#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, DC 20549

#### FORM 8-K

#### CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of Earliest Event Reported) January 13, 2009

#### **AMN Healthcare Services, Inc.**

(Exact name of registrant as specified in its charter)

#### Delaware

(State or other jurisdiction of incorporation or organization)

06-1500476 (Commission File Number) (I.R.S. Employer Identification No.)

12400 High Bluff Drive, Suite 100 San Diego, California

92130

(Address of principal executive offices)

(Zip Code)

(866) 871-8519 (Registrant's Telephone Number, Including Area Code)

**Not Applicable** (Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing  $obligation \ of the \ registrant \ under \ any \ of the \ following \ provisions \ (see \ General \ Instruction \ A.2. \ below):$ 

- O Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- 0 Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-
- O Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-10). 4(c))

#### Section 7 – Regulation FD

#### Item 7.01 Regulation FD Disclosure.

On January 14, 2009, Susan R. Nowakowski, CEO and President of AMN Healthcare Services, Inc. (AHS) is scheduled to provide a series of investor briefings at the 27th Annual J.P. Morgan Healthcare Conference. The slide package prepared for use in connection with these investor meetings is furnished herewith as Exhibit 99.1. All information in the presentation is presented as of the date set forth therein and AHS does not assume any obligation to update such information in the future.

The presentation is also available on AHS's website at http://www.amnhealthcare.com under Investors — Webcast & Presentations. In the future, AHS may also make available additional material information provided to investors on its website at the web address referenced above.

The information included in this Item 7.01, as well as Exhibit 99.1 referenced herein, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, nor shall it be deemed incorporated by reference in any filings under the Securities Act of 1933, as amended.

#### Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

99.1 Investor Presentation on January 14, 2009.

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report on Form 8-K to be signed on its behalf by the undersigned, hereunto duly authorized.

AMN Healthcare Services, Inc.

By: /s/ Susan R. Nowakowski
Susan R. Nowakowski
President & Chief Executive Officer

Date: January 13, 2009



Investor Presentation
27th Annual J.P. Morgan Healthcare Conference
January 14, 2009



#### Forward Looking Statements

Forward Looking Statements
This presentation contains forward-looking statements' within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities
Exchange Act of 1934, as amended. The Company based these forward-looking statements on its current expectations and projections about future events. Actual results could
differ materially from those discussed in, or implied by, these forward-looking statements. Forward-looking statements are identified by words such as 'believe,' "anticipate,' "annicipate," "annicip

## **The AMN Opportunity**

## AMN HEALTHCARE®

Leader in healthcare staffing industry

Diversified in most attractive service lines

Long-term industry leading results

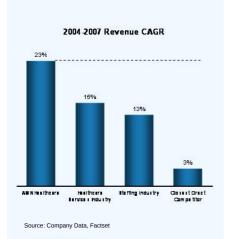
Differentiated strategy - sales, business model, talent



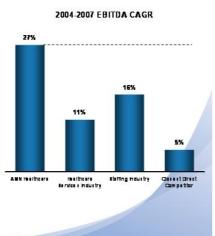
## **The Leader in the Most Attractive Segments**



## **Superior Performance Relative to Peers**

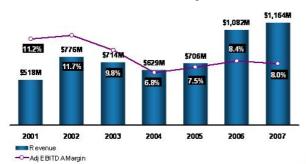


5 AMN HEALTHCARE



# History of Profitability Through Economic Downturns

#### Revenue and Margin





Please refer to slide 25 for reconciliation of Adjusted EBITDA

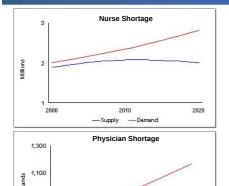
## **AMN's Successful Evolution of Business Model**



## **Building a Stronger, More Diversified Company**



## **Industry Growth Driven by Long Term Staffing Shortages**



2000 2010

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900

- Macro drivers contributing to long term industry growth:
  - Increasing life expectancy
  - Aging Baby Boomers
  - Technology advances
- Long-term industry growth even with stable hospital admissions

Source: Health Resources and Services Administration, Sept. 2004; US Department of Health and Human Services, Spring 2003; *Health Affairs*, February 2002; Staffing Industry Analysts

### **Priorities for Healthcare Executives**

According to a recent poll, what did healthcare executives identify as their biggest challenge?

- a. Inadequate reimbursement
- b. Productivity management
- c. Rising insurance costs
- d. Severe staffing shortages

#### Top Five WSJ CEO Council Recommendations

- 1. Fight Obesity
- 2. Tort Reform
- 3. Define Value, Reform Payment
- 4. Build Health-Care Work Force
- 5. Universal Health Insurance



Source: Quarterly Nurse Staffing Survey, March 2007, Nursefinders, Inc.

### **Market Effects of Current Economic Environment**

#### **Client Impact (demand drivers)**

- Reports of YOY hospital admission declines & lower surgical volumes in late 2008
- High general unemployment reducing nurse & allied attrition rates
- Relative strength in primary care & behavioral health physicians
- Reductions in permanent recruitment efforts at hospitals
- Uncertainty as to admission levels in 2009
- Clients reducing # of staffing vendors to most reliable/quality
- Expectations that when admissions tick up, hospitals will be caught very short of recruitment resources



### **Market Effects of Current Economic Environment**

#### **Candidate Environment (supply drivers)**

- Economic environment reduces propensity to travel
- Less assignment opportunities reduce attractiveness & rebook rates
- Candidates seeking short-term work because of being downsized
- Supply gained from smaller competitors with less to offer
- Candidates placed remain steady in compensation expectations



## **Business Segment Current Dynamics**

#### **Nurse Staffing**

- Travel nurse staffing orders down nationwide
- Candidate supply down, but sufficient
- Pricing and gross margins appear stable
- Good promise/results in new business offerings of ASCs, home health and RPO service offering

#### **Allied Staffing**

- Therapy & imaging orders down nationwide
- Lab Tech orders continue to rise



## **Business Segment Current Dynamics**

#### **Locum Tenens**

- Primary care and behavioral healthcare divisions continue with double digit growth
- Improved performance in surgery and anesthesia
- Radiology continues to decline due to reimbursement changes
- · New emerging markets (Dentistry) delivering strong growth

#### **Physician Permanent Placement**

- Overall demand environment relatively stable
- Some large hospital systems reducing internal recruitment resources



## Managing through an economic downturn

- Grow market share across all businesses
  - Market share gains achieved in nursing staffing in 2008
- Modest pricing growth & preserve gross margins
- · Redirect resources to growth/stable business units
  - Locum Tenens & Physician Permanent Placement
  - New services launched in 2008
- Adjust infrastructure to short-term volume expectations



## **Potential cost structure adjustments**

#### Employee expenses

- Reductions in nurse staffing & corporate infrastructure
- Consolidation of departments/functions
- Jan 09 expect approximately 5% RIF

#### · Other discretionary operating expenses

- Communications, travel, advertising, office expenses

#### Reduced CAPEX

 Reduced IT spending, except for efficiency savings or supporting new product launches

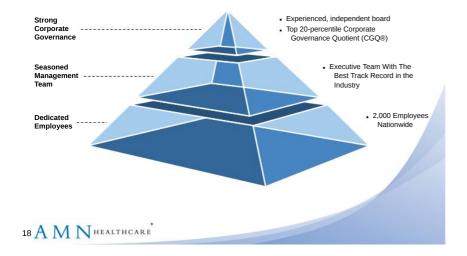
Critical to maintain a level of quality sales & service for existing clients in order to grow market share



## **Geographically Diverse and Prestigious Clients**



## **AMN Healthcare – Best in Breed By Design**

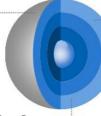


## **New Business Growth Strategy**

#### **New Service Solutions**

expanding our client offerings beyond staffing

- Recruitment Process Outsourcing
- . More to Come...



#### **Expanding Our Client Base**

offering staffing solutions to new types of clients

- Dentistry
- . Ambulatory Centers
- . Home Health
- Retail Pharmacy

#### **Broadening Our Scope**

staffing additional specialties within our service lines

- . Dentistry . Med Techs
- . Lab Techs . Nurse Practitioners



## **Continued Long-Term Growth Strategy**

#### **Adjacent Growth Target Criteria**

Meet Revenue and EBITDA Goals  In existing markets with sizable revenue base, providing attractive margins that will generate meaningful EBITDA contributions by 2012

Leverage Existing Capabilities

 Leverage AMN's strongest capabilities, contributing to an advantage in the selected market

Complement Core Staffing Business Reinforce AMN's current businesses

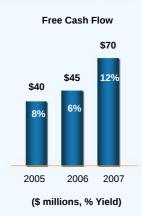
Develop a Sustainable Business Model

 Serve to reduce exposure to economic cycles and enable AMN to enhance its long-term sustainable, differentiated business model

Improve Shareholder Value  Position AMN for higher valuations than those provided to the staffing industry, thereby increasing shareholder value



## Maintain Diligent Approach to Cash Flow and Leverage



#### Cash Flow Use Priorities

- 1. Accumulate Cash
- 2. Accelerated Debt Payback
- 3. Opportunistic Acquisitions
- 4. Share Repurchase
- Leverage Ratio: 1.7x at September 30, 2008



Please refer to slide 25 for reconciliation of Free Cash Flow and Leverage Ratio

### Guidance

Q4 2008	FY 2008		
Revenues \$295 - \$300 million	\$1.22 billion		
GAAP EPS \$0.20 - \$.023	\$0.99 - \$1.02		
Proforma EPS \$0.22 - \$0.25	\$1.06 - \$1.09		

Note: Quarterly and annual guidance was issued on October 30, 2008, and is not being updated or reaffirmed.



Please refer to slide 24 for reconciliation of proforma EPS.

# AMN HEALTHCARE

# Exhibit 1: 2008 Projected Proforma EPS Reconciliation

	Q4 2008 Projected	2008 Projected		
Proforma EPS	\$0.22 - \$0.25	\$1.06 - \$1.09		
Income tax adjustment	(\$0.02)	(\$0.03)		
Restructuring and legal expense		(\$0.03)		
Sales allowance	<u> </u>	(\$0.01)		
Earnings per share	\$0.20 - \$0.23	\$0.99 - \$1.02		

<sup>•</sup> Proforma EPS represents GAAP EPS plus income tax adjustments, certain restructuring and legal expenses, and sales allowances. Management presents proforma EPS because it believes that plottoma EPS is a useful suppliement to net income as an indicator of operating performance. Management believes such an enasure provides a picture of the company's results that is more comparable among periods since it excludes the impact of terms that may recur occasionally, but end to be irregular as to what is distorting comparisons between periods. However, investors should note that this nor-OAAP measure involves judgment by management (in particular), utigment as to what is classified as a special item to be excluded from profrom EPS. As defined, proforma EPS is not necessarily comparable to other similarly titled captions of other comparises due to potential inconsistencies in the method of caucition. While management believes that some of the items excluded from profroma EPS are not periodated of the Comparise of the comparise performance, these terms do impact the income statement, and management therefore utilizes profrom are PS as an operating performance measure in configuration with



### **Exhibit 2: Reconciliation of Non-GAAP Items** (unaudited)

firstle words, was pt fir less may ratio)	2007	2006	2005	2004	2003	2002	2001
Adjusted EBITDA (1)	93,307	90,592	53 Ø 51	42,956	69,657	91,117	58 p27
Depreciation and amortization	11,674	10 325	6179	5,867	4819	3,839	7,713
Non-cash stock-based compensation	8,392	6,803	142	750	874	874	31,881
Transaction costs	i i	18	37	18	- 1	139	1,955
Loss on extinguishment of debt.		15			- 2		8,265
Interest expense (income), net	12,457	16 698	9,565	8,440	2,303	(343)	13,933
Income tax expense	24,403	21,431	15921	12,033	26,291	36,914	137
Net income (loss)	36,381	35,335	21,244	15,866	35,370	49,694	(5,857)
	2007	2006	2005				
Net cash provided by operating activities	79,636	54,538	44 D 90				
Capital expenditures	(9,151)	(9,714)	(3 \$ 18)				
Free cash Flow (2)	70,485	44 824	40,272				

Net cash provided by operating activities Capital expenditures Free cash Flow (2)

**CB 2008** 157,961 94,729 1.7 Total Debt Outstanding Adjusted EBITDA Leverage Ratio (3)

- Leverage ratio represents the ratio of the total debt outstanding at the end of the period to the Adjusted EBITDA for the past twelve months

