note (10)(b), Treasury Stock." The increase was partially offset by \$2.7 million and \$2.1 million favorable actuarial-based decreases in our professional liability reserves in our locum tenens staffing segment and nurse and allied healthcare staffing segment, respectively, during the year ended December 31, 2014, as compared to a \$0.8 million unfavorable actuarial-based increase in our professional liability reserves (which was comprised of a \$2.2 million unfavorable actuarial-based increase in our locum tenens staffing segment, partially offset by a \$1.4 million favorable actuarial-based decrease in our nurse and allied healthcare staffing segment) during the year ended December 31, 2013. SG&A expenses broken down among the reportable segments, unallocated corporate overhead and share-based compensation are as follows:

	 (In Thousands) Years Ended December 31,				
	2014		2013		
Nurse and allied healthcare staffing	\$ 113,233	\$	104,642		
Locum tenens staffing	55,876		58,909		
Physician permanent placement services	18,959		17,630		
Unallocated corporate overhead	36,996		30,927		
Share-based compensation	7,157		6,125		
	\$ 232,221	\$	218,233		

**Depreciation and Amortization Expenses.** Amortization expense increased 17% to \$7.6 million for 2014 from \$6.5 million for 2013, attributable to additional amortization expense related to the intangibles assets resulting from the ShiftWise acquisition in November 2013. Depreciation expense increased 20% to \$8.4 million for 2014 from \$7.0 million for 2013, primarily attributable to fixed assets acquired as part of the ShiftWise acquisition and an increase in purchased and developed hardware and software.

<u>Interest Expense</u>, <u>Net</u>, <u>and Other</u>. Interest expense, net, and other, was \$9.2 million for 2014 as compared to \$9.7 million for 2013. Interest expense for the year ended December 31, 2014 included a \$3.1 million write-off of unamortized deferred financing fees and original issue discount in connection with the refinancing of our credit facilities. Excluding the impact of refinancing, the lower interest expense for the year ended December 31, 2014 as compared to 2013 was due to lower average debt outstanding balances and lower interest rates.

Income Tax Expense. We recorded an income tax expense of \$25.4 million for 2014 from continuing operations as compared to \$22.9 million for 2013, reflecting effective income tax rates of 43.4% and 41.0% for these periods, respectively. The difference in the effective income tax rate was primarily attributable to an increase in non-deductible expenses in 2014. See additional information in "Item 8. Financial Statements and Supplementary Data—Notes to Consolidated Financial Statements—Note (7), Income Taxes."

### **Liquidity and Capital Resources**

In summary, our cash flows were:

	Year Ended December 31,							
	 2015		2014		2013			
		(in	thousands)					
Net cash provided by operating activities	\$ 56,313	\$	27,678	\$	60,169			
Net cash used in investing activities	(116,085)		(28,228)		(49,198)			
Net cash provided by (used in) financing activities	56,200		(2,099)		(1,017)			

Historically, our primary liquidity requirements have been for acquisitions, working capital requirements, capital expenditures and debt service under our credit facilities. We have funded these requirements through internally generated cash flow and funds borrowed under our credit facilities. At December 31, 2015, \$136.0 million of our Term Loan (as defined below), less unamortized fees, was outstanding and \$82.5 million was drawn under our Revolver (as defined below), with \$132.3 million of available credit under our Revolver.

In April 2015, we entered into an interest rate swap agreement to minimize our exposure to interest rate fluctuations on \$100 million of our outstanding variable rate debt under our Term Loan for which we pay a fixed rate of 0.983% per annum and receive a variable rate equal to floating one-month LIBOR. This agreement expires on March 30, 2018, and no initial investment was made to enter into this agreement.

We believe that cash generated from operations and available borrowings under our Revolver will be sufficient to fund our operations, including expected capital expenditures, for the next 12 months and beyond. We intend to finance potential future acquisitions with cash provided from operations, borrowings under our Revolver, bank loans, debt or equity offerings, or some combination of the foregoing. The following discussion provides further details of our liquidity and capital resources.

### **Operating Activities**

Net cash provided by operating activities for 2015 was \$56.3 million, compared to \$27.7 million for 2014 and \$60.2 million for 2013. The increase in net cash provided by operating activities for 2015 from 2014 was primarily attributable to better operating results and an increase in accounts payable and accrued expenses (including subcontractor payable) between periods due to timing of payments. The increases were partially offset by increases in accounts receivable and accounts receivable for subcontractors and an income tax payment in conjunction with the settlement of an IRS audit. Our Days Sales Outstanding ("DSO") was 64 days and 61 days at December 31, 2015 and 2014, respectively. The increase in DSO is attributable to several factors including slower than normal payment by a few larger customers, extended billing processes for clients utilizing third-party VMS technologies, and certain MSP clients adjusting to process changes associated with migrating from our legacy SingleSource VMS to our ShiftWise VMS platform. However, we have not noted any deterioration of the credit quality of our overall client base.

### **Investing Activities**

Net cash used in investing activities for 2015, 2014 and 2013 were \$116.1 million, \$28.2 million and \$49.2 million, respectively. The year-over-year increase in net cash used in investing activities was primarily attributable to an increase in cash paid for acquisitions and in capital expenditures. Capital expenditures were \$27.0 million, \$19.1 million and \$9.0 million for the years ended December 31, 2015, 2014 and 2013, respectively. The increase in capital expenditures during 2015 was to support the growth in the business and for investments made in conjunction with management initiatives to update our front and back office information technology platforms. We intend to continue our investment in these information technology initiatives, including investments of approximately \$15 million in each of the next two years, to standardize our staffing operations on PeopleSoft and Salesforce. We believe these investments will further differentiate our ability to deliver innovative workforce solutions in addition to delivering improved operating efficiency.

We paid cash of \$77.5 million, \$4.5 million, and \$3.1 million in conjunction with our acquisitions of OH, TFS and Millican, respectively, in 2015. We paid cash of \$14.5 million and \$39.5 million in conjunction with our acquisitions of Avantas and Shiftwise in 2014 and 2013, respectively.

### Financing Activities

Net cash provided by financing activities during the year ended December 31, 2015 was \$56.2 million, primarily attributable to a net increase in borrowings under the Revolver, partially offset by payments made on our Term Loan. Net cash

used in financing activities during the year ended December 31, 2014 and December 31, 2013 was \$2.1 million and \$1.0 million, respectively.

### Credit Agreement and Borrowings

On April 18, 2014, we entered into a credit agreement with several lenders to provide for two credit facilities to replace our prior credit facilities, including (A) the \$225 million Revolver that includes a \$40 million sublimit for the issuance of letters of credit and a \$20 million sublimit for swingline loans and (B) a \$150 million secured term loan credit facility (the "Term Loan"). On January 4, 2016, we entered into the First Amendment to Credit Agreement (the "First Amendment," and together with the credit agreement, the "Amended Credit Agreement") to provide for, among other things, (A) a \$50 million increase in the Revolver to \$275 million and (B) an additional \$75 million secured term loan facility. The Amended Credit Agreement contains various customary affirmative and negative covenants, including restrictions on assumption of additional indebtedness, declaration and payment of dividends, dispositions of assets, consolidation into another entity and allowable investments. For more detail regarding the terms of the Amended Credit Agreement, please see "Item 8. Financial Statements and Supplementary Data—Notes to Consolidated Financial Statements—Note (8), Notes Payable and Credit Agreement."

As of December 31, 2015 and 2014, the total of our Term Loan outstanding (including both the current and long-term portions), less unamortized fees, was \$136.0 million and \$143.2 million, respectively. There was \$82.5 million and \$18.0 million outstanding under the Revolver at December 31, 2015 and 2014, respectively.

### Letters of Credit

At December 31, 2015, we maintained outstanding standby letters of credit totaling \$15.8 million as collateral in relation to our professional liability insurance agreements, workers compensation insurance agreements, and a corporate office lease agreement. Of the \$15.8 million of outstanding letters of credit, we have collateralized \$5.6 million in cash and cash equivalents and the remaining amount has been collateralized by the Revolver. Outstanding standby letters of credit at December 31, 2014 totaled \$15.0 million.

### **Off-Balance Sheet and Other Financing Arrangements**

At December 31, 2015 and 2014, we did not have any off-balance sheet arrangement that has or is reasonably likely to have a current or future effect on our financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures, or capital resources that is material to investors.

### **Contractual Obligations**

The following table summarizes our contractual obligations as of December 31, 2015 (in thousands):

						F	iscal Year					
	2016	2017		2018		2019		2020		Thereafter		Total
Notes payable (1)	\$ 15,180	\$	14,981	\$	14,767	\$	120,021	\$	4,863	\$	56,262	\$ 226,074
Revolver (2)	33,315		32,663		32,011		78,062		_		_	176,051
Acquisition payments (3)	_		1,500		500						_	2,000
Operating lease obligations (4)	15,933		14,619		13,545		12,469		11,899		81,187	149,652
Total contractual obligations	\$ 64,428	\$	63,763	\$	60,823	\$	210,552	\$	16,762	\$	137,449	\$ 553,777

- (1) Amounts represent contractual amounts due under the Term Loan and the additional term loan secured by us under the First Amendment on January 4, 2016, including interest based on the rate in effect at December 31, 2015.
- (2) Amounts represent amounts intended to be repaid under the Revolver, including additional borrowings under the Revolver made on January 4, 2016, and interest based on the rate in effect at December 31, 2015.
- (3) Amounts represent the long-term portion of non-earnout payments to be made to the sellers of TFS and Millican. See additional information in "Item 8. Financial Statements and Supplementary Data—Notes to Consolidated Financial Statements—Note (2), Business Combinations."
- (4) Amounts represent minimum contractual amounts, with initial or remaining lease terms and license terms in excess of one year. We have assumed no escalations in rent or changes in variable expenses other than as stipulated in lease contracts.

In addition to the above disclosed contractual obligations, the unrecognized income tax benefits, including interest and penalties, was \$8.1 million at December 31, 2015. See additional information in "Item 8. Financial Statements and Supplementary Data—Notes to Consolidated Financial Statements—Note (7), Income Taxes."

### **Critical Accounting Policies and Estimates**

Our critical accounting policies are described in Note (1) to our audited consolidated financial statements contained in Item 8 of this Annual Report on Form 10-K. Critical accounting policies are those that we believe are both important to the portrayal of our financial condition and results and require our most difficult, subjective or complex judgments, often as a result of the need to make estimates about the effect of matters that are inherently uncertain. The preparation of our consolidated financial statements in conformity with United States generally accepted accounting principles requires us to make estimates and judgments that affect our reported amounts of assets and liabilities, revenue and expenses, and related disclosures of contingent assets and liabilities. On an ongoing basis, we evaluate our estimates and base them on the information that is currently available to us and on various other assumptions that we believe are reasonable under the circumstances. Actual results could vary from these estimates under different assumptions or conditions. We believe that the following critical accounting policies affect the more significant judgments and estimates used in the preparation of our consolidated financial statements:

#### Goodwill and Indefinite-lived Intangible Assets

Our business acquisitions typically result in the recording of goodwill and other intangible assets, and the recorded values of those assets may become impaired in the future. The determination of the value of such intangible assets requires management to make estimates and assumptions that affect our consolidated financial statements. For intangible assets purchased in a business combination, the estimated fair values of the assets received are used to establish their recorded values. In accordance with accounting guidance on goodwill and other intangible assets, we perform annual impairment analysis to assess the recoverability of the goodwill and indefinite-lived intangible assets. We assess the impairment of goodwill of our reporting units and indefinite-lived intangible assets annually, or more often if events or changes in circumstances indicate that the carrying value may not be recoverable. We may first assess qualitative factors to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If, after assessing the totality of events and circumstances, we determine that it is more likely than not that the fair value of the reporting unit is greater than its carrying amount, the quantitative impairment test is unnecessary. If the reporting unit does not pass the qualitative assessment, then the reporting unit's carrying value is compared to its fair value. The fair values of the reporting units are estimated using market and discounted cash flow approaches. Goodwill is considered impaired if the carrying value of the reporting unit exceeds its fair value. Application of the goodwill impairment test requires judgment, including the identification of reporting units, assignment of assets and liabilities to reporting units, assignment of goodwill to reporting units, and determination of the fair value of each reporting unit. Valuation techniques consistent with the market approach and income approach are used to measure the fair value of each reporting unit. Significant judgments are required to estimate the fair value of reporting units including estimating future cash flows, and determining appropriate discount rates, growth rates, company control premium and other assumptions. Changes in these estimates and assumptions could materially affect the determination of fair value for each reporting unit. We perform our annual impairment test on October 31 of each year.

Intangible assets with estimable useful lives are required to be amortized over their respective estimated useful lives and reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment evaluation is based on an undiscounted cash flow analysis at the lowest level at which cash flows of the long-lived assets are largely independent of other groups of assets and liabilities. We assess potential impairments to intangible assets when there is evidence that events or changes in circumstances indicate that the carrying amount of an asset or asset group may not be recovered. Our judgments regarding the existence of impairment indicators and future cash flows related to intangible assets are based on operational performance of our businesses, market conditions and other factors. Although there are inherent uncertainties in this assessment process, the estimates and assumptions we use, including estimates of future cash flows, volumes, market penetration and discount rates, are consistent with our internal planning. If these estimates or their related assumptions change in the future, we may be required to record an impairment charge on all or a portion of our long-lived intangible assets. Furthermore, we cannot predict the occurrence of future impairment-triggering events nor the impact such events might have on our reported asset values. Future events could cause us to conclude that impairment indicators exist and that long-lived intangible assets associated with our acquired businesses are impaired.

#### Professional Liability Reserve

We maintain an accrual for professional liability that we include in accounts payable and accrued expenses and other long-term liabilities in our consolidated balance sheets. We determine the adequacy of this accrual by evaluating our historical experience and trends, loss reserves established by our insurance carriers, management and third-party administrators, and our

independent actuarial studies. We obtain actuarial studies on a semi-annual basis that use our historical claims data and industry data to assist us in determining the adequacy of our reserves each year. For periods between the actuarial studies, we record our accruals based on loss rates provided in the most recent actuarial study and management's review of loss history.

### Workers Compensation Reserve

We maintain an accrual for workers compensation, which we include in accrued compensation and benefits and other long-term liabilities in our consolidated balance sheets. We determine the adequacy of these accruals by evaluating our historical experience and trends, loss reserves established by our insurance carriers and third-party administrators, and our independent actuarial studies. We obtain updated actuarial studies on a semi-annual basis that use our payroll and historical claims data, as well as industry data, to determine the appropriate reserves for each policy year. For periods between the actuarial studies, we record our accruals based on loss rates provided in the most recent actuarial study.

#### **Contingent Liabilities**

From time to time, we are involved in various lawsuits, claims, investigations, and proceedings that arise in the ordinary course of business. Additionally, some of our clients may also become subject to claims, governmental inquiries and investigations and legal actions relating to services provided by our healthcare professionals. From time to time, and depending upon the particular facts and circumstances, we may be subject to indemnification obligations under our contracts with such clients relating to these matters. Certain of the above-referenced matters may include speculative claims for substantial or indeterminate amounts of damages. We record a liability when we believe that it is both probable that a loss has been incurred and the amount can be reasonably estimated. Significant judgment is required to determine both probability and the estimated amount. Where a range of loss can be reasonably estimated with no best estimate in the range, we record the minimum estimated liability. We review these provisions at least quarterly and adjust these provisions accordingly to reflect the impact of negotiations, settlements, rulings, advice of legal counsel, and updated information. We believe that the amount or estimable range of reasonably possible loss, will not, either individually or in the aggregate, have a material adverse effect on our business, consolidated financial position, results of operations, or cash flows with respect to loss contingencies for legal and other contingencies as of December 31, 2015. However, the outcome of litigation is inherently uncertain. Therefore, if one or more of these legal matters were resolved against us for amounts in excess of management's expectations, our results of operations and financial condition, including in a particular reporting period, could be materially adversely affected.

#### Income Taxes

We evaluate our unrecognized tax benefits in accordance with the guidance for accounting for uncertainty in income taxes. We recognize the tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained on examination by the taxing authorities, based on the technical merits of the position. The tax benefits recognized in the financial statements from such a position are measured based on the largest benefit that has a greater than 50% likelihood of being realized upon ultimate settlement.

### **Recent Accounting Pronouncements**

In May 2014, the Financial Accounting Standards Board ("FASB") issued new accounting guidance related to revenue recognition. This new standard will replace all current U.S. GAAP guidance on this topic and eliminate all industry-specific guidance. The new revenue recognition standard provides a unified model to determine when and how revenue is recognized. The core principle is that a company should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration for which the entity expects to be entitled in exchange for those goods or services. This guidance will be effective for us beginning January 1, 2018 and can be applied either retrospectively to each period presented or as a cumulative-effect adjustment as of the date of adoption. Early adoption is allowed, but not earlier than January 1, 2017. We are currently evaluating the timing of its adoption and the effect that adopting this new standard will have on our financial statements and related disclosures.

In April 2015, the FASB issued Accounting Standard Update ("ASU") 2015-05, "Intangibles - Goodwill and Other - Internal-Use Software (Subtopic 350-40), Customer's Accounting for Fees Paid in a Cloud Computing Arrangement." This standard provides guidance about whether a cloud computing arrangement includes a software license, then the software license element of the arrangement should be accounted for by the customer consistent with the acquisition of other software licenses. If a cloud computing arrangement does not include a software license, the customer should account for the arrangement as a service contract. ASU 2015-05 is effective for fiscal years beginning after December 15, 2015, and interim periods within those years. This standard can be adopted either prospectively to all arrangements entered into or materially modified after the effective date or retrospectively. We are currently evaluating the effect that adopting this new standard will have on our financial statements and related disclosures.

In September 2015, the FASB issued ASU 2015-16, "Business Combinations - Simplifying the Accounting for Measurement-Period Adjustments." This standard requires that an acquirer recognize adjustments to provisional amounts that are identified during the measurement period in the reporting period in which the adjustment amounts are determined. The standard requires that the acquirer record, in the same period's financial statements, the effect on earnings of changes in depreciation, amortization, or other income effects, if any, as a result of the change to the provisional amounts, calculated as if the accounting had been completed at the acquisition date. The standard also requires an entity to present separately on the face of the income statement or disclose in the notes the portion of the amount recorded in current-period earnings by line item that would have been recorded in previous reporting periods if the adjustment to the provisional amounts had been recognized as of the acquisition date. ASU 2015-16 is effective for public business entities for fiscal years beginning after December 15, 2015, and interim periods within those years. We do not expect the adoption will have a material effect on our consolidated financial statements.

There have been no other new accounting pronouncements issued but not yet adopted that are expected to materially affect our consolidated financial condition or results of operations.

### Item 7A. Quantitative and Qualitative Disclosures about Market Risk

Market risk is the risk of loss arising from adverse changes in market rates and prices, such as interest rates, foreign currency exchange rates and commodity prices. During 2015, our primary exposure to market risk was interest rate risk associated with our variable interest debt instruments. A 100 basis point increase in interest rates on our variable rate debt would not have resulted in a material effect on our consolidated financial statements for 2015. We conduct a de minimus amount of international operations. Accordingly, we believe that our foreign currency risk is immaterial.

## Item 8. Financial Statements and Supplementary Data

### INDEX TO CONSOLIDATED FINANCIAL STATEMENTS

	<u>Page</u>
Report of Independent Registered Public Accounting Firm	<u>29</u>
Consolidated Balance Sheets as of December 31, 2015 and 2014	<u>30</u>
Consolidated Statements of Comprehensive Income for the years ended December 31, 2015, 2014 and 2013	<u>31</u>
Consolidated Statements of Stockholders' Equity for the years ended December 31, 2015, 2014 and 2013	<u>32</u>
Consolidated Statements of Cash Flows for the years ended December 31, 2015, 2014 and 2013	<u>33</u>
Notes to Consolidated Financial Statements	<u>35</u>

### Report of Independent Registered Public Accounting Firm

The Board of Directors and Stockholders AMN Healthcare Services. Inc.:

We have audited the accompanying consolidated balance sheets of AMN Healthcare Services, Inc. and subsidiaries (the Company) as of December 31, 2015 and 2014, and the related consolidated statements of comprehensive income, stockholders' equity, and cash flows for each of the years in the three-year period ended December 31, 2015. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of AMN Healthcare Services, Inc. and subsidiaries as of December 31, 2015 and 2014, and the results of their operations and their cash flows for each of the years in the three-year period ended December 31, 2015, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), AMN Healthcare Services, Inc. and subsidiaries' internal control over financial reporting as of December 31, 2015, based on criteria established in *Internal Control - Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO), and our report dated February 23, 2016 expressed an unqualified opinion on the effectiveness of the Company's internal control over financial reporting.

/s/ KPMG LLP

San Diego, California February 23, 2016

### AMN HEALTHCARE SERVICES, INC.

## **CONSOLIDATED BALANCE SHEETS** (in thousands, except par value)

	December 31, December 31, 2015 2014		
ASSETS			
Current assets:			
Cash and cash equivalents	\$	9,576	\$ 13,073
Accounts receivable, net of allowances of \$7,691 and \$4,515 at December 31, 2015 and 2014, respectively		277,996	186,274
Accounts receivable, subcontractor		50,807	28,443
Deferred income taxes, net		_	27,330
Prepaid expenses		13,526	10,350
Other current assets		23,723	17,200
Total current assets		375,628	282,670
Restricted cash and cash equivalents		27,352	19,567
Fixed assets, net of accumulated depreciation of \$76,680 and \$68,814 at December 31, 2015 and 2014, respectively	y	50,134	32,880
Other assets		47,569	38,710
Goodwill		204,779	154,387
Intangible assets, net of accumulated amortization of \$53,747 and \$41,963 at December 31, 2015 and 2014, respectively		174,970	152,517
Total assets	\$	880,432	\$ 680,731
LIABILITIES AND STOCKHOLDERS' EQUITY		·	
Current liabilities:			
Accounts payable and accrued expenses	\$	118,822	\$ 78,993
Accrued compensation and benefits		83,701	67,995
Current portion of revolving credit facility		30,000	18,000
Current portion of notes payable		7,500	7,500
Deferred revenue		5,620	3,177
Other current liabilities		5,374	2,630
Total current liabilities		251,017	178,295
Revolving credit facility		52,500	_
Notes payable, less unamortized fees		128,490	135,690
Deferred income taxes, net		22,431	32,491
Other long-term liabilities		78,134	77,674
Total liabilities		532,572	424,150
Commitments and contingencies and subsequent events			
Stockholders' equity:			
Preferred stock, \$0.01 par value; 10,000 shares authorized; none issued and outstanding at December 31, 201 and 2014	5	_	_
Common stock, \$0.01 par value; 200,000 shares authorized; 47,709 and 46,639 shares issued and outstanding at December 31, 2015 and 2014, respectively	5	477	466
Additional paid-in capital		443,733	434,529
Accumulated deficit		(96,167)	(178,058)
Accumulated other comprehensive loss		(183)	(356)
Total stockholders' equity		347,860	256,581
Total liabilities and stockholders' equity	\$	880,432	\$ 680,731

See accompanying notes to consolidated financial statements.

## CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (in thousands, except per share amounts)

Years Ended December 31,							
	2015		2014		2013		
\$	1,463,065	\$	1,036,027	\$	1,011,816		
	993,702		719,910		714,536		
	469,363		316,117		297,280		
	319,531		232,221		218,233		
	20,953		15,993		13,545		
	340,484		248,214		231,778		
	128,879		67,903		65,502		
	7,790		9,237		9,665		
	121,089		58,666		55,837		
	39,198		25,449		22,904		
\$	81,891	\$	33,217	\$	32,933		
	75		142		(55)		
	98		_		_		
	173		142		(55)		
\$	82,064	\$	33,359	\$	32,878		
\$	1.72	\$	0.71	\$	0.72		
\$	1.68	\$	0.69	\$	0.69		
	47,525		46,504		45,963		
	48,843		48,086		47,787		
	<u>\$</u>	2015 \$ 1,463,065 993,702 469,363 319,531 20,953 340,484 128,879 7,790 121,089 39,198 \$ 81,891 75 98 173 \$ 82,064 \$ 1.72 \$ 1.68	2015 \$ 1,463,065 \$ 993,702 469,363  319,531 20,953 340,484 128,879  7,790 121,089 39,198 \$ 81,891 \$  75 98 173 \$ 82,064 \$  \$ 1.72 \$ \$ 1.68 \$	2015         2014           \$ 1,463,065         \$ 1,036,027           993,702         719,910           469,363         316,117           319,531         232,221           20,953         15,993           340,484         248,214           128,879         67,903           7,790         9,237           121,089         58,666           39,198         25,449           \$ 81,891         \$ 33,217           75         142           98         —           173         142           \$ 82,064         \$ 33,359           \$ 1.72         \$ 0.71           \$ 1.68         \$ 0.69           47,525         46,504	2015     2014       \$ 1,463,065     \$ 1,036,027     \$       993,702     719,910       469,363     316,117       319,531     232,221       20,953     15,993       340,484     248,214       128,879     67,903       7,790     9,237       121,089     58,666       39,198     25,449       \$ 81,891     \$ 33,217       \$ 89     —       173     142       \$ 82,064     \$ 33,359       \$ 1.72     \$ 0.71       \$ 1.68     0.69       \$ 47,525     46,504		

See accompanying notes to consolidated financial statements.

### CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY Years Ended December 31, 2015, 2014 and 2013 (in thousands)

	Commo	on Stock	A	dditional Paid-in	Treas	ury	Stock	Accumulated		Accumulated Other omprehensive	
<u>.</u>	Shares	Amount		Capital	Shares	A	Mount	А	Deficit	Gain (Loss)	Total
Balance, December 31, 2012	45,691	\$ 457	\$	424,292		\$		\$	(242,195)	\$ (443)	\$ 182,111
Settlement of acquisition share holdback	_	_		_	_		(3,046)		_	_	(3,046)
Treasury stock retirement	(204)	(2)	)	(1,031)	_		3,046		(2,013)	_	_
Equity awards vested and exercised, net of shares withheld for payroll taxes	524	5		(1,498)	_		_		_	_	(1,493)
Excess income tax benefits from equity awards vested and exercised	_	_		1,167	_		_		_	_	1,167
Share-based compensation	_	_		6,125	_		_		_	_	6,125
Comprehensive income (loss)	_	_			_		_		32,933	(55)	32,878
Balance, December 31, 2013	46,011	\$ 460	\$	429,055		\$		\$	(211,275)	\$ (498)	\$ 217,742
Equity awards vested and exercised, net of shares withheld for payroll taxes	628	6		(2,661)	_		_		_	_	(2,655)
Excess income tax benefit from equity awards vested and exercised	_	_		978	_		_		_	_	978
Share-based compensation	_	_		7,157	_		_		_	_	7,157
Comprehensive income	_						_		33,217	142	33,359
Balance, December 31, 2014	46,639	\$ 466	\$	434,529		\$		\$	(178,058)	\$ (356)	\$ 256,581
Equity awards vested and exercised, net of shares withheld for payroll taxes	1,070	11		(8,256)	_		_		_	_	(8,245)
Excess income tax benefit from equity awards vested and exercised	_	_		7,176	_		_		_	_	7,176
Share-based compensation	_	_		10,284	_		_		_	_	10,284
Comprehensive income	_								81,891	173	82,064
Balance, December 31, 2015	47,709	\$ 477	\$	443,733		\$		\$	(96,167)	\$ (183)	\$ 347,860

See accompanying notes to consolidated financial statements.

## CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands)

		Decem		

	2015	2014	2013
Cash flows from operating activities:			
Net income	\$ 81,891	\$ 33,217	\$ 32,933
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization	20,953	15,993	13,545
Non-cash interest expense and other	1,934	1,392	1,336
Change in fair value of contingent consideration	(330)	_	_
Increase in allowances for doubtful accounts and sales credits	6,684	4,393	4,628
Provision for deferred income taxes	12,677	11,779	3,031
Share-based compensation	10,284	7,157	6,125
Excess tax benefit from equity awards vested and exercised	(7,449)	(1,819)	(1,521)
Holdback settlement in equity from prior acquisition	_	_	(3,046)
Loss on disposal or sale of fixed assets	4	60	14
Loss on debt extinguishment	_	3,113	434
Changes in assets and liabilities, net of effects from acquisitions:			
Accounts receivable	(75,653)	(41,958)	(8,644)
Accounts receivable, subcontractor	(22,365)	(10,172)	196
Income taxes receivable	7,867	768	(1,572)
Prepaid expenses	(2,915)	(1,933)	(633)
Other current assets	(5,409)	1,920	3,859
Other assets	(4,785)	(268)	(11,865)
Accounts payable and accrued expenses	29,611	6,125	6,244
Accrued compensation and benefits	11,888	11,515	6,367
Other liabilities	(2,103)	(4,488)	13,129
Deferred revenue	1,313	(114)	(90)
Restricted cash and cash equivalents balance	(7,784)	(9,002)	(4,301)
Net cash provided by operating activities	56,313	27,678	60,169
Cash flows from investing activities:	<u> </u>	<u> </u>	·
Purchase and development of fixed assets	(27,010)	(19,134)	(9,047)
Change in restricted cash and cash equivalents balance	_	12,550	47
Equity method investment	(1,000)	(5,000)	_
Payments to fund deferred compensation plan	(3,004)	(2,174)	(1,298)
Cash paid for acquisitions, net of cash received	(84,081)	(14,470)	(39,500)
Cash paid for working capital adjustments and holdback liability for prior year acquisitions	(990)	_	_
Proceeds from sales of assets held for sale	_	_	600
Net cash used in investing activities	(116,085)	(28,228)	(49,198)
Cash flows from financing activities:			
Capital lease repayments	(4)	(529)	(681)
Payments on term loan	(7,500)	(155,245)	(10,000)
Proceeds from term loan	_	150,000	_
Payments on revolving credit facility	(25,000)	(39,500)	(16,000)
Proceeds from revolving credit facility	89,500	47,500	26,000
Payment of financing costs		(3,488)	(364)
Proceeds from exercise of equity awards	3,663	1,792	1,177
Cash paid for shares withheld for taxes	(11,908)	(4,448)	(2,670)
Excess tax benefit from equity awards vested and exercised	7,449	1,819	1,521
Net cash provided by (used in) financing activities	56,200	(2,099)	(1,017)

Effect of exchange rate changes on cash	 75	 142	 (55)
Net change in cash and cash equivalents	(3,497)	(2,507)	 9,899
Cash and cash equivalents at beginning of year	13,073	15,580	5,681
Cash and cash equivalents at end of year	\$ 9,576	\$ 13,073	\$ 15,580
Supplemental disclosures of cash flow information:			
Cash paid for interest (net of \$264, \$123 and \$63 capitalized in 2015, 2014 and 2013, respectively)	\$ 5,806	\$ 4,599	\$ 7,405
Cash paid for income taxes	\$ 33,132	\$ 17,880	\$ 18,865
Acquisitions:	 		
Fair value of tangible assets acquired in acquisitions, net of cash received	\$ 26,771	\$ 1,631	\$ 9,899
Goodwill	50,227	9,750	21,318
Intangible assets	34,237	9,960	19,790
Liabilities and deferred revenue assumed	(22,954)	(3,821)	(11,507)
Holdback provision	(1,500)	(1,650)	_
Earn-out liabilities	(2,700)	(1,400)	_
Net cash paid for acquisitions	\$ 84,081	\$ 14,470	\$ 39,500
Supplemental disclosures of non-cash investing and financing activities:			
Purchase of fixed assets recorded in accounts payable and accrued expenses	\$ 3,337	\$ 4,618	\$ 3,727

See accompanying notes to consolidated financial statements.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2015, 2014 and 2013 (in thousands, except per share amounts)

#### (1) Summary of Significant Accounting Policies

#### (a) General

AMN Healthcare Services, Inc. was incorporated in Delaware on November 10, 1997. AMN Healthcare Services, Inc. and its subsidiaries (collectively, the "Company") provide healthcare workforce solutions and staffing services at acute and sub-acute care hospitals and other healthcare facilities throughout the United States.

#### (b) Principles of Consolidation

The accompanying consolidated financial statements include the accounts of AMN Healthcare Services, Inc. and its wholly-owned subsidiaries. All significant intercompany balances and transactions have been eliminated in consolidation.

#### (c) Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make a number of estimates and assumptions relating to the reporting of assets and liabilities and the disclosure of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenue and expenses during the reporting periods. On an ongoing basis, the Company evaluates its estimates, including those related to asset impairment, accruals for self-insurance and compensation and related benefits, contingencies and litigation, and income taxes. The Company bases these estimates on the information that is currently available and on various other assumptions that it believes are reasonable under the circumstances. Actual results could differ from those estimates under different assumptions or conditions.

#### (d) Cash and Cash Equivalents

The Company considers all highly liquid investments with an original maturity of three months or less to be cash equivalents. Cash and cash equivalents include currency on hand, deposits with financial institutions and highly liquid investments.

#### (e) Restricted Cash and Cash Equivalents

Restricted cash and cash equivalents primarily represent the cash and money market funds on deposit with financial institutions that serve as collateral for the Company's outstanding letters of credit and captive insurance subsidiary claim payments. See Note (4), "Fair Value Measurement" and Note (8), "Notes Payable and Credit Agreement" for additional information.

#### (f) Fixed Assets

The Company records furniture, equipment, leasehold improvements and internal-use software at cost less accumulated amortization and depreciation. The Company records equipment acquired under capital leases at the present value of the future minimum lease payments. The Company capitalizes major additions and improvements, and it expenses maintenance and repairs when incurred. The Company calculates depreciation on furniture, equipment and technology and software using the straight-line method based on the estimated useful lives of the related assets (three to seven years). The Company amortizes leasehold improvements and equipment obtained under capital leases over the shorter of the term of the lease or their estimated useful lives. The Company includes depreciation of equipment obtained under capital leases with depreciation expense in the accompanying consolidated financial statements.

The Company capitalizes costs it incurs to develop internal-use software during the application development stage. Application development stage costs generally include costs associated with internal-use software configuration, coding, installation and testing. The Company also capitalizes costs of significant upgrades and enhancements that result in additional functionality, whereas it expenses as incurred costs for maintenance and minor upgrades and enhancements. The Company amortizes capitalized costs using the straight-line method over three to seven years once the software is ready for its intended use.

The Company reviews long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset group to the future undiscounted net cash flows that are expected to be generated by the asset group. If such asset group is considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the asset group exceeds the fair value of the asset group. The Company reports assets to be disposed of at the lower of the carrying amount or fair value less costs to sell.

#### (g) Goodwill

The Company records as goodwill the portion of the purchase price that exceeds the fair value of net assets of entities acquired. The Company evaluates goodwill annually for impairment at the reporting unit level and whenever circumstances occur indicating that goodwill may be impaired. The Company may first assess qualitative factors to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If, after assessing the totality of events and circumstances, the Company determines that it is more likely than not that the fair value of the reporting unit is greater than its carrying amount, the quantitative impairment test is unnecessary. The performance of the quantitative impairment test involves a two-step process. The first step of the test involves comparing the fair value of the Company's reporting units with the reporting unit's carrying amount, including goodwill. The Company generally determines the fair value of its reporting units using a combination of the income approach (using discounted future cash flows) and the market valuation approach. If the carrying amount of a Company's reporting unit exceeds its fair value, the Company performs the second step of the test to determine the amount of impairment loss. The second step of the test involves comparing the implied fair value of the Company's reporting unit's goodwill with the carrying amount of that goodwill. The amount by which the carrying value of the goodwill exceeds its implied fair value, if any, is recognized as an impairment loss.

#### (h) Intangible Assets

Intangible assets consist of identifiable intangible assets acquired through acquisitions. Identifiable intangible assets include tradenames and trademarks, customer relationships, non-compete agreements, staffing databases and acquired technology. The Company amortizes intangible assets, other than tradenames and trademarks with an indefinite life, using the straight-line method over their useful lives. The Company amortizes non-compete covenants using the straight-line method over the lives of the related agreements. The Company reviews for impairment intangible assets with estimable useful lives whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

The Company does not amortize indefinite-lived tradenames and trademarks and instead reviews them for impairment annually. The Company may first perform a qualitative assessment to determine whether it is more likely than not that an indefinite-lived intangible asset is impaired. If, after assessing the totality of events and circumstances, the Company determines that it is more likely than not that the indefinite-lived intangible asset is not impaired, no quantitative fair value measurement is necessary. If a quantitative fair value measurement calculation is required for an indefinite-lived intangible asset, the Company compares its fair value with its carrying amount. If the carrying amount exceeds the fair value, the Company records the excess as an impairment loss.

#### (i) Insurance Reserves

The Company maintains an accrual for professional liability that is included in accounts payable and accrued expenses and other long-term liabilities in the consolidated balance sheets. The expense is included in the selling, general and administrative expenses in the consolidated statement of comprehensive income. The Company determines the adequacy of this accrual by evaluating its historical experience and trends, loss reserves established by the Company's insurance carriers, management and third-party administrators, and independent actuarial studies. The Company obtains actuarial studies on a semi-annual basis that use the Company's actual claims data and industry data to assist the Company in determining the adequacy of its reserves each year. For periods between the actuarial studies, the Company records its accruals based on loss rates provided in the most recent actuarial study and management's review of loss history. In November 2012, the Company established a captive insurance subsidiary, which provides coverage, on an occurrence basis, for professional liability within its nurse and allied healthcare staffing segment. Liabilities include provisions for estimated losses incurred but not yet reported ("IBNR"), as well as provisions for known claims. IBNR reserve estimates involve the use of assumptions and are primarily based upon historical loss experience, industry data and other actuarial assumptions. The Company maintains excess insurance coverage through a commercial carrier for losses above the per occurrence retention.

The Company maintains an accrual for workers compensation, which is included in accrued compensation and benefits and other long-term liabilities in the consolidated balance sheets. The expense relating to healthcare professionals is included in cost of revenue, while the expense relating to corporate employees is included in the selling, general and administrative expenses in the consolidated statement of comprehensive income. The Company determines the adequacy of this accrual by

evaluating its historical experience and trends, loss reserves established by the Company's insurance carriers and third-party administrators, and independent actuarial studies. The Company obtains actuarial studies on a semi-annual basis that use the Company's payroll and historical claims data, as well as industry data, to determine the appropriate reserve for both reported claims and IBNR claims for each policy year. For periods between the actuarial studies, the Company records its accruals based on loss rates provided in the most recent actuarial study.

#### (j) Revenue Recognition

Revenue consists of fees earned from the temporary and permanent placement of healthcare professionals as well as from the Company's software-as-a-service (SaaS)-based technology, including its vendor management systems (VMS) and its scheduling software. Revenue from temporary staffing services is recognized as the services are rendered by the healthcare professional. Under the Company's managed services program arrangements, the Company manages all or a part of a customer's supplemental workforce needs utilizing its own pool of healthcare professionals along with those of third-party subcontractors. When the Company uses subcontractors, revenue is recorded net of the related subcontractor's expense. Revenue from recruitment and permanent placement services is recognized as the services are provided and upon successful placements. The Company's SaaS-based revenue is recognized ratably over the applicable arrangement's service period. Fees billed in advance of being earned are recorded as deferred revenue.

#### (k) Accounts Receivable

The Company records accounts receivable at the invoiced amount. Accounts receivable are non-interest bearing. The Company maintains an allowance for doubtful accounts based on the Company's historical write-off experience and an assessment of its customers' financial conditions. The Company also maintains a sales allowance to reserve for potential credits issued to customers, which is based on the Company's historical experience. The Company has not experienced material bad debts or sales adjustments during the past three years.

#### (1) Concentration of Credit Risk

The majority of the Company's business activity is with hospitals located throughout the United States. Credit is extended based on the evaluation of each entity's financial condition. One customer within the Company's nurse and allied healthcare staffing segment comprised approximately 11% and 10% of the consolidated revenue of the Company for the fiscal years ended December 31, 2015 and 2014, respectively, while no customer exceeded 10% of consolidated revenue for the year ended December 31, 2013.

The Company's cash and cash equivalents and restricted cash and cash equivalents accounts are also financial instruments that are exposed to concentration of credit risk. The Company maintains its cash balances with high-credit quality and federally insured institutions. Cash balances may be invested in a non-federally insured money market account. As of December 31, 2015 and 2014, there were \$27,352 and \$19,567, respectively, of restricted cash and cash equivalents, a portion of which was invested in a non-federally insured money market fund.

#### (m) Income Taxes

The Company records income taxes using the asset and liability method. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax basis. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in the period the changes are enacted. In assessing the realizability of deferred tax assets, the Company considers whether it is more likely than not that some portion or all of the deferred tax assets will not be realized. The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income during the periods in which those temporary differences become deductible. The Company considers the scheduled reversal of deferred tax liabilities (including the impact of available carryback and carryforward periods), projected future taxable income, and tax-planning strategies in making this assessment. The Company recognizes the effect of income tax positions only if it is more likely than not that such positions will be sustained. Recognized income tax positions are measured at the largest amount that is greater than 50% likely of being realized. Changes in recognition or measurement are reflected in the period in which the change in judgment occurs. The Company records interest and penalties related to unrecognized tax benefits in income tax expense.

#### (n) Fair Value of Financial Instruments

The carrying amounts of the Company's cash equivalents and restricted cash equivalents approximate their respective fair values due to the short-term nature and liquidity of these financial instruments. The carrying amount of the Company's term

loan and revolver approximates their fair value as the Company amended its credit facilities in January 2016 to increase the capacity of the revolver and to secure a new term loan and the variable interest rates (LIBOR plus 1.50% to 2.25% or a base rate plus a spread of 0.50% to 1.25%, at the Company's option) remain unchanged. See Note (8), "Notes Payable and Credit Agreement," for additional information. The fair value of the long-term portion of the Company's insurance accruals cannot be estimated because the Company cannot reasonably determine the timing of future payments.

#### (o) Share-Based Compensation

The Company accounts for its share-based employee compensation plans by expensing the estimated fair value of share-based awards on a straight-line basis over the requisite employee service period, which is the vesting period. Restricted stock units ("RSUs") typically vest at the end of a three-year vesting period, however, 33% of the awards may vest on the 13th month anniversary of the grant date and 34% on the second anniversary of the grant date if certain performance targets are met. Share-based compensation cost of RSUs is measured by the market value of the Company's common stock on the date of grant, and the Company records share-based compensation expense only for those awards that are expected to vest. Performance restricted stock units ("PRSUs") primarily consist of PRSUs that contain a performance condition dependent on the Company's adjusted EBITDA margin during the third year of the three-year vesting period, with a range of 0% to 175% of the target amount granted to be issued under the award. Share-based compensation cost for these PRSUs is measured by the market value of the Company's common stock on the date of grant, and the amount recognized is adjusted for estimated achievement of the performance conditions. A limited amount of PRSUs contain a market condition dependent upon the Company's relative and absolute total share-based compensation cost for these PRSUs is measured using the Monte-Carlo simulation valuation model and is not adjusted for the achievement, or lack thereof, of the performance conditions.

#### (p) Net Income per Common Share

Share-based awards to purchase 9, 298 and 308 shares of common stock for the years ended December 31, 2015, 2014 and 2013, respectively, were not included in the calculation of diluted net income per common share because the effect of these instruments was anti-dilutive.

The following table sets forth the computation of basic and diluted net income per common share for the years ended December 31, 2015, 2014 and 2013, respectively:

	Years Ended December 31,							
		2015		2014		2013		
Net income	\$ 81,891		\$	\$ 33,217		32,933		
Net income per common share - basic	\$	1.72	\$	0.71	\$	0.72		
Net income per common share - diluted		1.68		0.69	0.69			
Weighted average common shares outstanding - basic		47,525		46,504		45,963		
Plus dilutive effect of potential common shares		1,318		1,582		1,824		
Weighted average common shares outstanding - diluted		48,843		48,086		47,787		

#### (q) Segment Information

The Company has three reportable segments: (1) nurse and allied healthcare staffing, (2) locum tenens staffing, and (3) physician permanent placement services.

Segment operating income represents income before income taxes plus depreciation, amortization of intangible assets, share-based compensation expense, interest expense (net) and other, and unallocated corporate overhead. The Company's management does not evaluate, manage or measure performance of segments using asset information; accordingly, asset information by segment is not prepared or disclosed.

The following table provides a reconciliation of revenue and segment operating income by reportable segment to consolidated results and was derived from each segment's internal financial information as used for corporate management purposes:

	Years Ended December 31,							
		2015		2014		2013		
Revenue								
Nurse and allied healthcare staffing	\$	1,023,936	\$	695,206	\$	681,979		
Locum tenens staffing		385,091		296,166		287,484		
Physician permanent placement services		54,038		44,655		42,353		
	\$	1,463,065	\$	1,036,027	\$	1,011,816		
Segment operating income								
Nurse and allied healthcare staffing	\$	149,258	\$	87,246	\$	82,458		
Locum tenens staffing		48,011		30,985		24,712		
Physician permanent placement services		15,101		9,818		8,929		
		212,370		128,049		116,099		
Unallocated corporate overhead		52,254		36,996		30,927		
Depreciation and amortization		20,953		15,993		13,545		
Share-based compensation		10,284		7,157		6,125		
Interest expense, net (including loss on debt extinguishment of \$3,113 and								
\$434 for the years ended December 31, 2014 and 2013, respectively), and other		7,790		9,237		9,665		
Income from continuing operations before income taxes	\$	121,089	\$	58,666	\$	55,837		

#### (r) Reclassifications

Certain reclassifications have been made to certain of the prior years' consolidated financial statements to conform to the current year presentation.

#### (s) Recently Adopted Accounting Pronouncements

In April 2015, the Financial Accounting Standards Board ("FASB") issued Accounting Standard Update ("ASU") 2015-03, "Interest - Imputation of Interest (Subtopic 835-30): Simplifying the Presentation of Debt Issuance Costs." The update requires debt issuance costs related to a recognized debt liability to be presented in the balance sheet as a direct deduction from the carrying amount of the related debt liability instead of being presented as an asset. Debt disclosures will include the face amount of the debt liability and the effective interest rate. The update requires retrospective application and represents a change in accounting principle. The update is effective for fiscal years beginning after December 15, 2015 and the Company elected to early adopt this standard in fiscal year 2015. The adoption did not have a material effect on the Company's consolidated financial statements as it only resulted in a reclassification of certain capitalized loan costs from other long-term assets to offset notes payable balance, including the reclassification of debt issuance costs from other assets to long-term notes payable of \$1,185 as of December 31, 2014.

In November 2015, the FASB issued ASU 2015-17, Income Taxes (Topic 740), "Balance Sheet Classification of Deferred Taxes," which requires deferred tax liabilities and assets to be classified as noncurrent in a statement of financial position. This update is effective for financial statements issued for annual periods beginning after December 15, 2016, and interim periods within those annual periods. The Company has elected to early adopt this standard during the fourth quarter of 2015. The adoption of this new accounting resulted in a reclassification in the Company's deferred income taxes, net, being presented within long-term liabilities on the Company's consolidated balance sheet as of December 31, 2015. The Company did not retrospectively adjust the consolidated balance sheet as of December 31, 2014. The adoption did not have a material effect on the consolidated financial statements as it only resulted in a reclassification of current deferred income taxes, net (current assets) to long-term deferred income taxes, net (non-current liabilities). There was no impact to net income.

#### (2) Business Combinations

As set forth below, the Company completed five acquisitions from January 1, 2013 through December 31, 2015. The Company accounted for each acquisition using the acquisition method of accounting. Accordingly, it recorded the tangible and intangible assets acquired and liabilities assumed at their estimated fair values as of the applicable date of acquisition. For each acquisition, the Company did not incur any material acquisition-related costs. The acquisition of Onward Healthcare, Inc. ("Onward Healthcare"), including its two wholly-owned subsidiaries, Locum Leaders and Medefis (collectively with Onward Healthcare, "OH"), described below is the only acquisition considered significant. As a result, pro forma information for the other four acquisitions is not provided.

#### MillicanSolutions Acquisition

On October 5, 2015, the Company acquired MillicanSolutions, Inc. ("Millican"), a physician and executive leadership search firm. The total purchase price of \$3,985 included (1) \$2,985 cash consideration paid upon acquisition, funded by cash-on-hand, (2) \$500 to be paid on December 31, 2016, and (3) \$500 to be paid on December 31, 2017. The acquisition enhances the Company's ability to respond to the specialized leadership needs within academic pediatrics and children's medical centers and expands its expertise in serving academic medical centers and teaching hospitals in physician and leadership search. The results of operations of Millican have been included in the Company's physician permanent placement segment since the date of acquisition.

The preliminary allocation of the \$3,985 purchase price consisted of (1) \$636 of fair value of tangible assets acquired, (2) \$662 of liabilities assumed, (3) \$645 of identified intangible assets and (4) \$3,366 of goodwill, a portion of which is deductible for tax purposes. The intangible assets include the fair value of tradenames and trademarks, staffing databases, customer relationships, and a covenant not to compete with a weighted average useful life of approximately five years.

#### The First String Healthcare Acquisition

On September 15, 2015, the Company completed its acquisition of The First String Healthcare, Inc. ("TFS"), a provider of interim staffing and permanent placement of nurse leaders and executives. The total purchase price of \$7,653 included (1) \$4,453 cash consideration paid upon acquisition, funded by cash-on-hand, net of cash received, (2) \$500 to be paid on the first anniversary of the acquisition date, and (3) a tiered contingent earn-out payment of up to \$4,000 with an estimated fair value of \$2,700 as of the acquisition date. The contingent earn-out payment is comprised of (1) up to \$1,000 based on the operating results of TFS for the year ended December 31, 2015, which was earned in its entirety, and (2) up to \$3,000 based on the operating results of TFS for the year ending December 31, 2016. The acquisition agreement also provides for an additional \$1,000 payment to be paid on the second anniversary of the acquisition date conditioned upon the continued employment of the selling shareholders. Accordingly, this amount is recorded as compensation expense over the two year service period. The acquisition enhances the Company's capabilities to provide interim and permanent nursing leadership. The results of operations of TFS have been included in the Company's nurse and allied healthcare staffing segment since the date of acquisition.

The preliminary allocation of the \$7,653 purchase price consisted of (1) \$919 of fair value of tangible assets acquired, (2) \$867 of liabilities assumed, (3) \$3,373 of identified intangible assets and (4) \$4,228 of goodwill, a portion of which is deductible for tax purposes. The intangible assets include the fair value of tradenames and trademarks, customer relationships, a staffing database and covenants not to compete with a weighted average useful life of approximately seven years.

#### **Onward Healthcare Acquisition**

On January 7, 2015, the Company completed its acquisition of OH for approximately \$76,643 in cash paid upon acquisition, funded by cash-on-hand and borrowings under the Company's revolving credit facility, net of cash received. Onward Healthcare is a national nurse and allied healthcare staffing firm, Locum Leaders is a national locum tenens provider, and Medefis is a provider of a SaaS-based VMS for healthcare facilities. The acquisition helps the Company to expand its service lines and its supply and placement capabilities of healthcare professionals to its clients. The results of Onward Healthcare and Medefis have been included in the Company's nurse and allied healthcare staffing segment and the results of Locum Leaders in the Company's locum tenens staffing segment since the date of acquisition.

The preliminary allocation of the \$76,643 purchase price consisted of (1) \$25,216 of fair value of tangible assets acquired (including \$21,313 of accounts receivable), (2) \$21,425 of liabilities assumed (including \$11,113 of accounts payable and accrued expenses), (3) \$30,219 of identified intangible assets and (4) \$42,633 of goodwill, a portion of which is deductible for tax purposes. The intangible assets acquired and their weighted average useful life is as follows:

	Fa	ir Value	Useful Life
			(in years)
Identifiable intangible assets			
Tradenames and Trademarks	\$	8,100	3 - 15
Customer Relationships		17,600	10 - 15
Staffing Database		2,600	5
Acquired Technologies		1,700	8
Non-compete agreements		219	2
	\$	30,219	

Of the \$42,633 allocated to goodwill, \$37,392 and \$5,241 were allocated to the Company's nurse and allied healthcare staffing segment and locum tenens staffing segment, respectively.

Approximately \$145,178 of revenue and \$16,229 of income before income taxes of the OH entities were included in the consolidated statement of comprehensive income for the year ended December 31, 2015. The following summary presents unaudited pro forma consolidated results of operations of the Company for the years ended December 31, 2015 and 2014 as if the OH acquisition had occurred on January 1, 2014, which gives effect to certain adjustments, including the reduction in compensation expense related to non-recurring executive salary expense, acquisition-related costs and the amortization of acquired intangible assets. The pro forma financial information is not necessarily indicative of the operating results that would have occurred had the acquisition been consummated as of the date indicated, nor is it necessarily indicative of future operating results.

	Years Ended	December 31,						
(Unaudited)	2015		2014					
Revenue	\$ 1,465,350	\$	1,138,481					
Net income	\$ 80,033	\$	34,230					
Net income per common share:								
Basic	\$ 1.68	\$	0.74					
Diluted	\$ 1.64	\$	0.71					

#### Avantas Acquisition

On December 22, 2014, the Company acquired Avantas, LLC ("Avantas"), a provider of clinical workforce management services, including its proprietary SaaS-based scheduling technology. The initial purchase price of \$17,520 included (1) \$14,470 cash consideration paid at acquisition, funded through cash-on-hand and borrowings under the Company's revolving credit facility, (2) \$1,650 cash holdback for potential indemnification claims and (3) a tiered contingent earn-out of up to \$8,500 based on the operating performance of Avantas during the 12-month period ending June 30, 2016, with an estimated fair value at acquisition of \$1,400. During the year ended December 31, 2015, the Company paid an additional \$165 to the selling equityholders for a working capital adjustment. The acquisition expanded the Company's ability to provide workforce optimization services. The results of operations of Avantas have been included in the Company's nurse and allied healthcare staffing segment since the date of acquisition.

The allocation of the total \$17,685 purchase price (which gives effect to the \$165 working capital adjustment on the initial purchase price) consisted of (1) \$1,631 of fair value of tangible assets acquired, (2) \$3,821 of liabilities and deferred revenue assumed, (3) \$9,960 of identified intangible assets, including tradenames and trademarks, customer relationships and acquired technologies with a weighted average useful life of approximately 14 years and (4) \$9,915 of goodwill, a portion of which is deductible for tax purposes.

#### ShiftWise Acquisition

On November 20, 2013, the Company completed its acquisition of ShiftWise, a national provider of web-based healthcare workforce solutions, including its VMS technology utilized by hospitals and other healthcare systems. The purchase price of the acquisition totaled \$39,500, of which \$6,000 was deposited in escrow to satisfy any potential indemnification claims by the Company and is scheduled to be released to the selling shareholders over three years following the closing date at \$2,000 per annum minus any resolved or unresolved indemnification claims. As of December 31, 2015, a total of \$3,970 has been released from the escrow, of which \$3,614 has been released to the selling shareholders and the remaining has been returned to the

Company for certain indemnification payments and payroll taxes the Company paid on behalf of the selling shareholders. The acquisition expanded the Company's workforce solution offerings to include a standalone VMS technology. The results of operations of ShiftWise have been included in the Company's nurse and allied healthcare staffing segment since the date of acquisition.

The allocation of the \$39,500 purchase price consisted of (1) \$9,899 of fair value of tangible assets acquired, (2) \$11,502 of liabilities assumed (including \$2,701 of deferred tax liabilities), (3) \$19,790 of identified intangible assets including tradenames and trademarks, customer relationships, non-compete agreements and acquired technologies with a weighted average useful life of approximately 8 years and (4) \$21,313 of non-deductible goodwill.

#### (3) Derivative Instruments

In April 2015, the Company entered into an interest rate swap agreement to minimize its exposure to interest rate fluctuations on \$100,000 of its outstanding variable rate debt under its term loan facility whereby the Company pays a fixed rate of 0.983% per annum and receives a variable rate equal to floating one-month LIBOR. The agreement expires on March 30, 2018.

At December 31, 2015, the interest rate swap had a fair value of \$165, which is included in other assets in the accompanying consolidated balance sheet. The effectiveness of the interest rate swap was assessed at inception and on a quarterly basis thereafter. Because the interest rate swap is expected to be highly effective in hedging variable rate interest payments, the swap is accounted for as cash flow hedge, and changes in the fair value of the interest rate swap is reported as a component of accumulated other comprehensive (loss) income until earnings are affected by the hedged interest payment, at which time the hedged interest payment is recognized in interest expense. If at any time the assessment indicates that the derivative is no longer highly effective as a hedge, the Company will discontinue hedge accounting and recognize all subsequent derivative instrument gains and losses in the consolidated statement of comprehensive income.

#### (4) Fair Value Measurement

Fair value represents the price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. When determining fair value, the Company considers the principal or most advantageous market in which the Company would conduct a transaction, in addition to the assumptions that market participants would use when pricing the related assets or liabilities, including non-performance risk.

A three-level hierarchy prioritizes the inputs to valuation techniques used to measure fair value and requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The three levels of the fair value hierarchy are as follows:

Level 1—Quoted prices in active markets for identical assets or liabilities.

Level 2—Observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3—Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

#### Assets and Liabilities Measured on a Recurring Basis

The Company's restricted cash equivalents that serve as collateral for the Company's outstanding letters of credit typically consist of money market funds or U.S. Treasury securities that are measured at fair value based on quoted prices, which are level 1 inputs.

The Company's interest rate swap is measured at fair value using a discounted cash flow analysis that includes the contractual terms, including the period to maturity, and level 2 observable market-based inputs, including interest rate curves. The fair value of the swap is determined by netting the discounted future fixed cash receipts payments and the discounted expected variable cash receipts. The variable cash receipts are based on an expectation of future interest rates (forward curves) derived from observable market interest rate yield curves. The valuation also considers credit risk adjustments that are necessary to reflect the probability of default by the counterparty or the Company, which are considered Level 3 inputs;

however, as of December 31, 2015, the credit risk adjustments, including nonperformance risk, were considered insignificant to the total fair value of the interest rate swap.

The Company's contingent consideration liabilities are measured at fair value using probability-weighted discounted cash flow analysis for the acquired companies, which are level 3 inputs.

The following tables present information about assets and liabilities measured at fair value on a recurring basis and indicate the fair value hierarchy of the valuation techniques utilized to determine such fair value:

Fair Value Measurements as of December 31, 2015 **Quoted Prices in** Active Markets for Identical Significant Other Significant Observable Unobservable Assets Assets (Liabilities) Inputs (Level 2) **Total** Inputs (Level 3) (Level 1) \$ 5,627 \$ \$ Money market funds 5,627 Interest rate swap asset 165 165 Acquisition contingent consideration liabilities (3,770)(3,770)

		Fair Value Measurements as of December 31, 2014										
Assets (Liabilities)		Total	Àc	oted Prices in etive Markets or Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2	Significant Unobservable ) Inputs (Level 3)						
Money market funds	\$	335	\$	335	\$ -	- \$ —						
U.S. Treasury securities		5,291		5,291	_							
Acquisition contingent consideration liabilities		(1,400)		_	_	- (1,400)						

The following table sets forth reconciliations of changes in the fair value of contingent consideration liabilities classified as Level 3 in the fair value hierarchy:

	Years Ended December 31,								
	2015			2014					
Balance as of January 1	\$	(1,400)	\$	_					
Contingent consideration liabilities recorded at purchase		(2,700)		(1,400)					
Change in fair value of contingent consideration earn- out liabilities		330		_					
Balance as of December 31	\$	(3,770)	\$	(1,400)					

#### Assets Measured on a Non-Recurring Basis

The Company applies fair value techniques on a non-recurring basis associated with valuing potential impairment losses related to its goodwill, indefinite-lived intangible assets, long-lived assets and equity method investment. The fair values of these assets are estimated primarily using Level 3 inputs such as discounted cash flows, which are not observable from the market, directly or indirectly. There were no impairment charges recorded during the three years ended December 31, 2015 requiring such measurements.

#### (5) Goodwill and Identifiable Intangible Assets

As of December 31, 2015 and 2014, the Company had the following acquired intangible assets:

	As of December 31, 2015							As of December 31, 2014						
		Gross Carrying Amount		cumulated nortization	Net Carrying Amount		Gross Carrying Amount		Accumulated Amortization			Net Carrying Amount		
Intangible assets subject to amortization:														
Staffing databases	\$	6,333	\$	(3,592)	\$	2,741	\$	3,020	\$	(2,618)	\$	402		
Customer relationships		96,829		(40,076)		56,753		77,300		(32,971)		44,329		
Tradenames and trademarks		26,853		(7,718)		19,135		17,540		(5,436)		12,104		
Non-compete agreements		572		(276)		296		190		(72)		118		
Acquired technology		8,730		(2,085)		6,645		7,030		(866)		6,164		
	\$	139,317	\$	(53,747)	\$	85,570	\$	105,080	\$	(41,963)	\$	63,117		
Intangible assets not subject to						00.400						00.400		
amortization: tradenames and trademarks					\$	89,400					\$	89,400		
					\$	174,970					\$	152,517		

Aggregate amortization expense for intangible assets was \$11,784 and \$7,639 for the years ended December 31, 2015 and 2014, respectively. Based on the current amount of intangibles subject to amortization, the estimated amortization expense as of December 31, 2015 is as follows:

	 Amount
Year ending December 31, 2016	\$ 11,948
Year ending December 31, 2017	11,613
Year ending December 31, 2018	10,540
Year ending December 31, 2019	9,835
Year ending December 31, 2020	6,917
Thereafter	34,717
	\$ 85,570

The following table summarizes the activity related to the carrying value of goodwill by reportable segment:

	rse and Allied thcare Staffing		Locum Tenens Staffing		Staffing		Physician Permanent Placement Services	Total
Balance, January 1, 2014	\$ 97,811	\$	14,502	\$	32,329	\$ 144,642		
Goodwill adjustment from prior acquisition	(5)		_			(5)		
Goodwill from Avantas acquisition	9,750					9,750		
Balance, December 31, 2014	107,556	Т	14,502		32,329	154,387		
Goodwill adjustment for Avantas acquisition	165					165		
Goodwill from OH acquisition	37,392		5,241			42,633		
Goodwill from TFS acquisition	4,228		_		_	4,228		
Goodwill from Millican acquisition	_		_		3,366	3,366		
Balance, December 31, 2015	\$ 149,341	\$	19,743	\$	35,695	\$ 204,779		
Accumulated impairment loss as of December 31, 2014 and 2015	\$ 154,444	\$	53,940	\$	6,555	\$ 214,939		

## (6) Balance Sheet Details

The consolidated balance sheets detail is as follows as of December 31, 2015 and 2014:

		As of December 31,				
	20	15	2014			
Other current assets:						
Restricted cash		11,995	9,054			
Income taxes receivable		3,687	3,503			
Other		8,041	4,643			
Other current assets	\$	23,723	\$ 17,200			
Fixed assets:						
Furniture and equipment	\$	23,380 \$	\$ 17,761			
Technology and software		97,962	78,593			
Leasehold improvements		5,472	5,340			
Leasenoid improvements	1	26,814	101,694			
Accumulated depreciation		(76,680)	(68,814)			
Fixed assets, net		50,134				
Placed assets, flet	<del></del>	30,134	32,880			
Accounts payable and accrued expenses:						
Trade accounts payable	\$	53,261	\$ 30,039			
Subcontractor payable		56,177	33,474			
Professional liability reserve		7,962	7,380			
Overdraft		124	6,338			
Other		1,298	1,762			
Accounts payable and accrued expenses	\$ 1	18,822	\$ 78,993			
Accrued compensation and benefits:						
Accrued payroll	\$	21,058 \$	\$ 21,857			
Accrued bonuses and commissions		24,476	15,196			
Accrued travel expense		2,740	2,413			
Accrued health insurance reserve		3,225	1,871			
Accrued workers compensation reserve		7,701	5,830			
Deferred compensation		23,044	20,729			
Other		1,457	99			
Accrued compensation and benefits	\$	83,701				
Accided compensation and benefits	<u> </u>	05,701	07,993			
Other long-term liabilities:						
Workers compensation reserve	\$	16,899	\$ 13,855			
Professional liability reserve		37,369	30,722			
Deferred rent		11,826	8,122			
Unrecognized tax benefits		8,081	21,706			
Other		3,959	3,269			
Other long-term liabilities	\$	78,134				
•						

#### (7) Income Taxes

The provision for income taxes from operations for the years ended December 31, 2015, 2014 and 2013 consists of the following:

	Years Ended December 31,							
	2015			2014		2013		
Current income taxes:								
Federal	\$	22,552	\$	10,787	\$	17,268		
State		3,969		2,883		2,605		
Total		26,521		13,670		19,873		
Deferred income taxes:								
Federal		8,896		10,430		1,693		
State		3,781		1,349		1,338		
Total		12,677		11,779		3,031		
Provision for income taxes from operations	\$	39,198	\$	25,449	\$	22,904		

Total income tax expense for the years ended December 31, 2015, 2014 and 2013 was allocated as follows:

	Years Ended December 31,							
		2015		2014		2013		
Provision for income taxes from operations	\$	39,198	\$	25,449	\$	22,904		
Shareholders' equity, for compensation expense for tax purposes in excess of amounts recognized for financial reporting purposes		(7,176)		(978)		(1,167)		
	\$	32,022	\$	24,471	\$	21,737		

The Company's income tax expense differs from the amount that would have resulted from applying the federal statutory rate of 35% to pretax income from operations because of the effect of the following items during the years ended December 31, 2015, 2014 and 2013:

	Years Ended December 31,							
		2015		2014		2013		
Tax expense at federal statutory rate	\$	42,381	\$	20,533	\$	19,543		
State taxes, net of federal benefit		5,260		2,551		2,302		
Non-deductible expenses		3,505		1,816		_		
Unrecognized tax benefit		(11,464)		971		1,952		
Other, net		(484)		(422)		(893)		
Income tax expense from operations	\$	39,198	\$	25,449	\$	22,904		

The tax effects of temporary differences that give rise to significant portions of deferred tax assets and deferred tax liabilities are presented below as of the years ended December 31, 2015 and 2014:

	 Years Ended December 31,				
	2015		2014		
Deferred tax assets:					
Stock compensation	\$ 10,170	\$	11,217		
Deferred revenue	956		573		
Allowance for doubtful accounts	1,971		1,467		
Deferred compensation	9,153		8,142		
Accrued expenses	24,932		20,475		
Deferred rent	4,885		3,420		
Net operating losses	8,809		14,354		
State taxes	1,945		1,346		
Other	_		2,265		
Total deferred tax assets	\$ 62,821	\$	63,259		
Deferred tax liabilities:					
Intangibles	\$ (67,574)	\$	(57,316)		
Fixed assets	(15,155)		(8,453)		
Prepaid expenses	(1,224)		(1,427)		
Other	(256)		_		
Total deferred tax liabilities	\$ (84,209)	\$	(67,196)		
Valuation allowance	\$ (1,043)	\$	(1,224)		
Net deferred tax liabilities	\$ (22,431)	\$	(5,161)		

In assessing the realizability of deferred tax assets, management considers whether it is more likely than not that some portion or all of the deferred tax assets will not be realized. Management believes it is more likely than not that the Company will realize the benefits of its deferred tax assets, net of the recorded valuation allowance.

The deferred tax assets related to net operating losses ("NOLs") include NOLs from the 2010 acquisition of NF Investors, Inc. ("NFI"), the parent company of Medfinders and the 2013 acquisition of ShiftWise. The amount of NOL from acquired companies has been the subject of an evaluation under the NOL limitation rules of Internal Revenue Code ("IRC") Section 382 and corresponding state authorities and the balances reflect these limitations.

The amount of federal NOL carryforward that is available for use in years subsequent to December 31, 2015 is \$20,164, which is set to expire by 2029. The amount of state NOL carryforward that is available for use in years subsequent to December 31, 2015 is \$27,717, which is set to expire at various dates between 2016 and 2032.

A summary of the changes in the amount of unrecognized tax benefits (excluding interest) for 2015, 2014 and 2013 is as follows:

	2015	2014	2013
Beginning balance of unrecognized tax benefits	\$ 22,890	\$ 22,573	\$ 21,415
Additions based on tax positions related to the current year	_	317	809
Additions based on tax positions of prior years	395	_	349
Reductions due to lapse of applicable statute of limitation	(214)	_	_
Settlements	 (16,534)	_	_
Ending balance of unrecognized tax benefits	\$ 6,537	\$ 22,890	\$ 22,573

At December 31, 2015, if recognized, approximately \$6,373 would affect the effective tax rate (including interest).

The Company recognizes interest related to unrecognized tax benefits in income tax expense. The Company had approximately \$1,544, \$5,815 and \$4,605 of accrued interest related to unrecognized tax benefits at December 31, 2015, 2014

and 2013, respectively. The amount of interest expense (benefit) recognized in 2015, 2014 and 2013 was \$(4,272), \$1,211 and \$1,427, respectively.

The Company is subject to taxation in the U.S. and various states and foreign jurisdictions. With few exceptions, as of December 31, 2015, the Company is no longer subject to state, local or foreign examinations by tax authorities for years before 2006, and the Company is no longer subject to U.S. federal income or payroll tax examinations for years before 2011. The Company's tax years 2007, 2008, 2009 and 2010 had been under audit by the Internal Revenue Service ("IRS") for several years and in 2014, the IRS issued the Company its Revenue Agent Report ("RAR") and an Employment Tax Examination Report ("ETER"). The RAR proposed adjustments to the Company's taxable income for 2007-2010 and net operating loss carryforwards from 2005-2006, resulting from the proposed disallowance of certain per diems paid to the Company's healthcare professionals, and the ETER proposed assessments for additional payroll tax liabilities and penalties for 2009 and 2010 related to the Company's treatment of certain non-taxable per diem allowances and travel benefits. The positions in the RAR and ETER were mutually exclusive, and contained multiple tax positions, some of which were contrary to each other. The Company filed a Protest Letter for both the RAR and ETER positions in 2014 and the Company received a final determination from the IRS in July 2015 on both the RAR adjustments and ETER assessments, effectively settling these audits with the IRS for \$7,200 (including interest) during the third quarter of 2015. As a result, the Company recorded federal income tax benefits of approximately \$12,200 during the quarter ended September 30, 2015 and expects to record the state income tax benefits of approximately \$1,500 by the quarter ending December 31, 2016, when the various state statutes are projected to lapse.

The IRS has been conducting a separate audit of the Company's 2011 and 2012 tax years that is focused on income and employment tax issues similar to those raised in the 2007 through 2010 examination. During the quarter ended March 31, 2015, the IRS completed its 2011 and 2012 examination and issued its RAR and ETER to the Company with proposed adjustments to the Company's taxable income for 2011 and 2012 and net operating loss carryforwards from 2010 and assessments for additional payroll tax liabilities and penalties for 2011 and 2012 related to the Company's treatment of certain non-taxable per diem allowances and travel benefits. The positions in the RAR and ETER for the 2011 and 2012 years are mutually exclusive and contain multiple tax positions, some of which are contrary to each other. The Company filed a Protest Letter for both the RAR and ETER in April 2015 and expects the 2011 and 2012 years to be at IRS Appeals in 2016. The IRS began an audit of the Company's 2013 tax year in the quarter ended June 30, 2015. The Company believes its reserves are adequate with respect to all open years.

#### (8) Notes Payable and Credit Agreement

On April 18, 2014, the Company entered into a Credit Agreement (the "Credit Agreement") with several lenders to provide for two credit facilities (the "Credit Facilities") to replace its prior credit facilities, including (A) a \$225,000 secured revolving credit facility (the "Revolver") that includes a \$40,000 sublimit for the issuance of letters of credit and a \$20,000 sublimit for swingline loans and (B) a \$150,000 secured term loan credit facility (the "Term Loan"). In addition, the Credit Agreement provides that the Company may from time to time obtain an increase in the Revolver or the Term Loan or both in an aggregate principal amount not to exceed \$125,000 subject to, among other conditions, the arrangement of additional commitments with financial institutions reasonably acceptable to the Company and the administrative agent.

The Revolver carries an unused fee of 0.25% to 0.35% per annum and each standby letter of credit issued under the Revolver is subject to a letter of credit fee ranging from 1.50% to 2.25% per annum of the average daily maximum amount available to be drawn under the standby letter of credit, in each case, depending on the Company's consolidated leverage ratio, as calculated quarterly in accordance with the Credit Agreement. The Term Loan is subject to amortization of principal of 5.00% per year of the original Term Loan amount, which is \$7,500 per annum, and payable in equal quarterly installments. Borrowings under the Term Loan and Revolver bear interest at floating rates, at the Company's option, based upon either LIBOR plus a spread of 1.50% to 2.25% or a base rate plus a spread of 0.50% to 1.25%. The applicable spread is determined quarterly based upon the Company's consolidated leverage ratio. The interest rate for both the outstanding Term Loan and the Revolver was 2.2% on a LIBOR basis as of December 31, 2015.

In connection with obtaining the Credit Facilities, the Company incurred \$3,488 in fees paid to lenders and other third parties, which were capitalized and are amortized to interest expense over the term of the Credit Facilities. In addition, the Company wrote off \$3,113 of unamortized financing fees and original issue discount, which was recorded as loss on debt extinguishment in the accompanying consolidated statement of comprehensive income for the year ended December 31, 2014.

The Credit Facilities are available for working capital, capital expenditures, permitted acquisitions and general corporate purposes of the Company. The maturity date of the Credit Facilities is April 18, 2019. At December 31, 2015, the outstanding balance of the Term Loan was \$136,875, of which \$7,500 is due in the next 12 months. Additionally, at December 31, 2015, unamortized fees relating to the Term Loan were \$885 and \$82,500 was outstanding under the Revolver. At December 31,

2015, with \$10,161 of outstanding letters of credit collateralized by the Revolver, there was \$132,339 of available credit under the Revolver.

Annual principal maturities of the Term Loan as of December 31, 2015 are as follows:

Year ending December 31, 2016	\$ 7,500
Year ending December 31, 2017	7,500
Year ending December 31, 2018	7,500
Year ending December 31, 2019	114,375
Thereafter	 
	\$ 136,875

The Company's outstanding debt instruments at December 31, 2015 and 2014 were secured by substantially all of the assets of the Company and the common stock or equity interests of its domestic subsidiaries.

On January 4, 2016, the Company entered into the First Amendment to Credit Agreement (the "First Amendment" and together with the Credit Agreement, the "Amended Credit Agreement") with several lenders to provide for, among other things, (A) a \$50,000 increase to the Company's Revolver to \$275,000 and (B) an additional \$75,000 secured term loan credit facility (the "Additional Term Loan"). Additionally, the Amended Credit Agreement no longer requires the Company to make mandatory prepayments under any of the credit facilities provided thereunder with the proceeds of extraordinary receipts and excess cash flow. The Amended Credit Agreement still provides that the Company may from time to time obtain an increase in the Revolver or the Term Loan or both in an aggregate principal amount not to exceed \$125,000 subject to, among other conditions, the arrangement of additional commitments with financial institutions reasonably acceptable to the Company and the administrative agent. The obligations of the Company under the Amended Credit Agreement are secured by substantially all of the assets of the Company and the common stock or equity interests of its domestic subsidiaries. The payment obligations under the Amended Credit Agreement may be accelerated upon the occurrence of defined events of default.

The Company used the proceeds from the Additional Term Loan, together with a drawdown of a portion of the Revolver, to complete its acquisition of B.E. Smith, as more fully described in Note (14), "Subsequent Events." The Additional Term Loan is subject to amortization of principal of 5.00% per year of the original Additional Term Loan amount, payable in equal quarterly installments. The maturity date of the Additional Term Loan is January 4, 2021.

The Amended Credit Agreement contains various customary affirmative and negative covenants, including restrictions on assumption of additional indebtedness, declaration and payment of dividends, dispositions of assets, consolidation into another entity and allowable investments. Additionally, there are financial covenants based on the Company's consolidated leverage ratio and interest coverage ratio as calculated in accordance with the Amended Credit Agreement.

#### Letters of Credit

At December 31, 2015, the Company maintained outstanding standby letters of credit totaling \$15,788 as collateral in relation to its professional liability insurance agreements, workers compensation insurance agreements, and a corporate office lease agreement. Of the \$15,788 outstanding letters of credit, the Company has collateralized \$5,627 in cash and cash equivalents and the remaining amount has been collateralized by the Revolver. Outstanding standby letters of credit at December 31, 2014 totaled \$15,006.

#### (9) Retirement Plans

The Company maintains the AMN Services 401(k) Retirement Savings Plan (the "AMN Plan"), which the Company believes complies with the IRC Section 401(k) provisions. The AMN Plan covers all employees that meet certain age and other eligibility requirements. An annual discretionary matching contribution is determined by the Compensation and Stock Plan Committee of the Board of Directors each year. Employer contributions under the AMN Plan were \$1,225, \$553 and \$165 for the years ended December 31, 2015, 2014 and 2013, respectively.

The Company has a deferred compensation plan for certain executives and key employees (the "Plan"). The Plan is not intended to be tax qualified and is an unfunded plan. The Plan is composed of deferred compensation and all related income and losses attributable thereto. Discretionary matching contributions to the Plan are made that vest incrementally so that the employee is fully vested in the match following five years of employment with the Company. Under the Plan, participants can defer up to 80% of their base salary, 90% of their bonus and 100% of their vested RSUs or vested PRSUs. An annual discretionary matching contribution is determined by the Compensation and Stock Plan Committee of the Board of Directors

each year. Employer contributions under the Plan were \$974, \$595 and \$384 for the years ended December 31, 2015, 2014 and 2013, respectively.

#### (10) Capital Stock

#### (a) Preferred Stock

The Company has 10,000 shares of preferred stock authorized for issuance in one or more series (including preferred stock designated as Series A Conditional Convertible Preferred Stock), at a par value of \$0.01 per share. At December 31, 2015 and 2014, no shares of preferred stock were outstanding.

#### (b) Treasury Stock

In connection with the 2010 acquisition of NFI, 457 shares of the Company's common stock remained in escrow as of December 31, 2012 for potential Company indemnification claims. During the second quarter of 2013, the Company and former NFI selling shareholders agreed to release all 457 shares in escrow as follows: 1) 204 shares were returned to the Company for settlement of certain indemnification claims, which were recorded as treasury stock and a \$3,046 reduction to selling, general and administrative expenses for the year ended December 31, 2013; and 2) the remaining 253 shares were released from escrow to the former NFI selling shareholders. During 2013, the Company cancelled and retired all 204 shares of treasury stock. Upon cancellation and retirement, these shares were returned to the status of authorized and unissued.

#### (11) Share-Based Compensation

#### (a) Equity Award Plans

#### Stock Option Plan

The Company established a stock option plan (the "Stock Option Plan") to provide a means to attract and retain employees. 4,178 options were authorized for issuance to be granted under the Stock Option Plan. On April 12, 2006, 371 shares of common stock reserved for future issuance under The Stock Option Plan were rolled into the Equity Plan, which is discussed below. The Stock Option Plan has expired and no further equity awards have been granted from the Stock Option Plan since 2005. As of December 31, 2015, no equity awards were outstanding under it.

#### **Equity Plan**

The Company established the AMN Healthcare Equity Plan (as amended or amended and restated from time to time, the "Equity Plan"), which has been approved by the Company's stockholders. At the time of the Equity Plan's original adoption in 2006, equity awards, based on the Company's common stock, could be issued for a maximum of 723 shares plus the number of shares of common stock underlying any grants under the Stock Option Plan (under which there are no longer any outstanding awards) that were forfeited, canceled or terminated (other than by exercise) from and after the effective date of the Equity Plan. Pursuant to the Equity Plan, stock options and stock appreciation rights ("SARs") granted have a maximum contractual life of ten years and have exercise prices that will be determined at the time of grant, which will be no less than fair market value of the underlying common stock on the date of grant. Any shares to be issued under the Equity Plan will be issued by the Company from authorized but unissued common stock or shares of common stock reacquired by the Company. On April 18, 2007, April 9, 2009 and April 18, 2012, the Company amended the Equity Plan, with stockholder approval, to increase the number of shares authorized under the Equity Plan by 3,000, 1,850 and 2,400, respectively. At December 31, 2015 and 2014, respectively, 2,128 and 2,421 shares of common stock were reserved for future grants under the Equity Plan.

#### Other Plans

From time to time, the Company grants, and has granted, key employees inducement awards outside of the Equity Plan (collectively, "Other Plans"), which have consisted of SARs, options or RSUs. Although these awards are not made under the Equity Plan, the key terms and conditions of the grant are typically the same as equity awards made under the Equity Plan.

Additionally, in February 2014, the Company established the 2014 Employment Inducement Plan, which reserves for issuance 200 shares of common stock for prospective employees of the Company. As of December 31, 2015, 200 shares of common stock remained available for future grants under the 2014 Employment Inducement Plan.

#### (b) Share-Based Compensation

#### Restricted Stock Units

RSUs and PRSUs (subject to a PRSU being earned) granted under the Equity Plan generally entitle the holder to receive, at the end of a vesting period, a specified number of shares of the Company's common stock. The following table summarizes RSU and PRSU activity for non-vested awards for the years ended December 31, 2015, 2014 and 2013:

	Number of Shares	eighted Average Grant Date Fair Value per Share
Unvested at January 1, 2013	1,659	\$ 7.53
Granted—RSUs	285	\$ 12.86
Granted—PRSUs	291	\$ 13.86
Vested	(588)	\$ 7.02
Canceled/forfeited/expired	(10)	\$ 13.06
Unvested at December 31, 2013	1,637	\$ 9.73
Granted—RSUs	361	\$ 13.76
Granted—PRSUs	535	\$ 14.97
Vested	(838)	\$ 8.63
Canceled/forfeited/expired	(120)	\$ 12.16
Unvested at December 31, 2014	1,575	\$ 11.95
Granted—RSUs	203	\$ 22.43
Granted—PRSUs	616	\$ 13.58
Vested	(1,081)	\$ 9.13
Canceled/forfeited/expired	(76)	\$ 15.45
Unvested at December 31, 2015	1,237	\$ 16.73

As of December 31, 2015, there was \$9,841 unrecognized compensation cost related to non-vested RSUs and PRSUs. The Company expects to recognize such cost over a period of 1.8 years. As of December 31, 2015 and 2014, the aggregate intrinsic value of the RSUs and PRSUs outstanding was \$38,400 and \$30,876, respectively.

#### Stock Options and SARs

Stock options entitle the holder to purchase, at the end of a vesting period, a specified number of shares of the Company's common stock at a price per share set at the date of grant. SARs entitle the holder to receive, at the end of a vesting period, shares of the Company's common stock equal in value to the difference between the exercise price of the SAR, which is set at the date of grant, and the fair market value of the Company's common stock on the date of exercise.

A summary of stock option and SAR activity under the Stock Option Plan and the Equity Plan and Other Plans are as follows:

	Stock Option Plan			<b>Equity Plan and Other Plans</b>				
	Number Outstanding	Weighted- Average Exercise Price per Share		Average Exercise Price		Number Outstanding	Е	Weighted- Average xercise Price per Share
Outstanding at December 31, 2012	698	\$	14.34	1,241	\$	10.57		
Granted		\$			\$	_		
Exercised	(109)	\$	11.23	(132)	\$	8.31		
Canceled/forfeited/expired		\$		(13)	\$	15.19		
Outstanding at December 31, 2013	589	\$	14.92	1,096	\$	10.78		
Granted	_	\$		_	\$	_		
Exercised	(117)	\$	14.86	(142)	\$	11.53		
Canceled/forfeited/expired	(227)	\$	14.94	(6)	\$	19.69		
Outstanding at December 31, 2014	245	\$	14.93	948	\$	10.61		
Granted		\$			\$	_		
Exercised	(245)	\$	14.93	(615)	\$	10.79		
Canceled/forfeited/expired		\$		(1)	\$	24.95		
Outstanding at December 31, 2015		\$	_	332	\$	10.26		
Vested and expected to vest at December 31, 2015		\$		332	\$	10.26		
Exercisable at December 31, 2015		\$	_	332	\$	10.26		
		_						

As of December 31, 2015, all SARs were fully vested, and there were no stock options outstanding. The total intrinsic value of stock options and SARs exercised was \$10,505, \$770 and \$980 for 2015, 2014 and 2013, respectively. At December 31, 2015 and 2014, the total intrinsic value of stock options and SARs outstanding and exercisable was \$7,013 and \$10,142, respectively.

#### **Share-Based Compensation**

Total share-based compensation expense for the years ended December 31, 2015, 2014 and 2013 was as follows:

	Years Ended December 31,							
	 2015		2014		2013			
Share-based employee compensation, before tax	\$ 10,284	\$	7,157	\$	6,125			
Related income tax benefits	 (3,990)		(2,783)		(2,383)			
Share-based employee compensation, net of tax	\$ 6,294	\$	4,374	\$	3,742			

#### (12) Commitments and Contingencies

#### (a) Legal

From time to time, the Company is involved in various lawsuits, claims, investigations, and proceedings that arise in the ordinary course of business. Additionally, some of its clients may also become subject to claims, governmental inquiries and investigations and legal actions relating to services provided by the Company's healthcare professionals. From time to time, and depending upon the particular facts and circumstances, the Company may be subject to indemnification obligations under its contracts with such clients relating to these matters. Certain of the above-referenced matters may include speculative claims for substantial or indeterminate amounts of damages. The Company records a liability when management believes that it is both probable that a loss has been incurred and the amount can be reasonably estimated. Significant judgment is required to determine both probability and the estimated amount. The Company reviews these provisions at least quarterly and adjusts them accordingly to reflect the impact of negotiations, settlements, rulings, advice of legal counsel and updated information. During the first quarter of 2014, the Company completed the settlement of a wage and hour class action (and a related action) for an immaterial amount. With regards to outstanding loss contingencies as of December 31, 2015, the Company believes that

the amount or estimable range of reasonably possible loss, will not, either individually or in the aggregate, have a material adverse effect on its business, consolidated financial position, results of operations or cash flows. However, the outcome of litigation is inherently uncertain, and therefore, if one or more of these legal matters were resolved against the Company for amounts in excess of management's expectations, the Company's results of operations and financial condition, including in a particular reporting period, could be materially adversely affected.

#### (b) Leases

The Company leases certain office facilities and equipment under various operating leases. The Company recognizes rent expense on a straight-line basis over the lease term. Future minimum lease payments under noncancelable operating leases (with initial or remaining lease terms in excess of one year) as of December 31, 2015 are as follows:

	C	perating Leases
Years ending December 31,		
2016	\$	15,933
2017		14,619
2018		13,545
2019		12,469
2020		11,899
Thereafter		81,187
Total minimum lease payments	\$	149,652

Rent expense under operating leases was \$15,940, \$14,136, and \$14,205 for the years ended December 31, 2015, 2014 and 2013, respectively.

#### (13) Quarterly Financial Data (Unaudited)

	Year Ended December 31, 2015									
		First Quarter		Second Quarter		Third Quarter		Fourth Quarter		Total Year
	(In thous			sands, except per share data)						
Revenue	\$	327,510	\$	350,144	\$	382,859	\$	402,552	\$	1,463,065
Gross profit	\$	101,432	\$	110,118	\$	126,009	\$	131,804	\$	469,363
Net income	\$	12,209	\$	15,870	\$	33,647	\$	20,165	\$	81,891
Net income per share from:										
Basic	\$	0.26	\$	0.33	\$	0.71	\$	0.42	\$	1.72
Diluted	\$	0.25	\$	0.32	\$	0.69	\$	0.41	\$	1.68
	Year Ended December 31, 2014									
				Year l	Ende	d December 3	1, 201	14		
		First Quarter		Year I Second Quarter	Ende	d December 33 Third Quarter	1, 201	Fourth Quarter		Total Year
	_		-	Second Quarter		Third		Fourth Quarter		Total Year
Revenue	\$		\$	Second Quarter		Third Quarter		Fourth Quarter	\$	Total Year 1,036,027
Revenue Gross profit		Quarter		Second Quarter (In thous	ands	Third Quarter , except per sh	are o	Fourth Quarter lata)		
	\$	Quarter 240,881	\$	Second Quarter (In thous 250,913	ands,	Third Quarter , except per sh 264,584	are o	Fourth Quarter lata) 279,649	\$	1,036,027
Gross profit	\$	Quarter 240,881 73,956	\$ \$	Second Quarter (In thous 250,913 77,159	ands,	Third Quarter , except per sh 264,584 80,306	are (	Fourth Quarter lata) 279,649 84,696	\$ \$	1,036,027 316,117
Gross profit Net income	\$	Quarter 240,881 73,956	\$ \$	Second Quarter (In thous 250,913 77,159	ands,	Third Quarter , except per sh 264,584 80,306	are (	Fourth Quarter lata) 279,649 84,696	\$ \$	1,036,027 316,117
Gross profit Net income Net income per share from:	\$ \$ \$	240,881 73,956 7,630	\$ \$ \$	Quarter (In thous 250,913 77,159 7,193	ands,	Third Quarter , except per sh 264,584 80,306 8,499	\$ \$ \$ \$	Fourth Quarter lata)  279,649  84,696  9,895	\$ \$ \$	1,036,027 316,117 33,217

#### (14) Subsequent Events

#### B.E. Smith Acquisition

On January 4, 2016, the Company completed its acquisition of B.E. Smith, a full-service healthcare interim leadership placement and executive search firm, for \$163,750 in cash. B.E. Smith places interim leaders and executives across all healthcare settings, including acute care hospitals, academic medical and children's hospitals, physician practices, and post-acute care providers. The acquisition will provide the Company additional access to healthcare executives and enhances its integrated services to hospitals, health systems and other healthcare facilities across the nation. To help finance the acquisition, the Company entered into the First Amendment, which provided \$125,000 of additional available borrowings to the Company. The First Amendment is more fully described in Note (8), "Notes Payable and Credit Agreement."

#### HealthSource Global Staffing Acquisition

On January 11, 2016, the Company completed its acquisition of HealthSource Global Staffing for \$6,500 in cash and a tiered contingent earn-out payment of up to \$4,000. HealthSource Global is a crisis staffing company that also provides rapid response staffing under which it provides clients nurses who can begin assignments within one to two weeks in acute-care facilities in contrast to the three to five week lead time that may be required for travel and allied healthcare professionals.

## Item 9. Changes In and Disagreements With Accountants on Accounting and Financial Disclosure

None.

#### Item 9A. Controls and Procedures

#### (1) Evaluation of Disclosure Controls and Procedures

We carried out an evaluation, under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, of the effectiveness of our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures as of December 31, 2015 were effective to ensure that information required to be disclosed by us in reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms.

#### (2) Management's Annual Report on Internal Control over Financial Reporting

Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Rule 13a-15(f) of the Exchange Act. Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we conducted an evaluation of the effectiveness of our internal control over financial reporting based on the framework in *Internal Control—Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate. Based on our evaluation under the framework set forth in *Internal Control—Integrated Framework (2013)*, management concluded that our internal control over financial reporting was effective as of December 31, 2015.

A registrant may omit an assessment of an acquired business's internal control over financial reporting from the registrant's assessment of its internal control; however, such an exclusion may not extend beyond one year from the date of the acquisition, nor may such assessment be omitted from more than one annual management report on internal control over financial reporting. We acquired OH, TFS and Millican (collectively, the "Acquired Entities") during 2015, and we excluded from the assessment of the effectiveness of our internal control over financial reporting as of December 31, 2015 the Acquired Entities' internal control over financial reporting associated with total assets of \$106.6 million (of which \$80.9 million represents goodwill and intangibles included within the scope of the assessment) and total revenues of \$105.6 million included in our consolidated financial statements as of and for the year ended December 31, 2015.

The effectiveness of our internal control over financial reporting as of December 31, 2015 has been audited by KPMG LLP, an independent registered public accounting firm, as stated in its report, which we include herein. KPMG's audit of internal control over financial reporting of the Company also excluded an evaluation of internal control over financial reporting of the Acquired Entities.

#### (3) Changes in Internal Control Over Financial Reporting

There were no changes in our internal control over financial reporting that occurred during the quarter ended December 31, 2015 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

#### (4) Report of Independent Registered Public Accounting Firm

The Board of Directors and Stockholders AMN Healthcare Services, Inc.:

We have audited AMN Healthcare Services, Inc. and subsidiaries' (the Company) internal control over financial reporting as of December 31, 2015, based on criteria established in *Internal Control - Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Annual Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audit also included performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, AMN Healthcare Services, Inc. and subsidiaries maintained, in all material respects, effective internal control over financial reporting as of December 31, 2015, based on criteria established in *Internal Control - Integrated Framework* (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

The Company acquired Onward Healthcare, Inc. and subsidiaries, The First String Healthcare, Inc., and MillicanSolutions, Inc. during 2015, and management excluded from its assessment of the effectiveness of the Company's internal control over financial reporting as of December 31, 2015, Onward Healthcare, Inc. and subsidiaries', The First String Healthcare, Inc.'s, and MillicanSolutions, Inc.'s internal control over financial reporting associated with total assets of \$106.6 million (of which \$80.9 million represents goodwill and intangibles included within the scope of the assessment) and total revenue of \$105.6 million included in the consolidated financial statements of AMN Healthcare Services, Inc. and subsidiaries as of and for the year ended December 31, 2015. Our audit of internal control over financial reporting of AMN Healthcare Services, Inc. and subsidiaries also excluded an evaluation of the internal control over financial reporting of Onward Healthcare, Inc. and subsidiaries, The First String Healthcare, Inc., and MillicanSolutions, Inc.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of AMN Healthcare Services, Inc. and subsidiaries as of December 31, 2015 and 2014, and the related consolidated statements of comprehensive income, stockholders' equity, and cash flows for each of the years in the three-year period ended December 31, 2015, and our report dated February 23, 2016 expressed an unqualified opinion on those consolidated financial statements.

/s/ KPMG LLP

San Diego, California February 23, 2016

## Item 9B. Other Information

None.

## **PART III**

## Item 10. Directors, Executive Officers and Corporate Governance

Information required by this item, other than the information below concerning our Code of Ethics for Senior Financial Officers and stockholder recommended nominations, is incorporated by reference to the Proxy Statement to be distributed in connection with our Annual Meeting of Stockholders currently scheduled to be held on April 20, 2016 (the "2016 Annual Meeting Proxy Statement") under the headings "Election of Directors – Nominees for the Board of Directors," "Executive Compensation Disclosure – Non-Director Executive Officers," "Security Ownership and Other Matters – Section 16(a) Beneficial Ownership Reporting Compliance," the table set forth in "Corporate Governance – Committees of the Board" identifying, among other things, members of our Board committees, and "Corporate Governance – Committees of the Board."

We have adopted a Code of Ethics for Senior Financial Officers that applies to our principal executive officer, principal financial officer, and principal accounting officer or any person performing similar functions, which we post on our website in the "Corporate Governance" link located at www.amnhealthcare.com/investors. We intend to publish any amendment to, or waiver from, the Code of Ethics for Senior Financial Officers on our website. We will provide any person, without charge, a copy of such Code of Ethics upon written request, which may be mailed to 12400 High Bluff Drive, Suite 100, San Diego, California 92130, Attn: Corporate Secretary.

There have been no material changes to the procedures by which stockholders may recommend nominees to our Board since we last disclosed information related to such procedures.

## Item 11. Executive Compensation

Information required by this item is incorporated by reference to the 2016 Annual Meeting Proxy Statement under the headings "Compensation, Discussion and Analysis," "Executive Compensation Disclosure," "Director Compensation and Stock Ownership Guidelines," "Corporate Governance – Board Role In Risk Oversight," "Corporate Governance – Committees of the Board – Compensation Committee – Compensation Committee Interlocks and Insider Participation," and "Compensation Committee Report."

# Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

Information required by this item, other than the information below concerning our equity compensation plans, is incorporated by reference to the 2016 Annual Meeting Proxy Statement under the heading "Security Ownership and Other Matters – Security Ownership of Certain Beneficial Owners and Management."

The following table sets forth information as of December 31, 2015 regarding compensation plans under which our equity securities are authorized for issuance.

	(a)  Number of Securities to be Issued upon Exercise of  Outstanding Options, Warrants and Rights <sup>(1)</sup>		(b) eighted-Average Exercise Price of Outstanding stions, Warrants and Rights (\$)	(c)  Number of Securities Remaining Available for Future Issuance Under Equity Compensation Plans (Excluding Securities Reflected in Column (a)) <sup>(2)</sup>		
Plan Category						
Equity compensation plans approved by security holders	1,551,817	\$	10.57	2,127,876		
Equity compensation plans not approved by security holders <sup>(3)</sup>	16,997	\$	4.55	200,000		
Total	1,568,814	\$	10.26	2,327,876		

- (1) Includes SARs, RSUs and PRSUs. For purposes of this table, we set forth one share of common stock to be issued under the exercise of each SAR. Because of the nature of a SAR, the number of shares that are actually issued upon exercise of a SAR will be less than one share of common stock. The weighted-average exercise price set forth in this table excludes the effect of 464,910 shares of RSUs and 771,794 shares of PRSUs, which have no exercise price.
- (2) Under the Equity Plan, each share (a) tendered or held back upon exercise of an option or settlement of an award to cover the exercise price or tax withholding with respect to an award, or (b) subject to SARs that are not issued in connection with the settlement of the SARs on exercise thereof, is made available to be re-awarded. For PRSUs, we consider the maximum number of shares that may be issued under the award to be outstanding upon grant. When the number of PRSUs that have been earned are determined, we true-up the actual number of shares that were awarded and return the unearned shares into shares available for issuance. This figure does not include shares underlying our Equity Plan that are forfeited, canceled or terminated after December 31, 2015. See "Item 8. Financial Statements and Supplementary Data—Notes to Consolidated Financial Statements—Note (11), Share-Based Compensation."
- (3) On occasion, we have made employee award inducement equity grants to key employees outside of the Equity Plan. Although these awards were made outside of the Equity Plan, the key terms and conditions of each grant are the same in all material respects as equity awards made under the Equity Plan. See additional information in "Item 8. Financial Statements and Supplementary Data—Notes to Consolidated Financial Statements—Note (11), Share-Based Compensation." Additionally, in 2014, the Board adopted the Company's 2014 Employment Inducement Plan under which we may issue up to 200,000 shares of our common stock to prospective employees. As of December 31, 2015, no equity awards had been made under the 2014 Employment Inducement Plan.

# Item 13. Certain Relationships and Related Transactions, and Director Independence

Information required by this item is incorporated by reference to the 2016 Annual Meeting Proxy Statement under the headings "Corporate Governance – Board Policy on Conflicts of Interest and Related Party Transactions," "Corporate Governance – Director Independence," and "Corporate Governance – Committees of the Board."

## Item 14. Principal Accounting Fees and Services

Information required by this item is incorporated by reference to the 2016 Annual Meeting Proxy Statement under the heading "Ratification of the Selection of Independent Registered Public Accounting Firm."

## **PART IV**

### Item 15. Exhibits and Financial Statement Schedules

- (a) Documents filed as part of the report.
  - (1) Consolidated Financial Statements

Report of Independent Registered Public Accounting Firm
Consolidated Balance Sheets as of December 31, 2015 and 2014
Consolidated Statements of Comprehensive Income for the years ended December 31, 2015, 2014
and 2013

Consolidated Statements of Stockholders' Equity for the years ended December 31, 2015, 2014 and 2013 Consolidated Statements of Cash Flows for the years ended December 31, 2015, 2014 and 2013 Notes to Consolidated Financial Statements

(2) Financial Statement Schedules

All schedules have been omitted because the required information is presented in the financial statements or notes thereto, the amounts involved are not significant or the schedules are not applicable.

(3) Exhibits

Exhibit
Number
Description

- 2.1 Agreement and Plan of Merger dated as of December 16, 2014 by and among Onward Healthcare, Inc., AMN Healthcare, Inc., Terrell Acquisition Corp., and OGH, LLC (Incorporated by reference to Exhibit 2.1 of the Registrant's Current Report on Form 8-K dated January 7, 2015, filed with the SEC on January 9, 2015).
- 2.2 Stock Purchase Agreement among John D. Smith, Josem Holding, Inc. and AMN Healthcare, Inc. dated November 17, 2015 (Incorporated by reference to Exhibit 2.1 of the Registrant's Current Report on Form 8-K dated January 4, 2016, filed with the SEC on January 4, 2016).
- 3.1 Amended and Restated Certificate of Incorporation of AMN Healthcare Services, Inc. (Incorporated by reference to Exhibit 3.1 of the Registrant's Annual Report on Form 10-K for the fiscal year ended December 31, 2001, filed with the SEC on March 18, 2002).
- 3.2 Seventh Amended and Restated By-laws of AMN Healthcare Services, Inc., effective July 27, 2010 (Incorporated by reference to Exhibit 3.1 of the Registrant's Quarterly Report on Form 10-Q for the quarter ended June 30, 2010, filed with the SEC on July 30, 2010).
- 3.3 Certificate of Designations of Series A Conditional Convertible Preferred Stock (Incorporated by reference to Exhibit 3.1 of the Registrant's Current Report on Form 8-K dated August 29, 2010, filed with the SEC on September 1, 2010).
- 4.1 Specimen Stock Certificate (Incorporated by reference to Exhibit 4.1 of the Registrant's Annual Report on Form 10-K for the fiscal year ended December 31, 2001, filed with the SEC on March 18, 2002).
- 10.1 Credit Agreement, dated as of April 18, 2014, by and among AMN Healthcare, Inc., as borrower, AMN Healthcare Services, Inc., AMN Services, LLC, O'Grady-Peyton International (USA), Inc., AMN Staffing Services, LLC, Merritt, Hawkins & Associates, LLC, AMN Healthcare Allied, Inc., Staff Care, Inc., AMN Allied Services, LLC, Rx Pro Health, LLC, Nursefinders, LLC, Linde Health Care Staffing, Inc., and Shiftwise, Inc., as guarantors, the lenders identified on the signature pages thereto, as lenders, and SunTrust Bank, as administrative agent (Incorporated by reference to Exhibit 4.1 of the Registrant's Quarterly Report on Form 10-Q for the quarter ended June 30, 2014, filed with the SEC on August 1, 2014).
- 10.2 First Amendment to Credit Agreement, dated as of January 4, 2016, by and among AMN Healthcare, Inc., as borrower, AMN Healthcare Services, Inc., AMN Services, LLC, O'Grady-Peyton International (USA), Inc., AMN Staffing Services, LLC, Merritt, Hawkins & Associates, LLC, AMN Healthcare Allied, Inc., Staff Care, Inc., AMN Allied Services, LLC, Rx Pro Health, LLC, Nursefinders, LLC, Linde Health Care Staffing, Inc., Shiftwise, Inc., The First String Healthcare, Inc., MillicanSolutions, LLC, Avantas, LLC, Onward Healthcare, LLC, Locum Leaders, Inc., and Medefis, Inc., as guarantors, the lenders identified on the signature pages thereto, as lenders, and SunTrust Bank, as administrative agent.\*
- 10.3 Office Lease, dated as of April 2, 2002, between Kilroy Realty, L.P. and AMN Healthcare, Inc. (Incorporated by reference to Exhibit 10.45 of the Registrant's Registration Statement on Form S-1 (File No. 333-86952), filed with the SEC on April 25, 2002).
- 10.4 Third Amendment to Office Lease, dated as of June 30, 2014, between Kilroy Realty, L.P. and AMN Healthcare, Inc. (Incorporated by reference to Exhibit 10.1 filed with the Registrant's Quarterly Report on Form 10-Q for the quarter ended June 30, 2014, filed with the SEC on August 1, 2014).
- 10.5 AMN Healthcare Equity Plan, as Amended and Restated (Management Contract or Compensatory Plan or Arrangement) (Incorporated by reference to Exhibit 10.1 filed with the Registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2014, filed with the SEC on May 2, 2014).
- 10.6 Form of AMN Healthcare Equity Plan Stock Appreciation Right Agreement—Director (Management Contract or Compensatory Plan or Arrangement).\*\*
- 10.7 Form of AMN Healthcare Equity Plan Restricted Stock Unit Agreement—Director (Management Contract or Compensatory Plan or Arrangement).\*\*
- 10.8 Form of AMN Healthcare Equity Plan Stock Appreciation Right Agreement—Officer (Management Contract or Compensatory Plan or Arrangement).\*\*
- 10.9 Form of AMN Healthcare Equity Plan Restricted Stock Unit Agreement—Officer (Management Contract or Compensatory Plan or Arrangement).\*\*
- 10.10 Form of AMN Healthcare Equity Plan Restricted Stock Unit Agreement—Officer (Management Contract or Compensatory Plan or Arrangement) (Incorporated by reference to Exhibit 10.1 of the Registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2010, filed with the SEC on May 7, 2010).

Exhibit
Number

Description

- 10.11 Form of AMN Healthcare Equity Plan Performance Restricted Stock Unit Agreement—Officer (TSR) (Management Contract or Compensatory Plan or Arrangement) (Incorporated by reference to Exhibit 10.1 of the Registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2011, filed with the SEC on May 6, 2011).
- 10.12 Form of AMN Healthcare Equity Plan Restricted Stock Unit Agreement—Director (One Year Vesting and Settlement) (Management Contract or Compensatory Plan or Arrangement) (Incorporated by reference to Exhibit 10.2 of the Registrant's Quarterly Report on Form 10-Q for the quarter ended June 30, 2012, filed with the SEC on August 7, 2012).
- 10.13 Form of AMN Healthcare Equity Plan Performance Restricted Stock Unit Agreement—Officer (Adjusted EBITDA Margin) (Management Contract or Compensation Plan or Arrangement) (Incorporated by reference to Exhibit 10.1 of the Registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2013, filed with the SEC on May 3, 2013).
- 10.14 Form of AMN Healthcare Equity Plan Restricted Stock Unit Agreement—Officer (Management Contract or Compensatory Plan or Arrangement) (Incorporated by reference to Exhibit 10.2 of the Registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2014, filed with the SEC on May 2, 2014).
- 10.15 Form of AMN Healthcare Equity Plan Performance Restricted Stock Unit Agreement—Officer (TSR) (Management Contract or Compensatory Plan or Arrangement) (Incorporated by reference to Exhibit 10.3 of the Registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2014, filed with the SEC on May 2, 2014).
- 10.16 Form of AMN Healthcare Equity Plan Restricted Stock Unit Agreement—Director (One Year Vesting with Deferral) (Management Contract or Compensatory Plan or Arrangement) (Incorporated by reference to Exhibit 10.4 of the Registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2014, filed with the SEC on May 2, 2014).
- 10.17 Form of AMN Healthcare Equity Plan Restricted Stock Unit Agreement—Officer (Management Contract or Compensatory Plan or Arrangement)\*
- 10.18 AMN Healthcare Services, Inc. Senior Management Bonus Plan, as Amended and Restated (Management Contract or Compensatory Plan or Arrangement) (Incorporated by reference to Appendix A of the Registrant's Definitive Proxy Statement on Schedule 14A, filed on March 9, 2012).
- 10.19 The 2005 Amended and Restated Executive Nonqualified Excess Plan of AMN Healthcare, Inc., effective January 1, 2009 (Management Contract or Compensatory Plan or Arrangement) (Incorporated by reference to Exhibit 10.2 of the Registrant's Quarterly Report on Form 10-Q for the quarter ended September 30, 2008, filed with the SEC on November 7, 2008).
- 10.20 Employment Agreement, dated as of May 4, 2005, between AMN Healthcare, Inc. and Susan R. Nowakowski (aka Susan R. Salka) (Management Contract or Compensatory Plan or Arrangement) (Incorporated by reference to Exhibit 10.3 of the Registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2005, filed with the SEC on May 9, 2005).
- 10.21 First Amendment to Employment Agreement, dated as of February 6, 2008, between AMN Healthcare, Inc. and Susan R. Nowakowski (aka Susan R. Salka) (Management Contract or Compensatory Plan or Arrangement).\*\*\*
- 10.22 Executive Severance Agreement between AMN Healthcare, Inc. and Denise L. Jackson, dated February 6, 2008 (Management Contract or Compensatory Plan or Arrangement).\*\*\*
- 10.23 Executive Severance Agreement between AMN Healthcare, Inc. and Ralph Henderson, dated February 6, 2008 (Management Contract or Compensatory Plan or Arrangement).\*\*\*
- 10.24 Executive Severance Agreement between AMN Healthcare, Inc. and Brian M. Scott, effective as of January 24, 2011 (Management Contract or Compensatory Plan or Arrangement) (Incorporated by reference to Exhibit 99.3 of the Registrant's Current Report on Form 8-K dated January 3, 2011, filed with the SEC on January 5, 2011).
- 10.25 Form of Indemnification Agreement—Officer and Director (Incorporated by reference to Exhibit 10.14 of the Registrant's Annual Report on Form 10-K for the fiscal year ended December 31, 2009, filed with the SEC on March 5, 2010).
- 21.1 Subsidiaries of the Registrant.\*
- 23.1 Consent of Independent Registered Public Accounting Firm.\*
- 31.1 Certification by Susan R. Salka pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934.\*
- 31.2 Certification by Brian M. Scott pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934.\*

Exhibit <u>Number</u>	<u>Description</u>
32.1	Certification by Susan R. Salka pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.*
32.2	Certification by Brian M. Scott pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.*
101.INS	XBRL Instance Document.*
101.SCH	XBRL Taxonomy Extension Schema Document.*
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document.*
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document.*
101.LAB	XBRL Taxonomy Extension Label Linkbase Document.*
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document.*

<sup>\*</sup> Filed herewith.

<sup>\*\*</sup> Incorporated by reference to the applicable exhibit of the Registrant's Current Report on Form 8-K dated April 12, 2006, filed with the SEC on April 14, 2006.

<sup>\*\*\*</sup> Incorporated by reference to the applicable exhibit of the Registrant's Current Report on Form 8-K dated February 12, 2008, filed with the SEC on February 12, 2008.

## **SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

#### AMN HEALTHCARE SERVICES, INC.

/s/ SUSAN R. SALKA

Susan R. Salka President and Chief Executive Officer

Date: February 23, 2016

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities indicated and on February 23, 2016.

In I Common D. Common
/s/ Susan R. Salka
Susan R. Salka Director, President and Chief Executive Officer
(Principal Executive Officer)
/s/ Brian M. Scott
Brian M. Scott Chief Accounting Officer,
Chief Financial Officer and Treasurer
(Principal Accounting and Financial Officer)
/s/ Douglas D. Wheat
Douglas D. Wheat Director and Chairman of the Board
/s/ Mark G. Foletta
Mark G. Foletta
Director
/s/ R. Jeffrey Harris
R. Jeffrey Harris Director
Director
/s/ Michael M.E. Johns
Michael M.E. Johns
Director
/s/ Martha H. Marsh
Martha H. Marsh Director
Director
/a/ ANDREW M. CEEDY
/s/ Andrew M. Stern
Andrew M. Stern Director
/s/ Paul E. Weaver
Paul E. Weaver
Director



#### Subsidiaries of the Registrant, as of December 31, 2015

**Subsidiary** Jurisdiction of Organization

AMN Allied Services, LLC Delaware AMN Healthcare Allied, Inc. Texas Nevada AMN Healthcare, Inc.

AMN Services, LLC North Carolina

AMN Staffing Services, LLC Delaware Avantas, LLC Nebraska Linde Health Care Staffing, Inc. Missouri Locum Leaders, Inc. Delaware Medefis, Inc. Delaware Merritt, Hawkins & Associates, LLC California Delaware MillicanSolutions, LLC

Nursefinders, LLC Texas

O'Grady Peyton International (Europe) Limited United Kingdom

O'Grady Peyton International (India) Private Limited India

O'Grady Peyton International Recruitment U.K. Limited United Kingdom O'Grady-Peyton International (SA) (Proprietary) Limited South Africa O'Grady-Peyton International (USA), Inc. Massachusetts

Onward Healthcare, LLC Delaware Rx Pro Health, LLC Colorado ShiftWise, Inc. Oregon Spectrum Insurance Company, Inc. Hawaii Delaware Staff Care, Inc. California

The First String Healthcare, Inc.

#### **Consent of Independent Registered Public Accounting Firm**

The Board of Directors

AMN Healthcare Services, Inc.:

We consent to the incorporation by reference in the registration statements (No. 333-73482, No. 333-117695, No. 333-133227, No. 333-133305, No. 333-142187, No. 333-158523, No. 333-180856, No. 333-180857, and No. 333-194484) on Form S-8 of AMN Healthcare Services, Inc. and subsidiaries (the Company) of our reports dated February 23, 2016, with respect to the consolidated balance sheets of the Company, as of December 31, 2015 and 2014, and the related consolidated statements of comprehensive income, stockholders' equity, and cash flows for each of the years in the three-year period ended December 31, 2015, and the effectiveness of internal control over financial reporting as of December 31, 2015, which reports appear in the December 31, 2015 Annual Report on Form 10-K of AMN Healthcare Services, Inc. and subsidiaries.

Our report dated February 23, 2016, on the effectiveness of internal control over financial reporting as of December 31, 2015, contains an explanatory paragraph that states management excluded from its assessment of the effectiveness of the Company's internal control over financial reporting as of December 31, 2015, Onward Healthcare, Inc. and subsidiaries', The First String Healthcare, Inc.'s, and MillicanSolutions, Inc.'s internal control over financial reporting associated with total assets of \$106.6 million (of which \$80.9 million represents goodwill and intangibles included within the scope of the assessment) and total revenue of \$105.6 million included in the consolidated financial statements of AMN Healthcare Services, Inc. and subsidiaries as of and for the year ended December 31, 2015. Our audit of internal control over financial reporting of AMN Healthcare Services, Inc. and subsidiaries also excluded an evaluation of the internal control over financial reporting of Onward Healthcare, Inc. and subsidiaries, The First String Healthcare, Inc., and MillicanSolutions, Inc.

/s/ KPMG LLP

San Diego, California February 23, 2016

#### Certification Pursuant To Rule 13a-14(a) of the Securities Exchange Act of 1934

#### I, Susan R. Salka, certify that:

- 1. I have reviewed this report on Form 10-K of AMN Healthcare Services, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/S/ SUSAN R. SALKA

Susan R. Salka

Director, President and Chief Executive Officer
(Principal Executive Officer)

#### Certification Pursuant To Rule 13a-14(a) of the Securities Exchange Act of 1934

#### I, Brian M. Scott, certify that:

- 1. I have reviewed this report on Form 10-K of AMN Healthcare Services, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ Brian M. Scott

Brian M. Scott
Chief Accounting Officer,
Chief Financial Officer and Treasurer
(Principal Accounting and Financial Officer)

#### **AMN Healthcare Services, Inc.**

#### CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Annual Report of AMN Healthcare Services, Inc. (the "Company") on Form 10-K for the period ended December 31, 2015 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Susan R. Salka, President and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/S/ SUSAN R. SALKA

Susan R. Salka

President and Chief Executive Officer

#### AMN Healthcare Services, Inc.

#### CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Annual Report of AMN Healthcare Services, Inc. (the "Company") on Form 10-K for the period ended December 31, 2015 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Brian M. Scott, Chief Accounting Officer, Chief Financial Officer and Treasurer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/S/ BRIAN M. SCOTT

Brian M. Scott
Chief Accounting Officer,
Chief Financial Officer and Treasurer

## CORPORATE INFORMATION

#### MANAGEMENT

SUSAN R. SALKA President and Chief Executive Officer

BRIAN M. SCOTT Chief Financial Officer and Chief Accounting Officer

**DENISE L. JACKSON** Senior Vice President, General Counsel and Secretary

JULIE R. FLETCHER Chief Talent Officer

**RALPH S. HENDERSON** President Professional Services and Staffing

DAN J. WHITE President Strategic Workforce Solutions

MARK E. SMITH President Physician Permanent Placement Services

MARCIA R. FALLER, RN, PhD Chief Clinical Officer

JEANETTE M. SANCHEZ Chief Information Officer

#### **BOARD OF DIRECTORS**

DOUGLAS D. WHEAT Chairman, Board of Directors Partner, Southlake Equity Group

SUSAN R. SALKA President, Chief Executive Officer AMN Healthcare Services, Inc.

MARK G. FOLETTA Director

R. JEFFREY HARRIS Director

MICHAEL M.E. JOHNS, M.D. Chairman, Corporate Governance Committee Professor in School of Medicine at **Emory University** 

MARTHA H. MARSH Chairman, Compensation & Stock Plan Committee

ANDREW M. STERN Director Chairman, Chief Executive Officer Sunwest Communications, Inc.

PAUL E. WEAVER Chairman, Audit Committee

#### **CORPORATE HEADQUARTERS**

AMN Healthcare Services, Inc. 12400 High Bluff Drive San Diego, CA 92130 (866) 871-8519 www.amnhealthcare.com

#### ANNUAL MEETING

April 20, 2016 8:30 AM Central Time AMN Healthcare Services, Inc. 8840 Cypress Waters Blvd. Suite 300 Dallas, TX 75019

#### TRANSFER AGENT

American Stock Transfer & Trust Company, LLC 6201 15th Avenue Brooklyn, NY 11219 (800) 937-5449 www.amstock.com

#### **CORPORATE COUNSEL**

Paul, Weiss, Rifkind, Wharton & Garrison LLP 1285 Avenue of the Americas New York, NY 10019-6064 www.paulweiss.com

#### INDEPENDENT AUDITORS

KPMGIIP 4747 Executive Drive, Suite 600 San Diego, CA 92121 www.kpmg.com

#### **SHAREHOLDER INQUIRIES**

AMN Healthcare Services, Inc. 12400 High Bluff Drive San Diego, CA 92130 (866) 861-3229 IR@amnhealthcare.com

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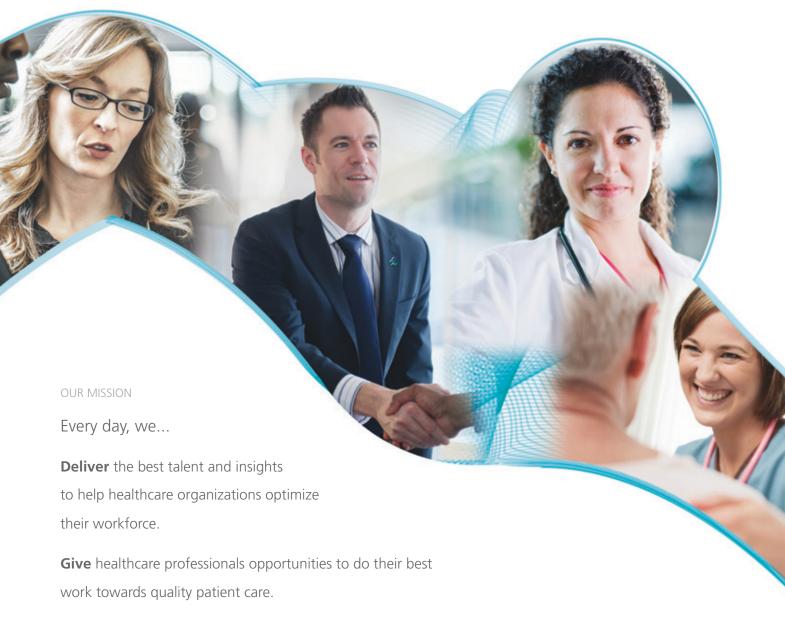
COMMITTEE MEMBERSHIP. The Company's Audit Committee is comprised of Paul E. Weaver, Andrew M. Stern and Mark G. Foletta. The Company's Corporate Governance Committee is comprised of Michael M.E. Johns, Andrew M. Stern, R. Jeffrey Harris and Martha H. Marsh. The Company's Compensation and Stock Plan Committee is comprised of Martha H. Marsh, R. Jeffrey Harris and Michael M.E. Johns. The Company's Executive Committee is comprised of Douglas D. Wheat, Susan R. Salka and Paul E. Weaver.

FORWARD-LOOKING STATEMENTS. The accompanying shareholder letter contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Such statements include Ms. Salka's statements regarding expected healthcare employment growth; anticipated long-term growth and demand drivers of the industry; future business strategy; the shifting behavior, need and focus of healthcare clients; and anticipated growth in revenues and profitability. The Company based these forward-looking statements on its current expectations, estimates and projections about future events and the industry in which it operates using information currently available to it. Actual results could differ materially from those discussed in, or implied by, these forward-looking statements. Forward-looking statements are identified by words such as "believe," "anticipate," "expect," "intend," "plan," "will," "may," "estimates," variations of such words and other similar expressions. In addition, any statements that refer to expectations, projections or other characterizations of future events or circumstances are forward-looking statements. Factors that could cause actual results to differ from those implied by the forward-looking statements contained in the shareholder letter are set forth in the Company's Annual Report on Form 10-K for the year ended December 31, 2015 and its other periodic reports as well as the Company's current and other reports filed from time to time with the Securities and Exchange Commission. Be advised that developments subsequent to the shareholder letter are likely to cause these statements to become outdated with the passage of time. The Company makes available additional information regarding the non-GAAP financial measures on the Company's website at http://amnhealthcare.com/investors.

**OUR VALUES** 

Continuous Improvement
Customer Focus
Passion

Trust Innovation Respect



**Create** a values-based culture of innovation where our team members can achieve their goals.

